





# Several European states adjust interest rates as their currencies come under pressure

## Central banks move to ease strain of the D-Mark

By James Blitz,  
Economics Staff

THE mighty D-Mark has created new tensions both inside and outside the European Monetary System this week, forcing several European central banks to change their short-term interest rates.

The Swedish bank yesterday moved to protect the krona by raising its key lending rate from 12 to 13 per cent. This pushed up rates in the Finnish money market, and the Bank of Finland countered by lowering the tender rate used in financing to commercial banks to 15.50 per cent from 16 per cent.

Earlier in the week, the

Bank of Portugal cut its interest rates by 1 per cent because the differential between the escudo (the strongest currency in the European monetary system) and sterling (the weakest) had widened beyond permitted limits.

Investors continue to be attracted by the high yield of the German currency, with the Lombard rate at 9.75 per cent and little prospect of a cut before the end of this year.

The D-Mark is also proving to be popular in the run-up to France's referendum on the Maastricht treaty on European union next month. Opinion polls published earlier this week suggest the vote will be

France's stock market authorities yesterday warned opinion pollsters about allowing details of their polls on next month's Maastricht treaty referendum to be leaked, writes Alice Rawsthorn. The warning follows days of volatile trading on the stock and bond markets, reacting to rumours of poll results. The markets fell sharply on Wednesday morning when results of two polls were leaked, indicating a fall in support for the treaty.

close.

Dealers fear that a French "No" vote will make a realignment of European currencies more politically acceptable.

The Swedish authorities have experienced serious difficulties this week trying to staunch the heavy selling of the krona for D-Marks.

Investors find the Swedish currency unappealing for

much the same reason that they dislike sterling.

Sweden has fundamental economic difficulties, with gross domestic product contracting by 1.4 per cent last year and unemployment standing at a historically high 5.3 per cent.

Investors also consider the krona heavily overvalued against the D-Mark. Sweden's

trading competitiveness is thought to have fallen by 11 per cent since 1987.

But, although this week's interest rate rise risks exacerbating the country's recession, the authorities could not afford to watch their currency fall.

The krona is not in the EMS. But Sweden, which is committed to joining the European Community as well as participating in any eventual European monetary union, is shadowing the Ecu.

Some analysts consider this policy flawed because Sweden is acting as a member of the EMS without enjoying the support of mutual central bank intervention - hence, the need

to raise rates this week.

By contrast, the Bank of Portugal had to cut its intervention rate because the currency was too strong.

Until the start of this week, the escudo was at the top of the EMS grid, protected by the bank's policy of maintaining high interest rates to reduce inflation, currently running at an annual 5.5 per cent.

However, the escudo's strength had created strains in the EMS because of its large differential against sterling. No two EMS currencies can diverge against each other's central rates by more than 6.18 per cent. But the limits were broken last weekend as investors

## Russia and Germany agree arms conversion venture

GERMAN and Russian companies yesterday formed the first joint venture between the two countries to convert arms to peaceful purposes, spokesmen for both sides said.

Reuter reports from Schrobenhausen, Germany.

"This could also be the biggest such joint venture in the world," a German industry spokesman said of the contract, signed in this town near Munich after a year of negotiations.

Under the deal, 1.6m tonnes of conventional munitions from Soviet stocks will be destroyed in Russia in a manner sensitive to the environment in Russia. The components will be recycled.

Munich-based Deutsche Aerospace AG (DASA) and Lurgi Umwelt-Beteiligungs-Gesellschaft, a subsidiary of metals and engineering group Metallgesellschaft AG in Frankfurt, sealed the deal with ARTA, a Russian grouping of defence industry companies.

An ARTA spokesman said disposing of 1.6m tonnes of munitions from bullets to missiles would take about 10 years.

German spokesmen said they hoped the deal would pave the way for even bigger joint ventures in arms conversion, an increasing market now that the east-west conflict is over, military budgets are being cut and governments are implementing agreements to scrap large numbers of weapons.

The two German companies entered the joint venture through their newly established joint venture Entsorgung und Sanierungstechnik, based in Schrobenhausen.

## Czechs and Slovaks in agreement over split

LEADERS of the Czech and Slovak regional parliaments took a further step towards the eventual liquidation of the Czechoslovak republic yesterday when they agreed that both regions would become successor states to the present federation, Reuter reports from Prague.

"We have agreed to that," Mr Milan Uhde, chairman of the Czech National Council, said after a meeting with his Slovak counterpart Mr Ivan Gasparovic in Prague.

The two leaders discussed the work of commissions of the two assemblies which are drawing up draft proposals for future co-operation after the Czechoslovak state is dissolved.

Agreement on the break-up of the state has been one of the few points of consensus between the winners of June's general elections in Czechoslovakia - the Civic Democratic party (ODS) in the Czech republic and the Slovak Movement for a Democratic Slovakia (HZDS).

ODS leader Vaclav Klaus and Vladimir Meciar of the HZDS have agreed that both sides should conclude negotiations over the framework of future co-operation between the two independent republics by the end of September.

The impending break-up of the country is the result of divergent views on the future composition of the 74-year-old Czechoslovak republic.

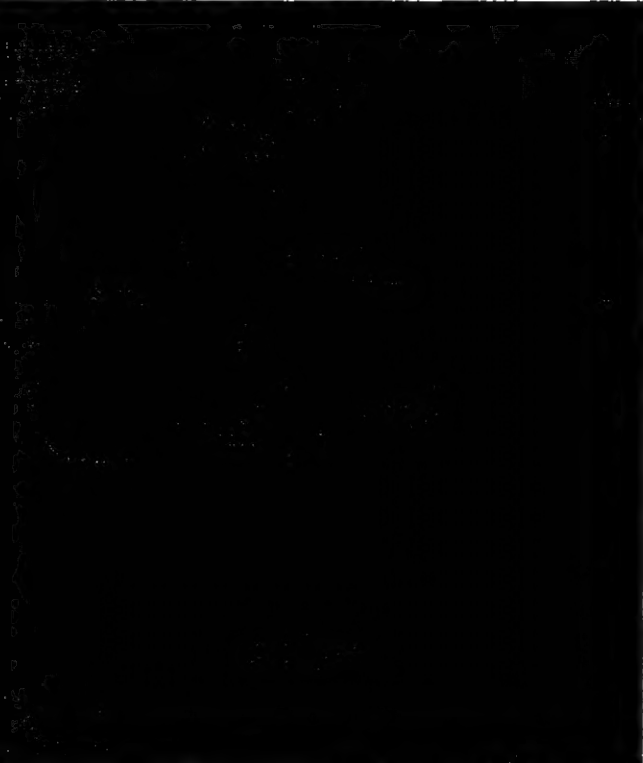
Mr Klaus and Mr Meciar are due to meet in Prague on August 26 to discuss further steps towards the split.

## Europe's central bankers peddle their bewares

David Waller and Peter Marsh on a discreet battle to influence the direction of monetary institutions in the evolving market economies



Tietmeyer: not surprised advice is sought from Frankfurt



George: personal commitment underscores Bank's efforts

THE BANK of England and the Bundesbank are fighting a discreet battle - for the hearts and minds of eastern Europe's fledgling central bankers.

At stake is the future shape of capitalism in the new democracies as they evolve towards a market economy. At this stage, however, the issues tend to be strictly practical - for example advising on accounting and payment systems, or explaining just how you control money supply.

Compared with the Bank of England and the Banque de France, which have had long experience of giving advice and support to central banks in developing countries, the Bundesbank is a comparative newcomer to the advisory game.

Last year it set up a special department to provide "technical assistance" in this field, in an attempt to expand German influence in parts of the world undergoing political and economic change.

Apart from eastern Europe and the former Soviet Union, the Bundesbank has been in contact with a number of countries from Latin America which have reformed their central banks in recent years.

Stressing Germany's post-war success in fighting inflation, the Bundesbank places special emphasis on the need for central banking independence.

Would-be central bankers from eastern Europe, says Mr Hans Tietmeyer, vice-president of the Bundesbank, are particularly interested in "how and where the bank notes for a new currency are to be printed, what they are to be called, how big they ought to be and what colour they ought to have".

But, says Mr Tietmeyer, these preoccupations ought to be secondary compared with

questions such as how a central bank controls the circulation of money or manages a country's foreign exchange reserves - or copes with the "overhang" of money from a previous currency.

"It is not surprising that people come to us with these requests," Mr Tietmeyer says. "Central banking is one area where we in Germany have a reputation for special expertise."

More than 250 east European bankers have come to Frankfurt to learn how the Bundesbank functions, some of them

staying for up to two months. Up to 40 German central bankers have had short secondments to the central banks of the former communist states, for example, giving help in setting up accounting systems at the new Russian central bank.

In June, the Bundesbank held a special conference in Prague for the staff of Czechoslovakia's central bank - the first time it has offered a training course for central bankers outside Germany.

The Bundesbank has also offered advice to the states of Estonia, Lithuania and Latvia

series of courses lasting up to two weeks to central bankers from the east. With 10 staff, it costs the Bank about £2m a year.

The heads of the central banks of Russia, the Ukraine and Kazakhstan are among the people who have been on courses in the past few months. Subjects covered include creation of separate currencies, currency convertibility, the development of financial markets, relations between fiscal policy and monetary policy, and press relations.

Early in July, the Bank despatched Mr Tony Letter, a senior manager in the Bank's international division, for a six-month secondment in Kiev. Mr Letter is to act as special adviser to Mr Vadim Helman, governor of the Ukrainian central bank, and will help out in particular with the introduction of the hryvnia, the new Ukrainian currency due to come into force next year.

The Bank's involvement in the east is underscored by the personal commitment of Mr Eddie George, deputy governor of the Bank and a strong candidate to take over as governor next year when Mr Robin Leigh-Pemberton retires.

One of the 12 or so people within the Bank with a good grasp of Russian - learned during a spell with the army in Berlin during the 1960s - has been interested in the region for decades.

The commitment of the two central banks has its limits, however. Mr Tietmeyer of the Bundesbank explains: "We don't want to take over any responsibility for the policies pursued by a bank," he says. "We don't want them to say: 'Well we were advised by the Bundesbank, so it is their policy.' The responsibility must remain with each country."

## Moscow to reorganise trade ties

RUSSIA is yet again to reorganise its foreign economic relations by setting up an Agency for International Co-operation and Development, embracing foreign investment, debt and international organisations, writes Leyla Boulton in Moscow.

The move means the abolition of the Foreign Investment Committee headed by Mr Leonid Grigorov, who was yesterday said to be unsure whether he would be kept on in the new agency.

The latter will be headed by Mr Alexander Shokhin, the deputy prime minister responsible for foreign economic relations, a post itself created only a few months ago to supplement the existing Foreign Economic Relations Ministry.

President Boris Yeltsin has signed a decree for a new mineral resources tax in Russia. Interfax news agency quoted the president's office as saying that this would be levied on enterprises exploiting the country's richest oil and gas fields, with the aim to prevent superficial development and waste of resources.

No details were available about the size of the tax or whether foreign joint ventures will be liable to pay it.

## Riot police called to French jail violence

By Alice Rawsthorn in Paris

RIOT police were yesterday called into prisons across France to quell outbreaks of violence by inmates on the third day of industrial action by French prison officers.

Mr Michel Vauzelle, justice minister, will this morning resume talks with the officers' unions after they failed yesterday afternoon. The prison officers, protesting against the murder last weekend of one of their colleagues by an inmate at Rouen jail, are demanding higher staffing and better protection.

Over 100 of France's 150 prisons have been affected by the dispute which started on Tuesday with strikes and go-slows

by prison officers. Conditions in the jails have fast deteriorated as inmates have protested against the loss of exercise periods, recreational activities and visits.

Prisoners at Baumettes jail near Marseille set fire to tyres and blocked corridors until riot police arrived to restore order. Riot squads stopped an outbreak of violence at Mulhouse jail after a prisoner died in a fall from the roof.

Similar scuffles occurred at Toulouse, where prisoners rampaged round the jail in protest at being deprived of lunch, and at Ploemaur in Morbihan. Prison authorities at Nanterre and Bois-d'Arcy drafted in riot police to stop the daily routine being disrupted by the strike.

## Nato scales down Bosnian plans as west pulls back from substantial military commitment

By Our Foreign Staff and agencies

NATO's latest plans to protect relief convoys in the former Yugoslav republic of Bosnia have been substantially scaled down after western governments this week pulled back from making substantial military commitments to the area.

Alliance sources told Reuter yesterday new plans would probably involve no more than 10,000 troops. This compares with earlier estimates of 100,000 troops needed to secure a land corridor from the Adriatic port of Split to the besieged Bosnian capital of Sarajevo.

The new plan envisages that troops would only secure the port, from which escorted convoys will leave once they have the go-ahead from the warring factions. Military planners are reported to have been encouraged by the UN's successful delivery of food by road to the besieged town of Gorazde earlier this week.

The latest Nato thinking brings the alliance closer to plans being developed by the nine-nation Western European Union (WEU), although any eventual operation will probably be carried out under United Nations auspices.

The Nato plan is due to be considered by ambassadors on Monday. But some senior officers

say the new blueprint could entail a much greater risk for western troops, a danger which was underlined yesterday when a sniper killed a Ukrainian soldier serving with United Nations peacekeeping forces in Sarajevo.

Meanwhile, aid officials in Zagreb, the Croatian capital, yesterday confirmed that "negotiations are in progress with all parties in Bosnia to liberate people" from detention camps in Bosnia.

The officials would not confirm a US report that Serb authorities had indicated they might open the camps if the international community assumes responsibility for the inmates, but a senior western

official said: "The report is credible. Serbs have in recent days expressed some willingness to turn some or all prisoners out of the camps."

An International Committee of the Red Cross official warned, however, that "there is a real problem. You can't just fling open the doors. Many of them are in the camps than outside, where they will only fall victim to this 'ethnic cleansing'."

US intelligence agencies estimate there are about 170,000 people in the camps, mostly run by Serbs although some are operated by Croats and Muslims.

● In New York, the 47-member UN Islamic group called

yesterday for a resumed session of the General Assembly to discuss the crisis over Bosnia-Herzegovina. UN officials said the session would probably begin on Monday so that members might voice their views before the London conference that will be co-chaired by Mr John Major, UK prime minister, and Mr Boutros Boutros Ghali, the UN secretary-general.

An immediate goal of the Islamic states is to bring pressure through the 178-member Assembly on the Security Council to lift the arms embargo imposed on Bosnia-Herzegovina while it was still a republic within former Yugoslavia.

## France bans imports of house refuse

FRANCE banned imports of household waste yesterday and charged a fourth businessman in connection with hospital refuse from Germany, Reuter reports from Paris.

Germany said the ban, which came into effect yesterday morning, had blocked disposal of up to 700,000 tonnes of everyday rubbish from German homes and companies.

The ban was announced earlier this week after customs officers in eastern France stopped a dozen trucks from Germany carrying syringes, bloodbags and other hospital refuse concealed in ordinary household waste.

The owner of a quarry where some of the refuse was dumped, Mr Georges Perreux, was held yesterday on charges of illegally importing waste which could be health and environment hazards. His son and two other businessmen face similar charges.

## Rebel Abkhazia braces for long struggle

By Steve Levine in Sukhumi, Abkhazia

THE SCENE in two homes in the tiny Black Sea resort of Sukhumi summed up the mood after nearly a week of fighting between separatist Abkhazians and the Georgian majority.

On a dirt road, the Arshabs family covered in their wood-frame home. Ethnic Abkhazians, they awaited word of husbands and brother at the front - and hid from men like Mr Tkutuli Kukachia.

Mr Kukachia, a 52-year-old Georgian with Josef Stalin's photograph adorning his wall, sat with friends at his house, 100 yards away, drinking victory toasts of sweet homemade wine.

Fighting between the separatists and the Georgians, which began on Monday when troops were deployed to remove the Abkhazian government, has marked Mr Eduard Shevardnadze's evolution from diplomat to tough pragmatist as Georgian leader.

It has also marked the unifi-

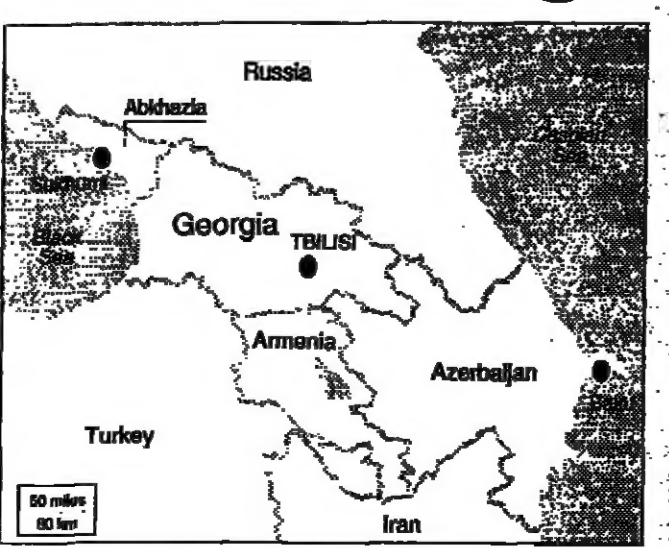
cation, at least temporarily, of east and west Georgians, who have been feuding for months. But it may not herald a permanent peace in the region.

"The Georgians are well ahead in the battle but the Abkhazians will continue to fight them," said Russian colonel Valery Krasovsky, commander of Commonwealth of Independent States troops in Sukhumi. "All the Abkhazians are soldiers now."

Georgian troops control Sukhumi and much of the countryside. But Mr Vladislav Ardzinba, deposed Abkhazian leader, holed up with 1,500 troops in the town of Buduata, 40km north of Sukhumi, still directs a battle that is killing Georgian soldiers.

Mr Ardzinba's men also control the town of Novy Afon, 25km north Sukhumi. On Wednesday, they were firing on Sukhumi's Mayatskaya district from just 2km away.

The trouble can be traced back to Stalin, a west Georgian who sometimes vacationed in Sukhumi. A century



ago, Abkhazians made up nearly all the local population. But Stalin began moving in Georgians as part of his ethnic control programme. Now, the Abkhazians make up just 18 per cent of the population of the semi-autonomous region and Georgians 45 per cent.

The latest fighting resulted from a two-week battle of wills between the Georgian and Abkhaz leaderships.

The Abkhaz parliament voted to adopt the old 1925 constitution, which describes the region as independent. That angered Mr Shevardnadze, who declared the vote

## Swiss set date for EEA vote

By Ian Rodgers in Zurich

SWITZERLAND'S referendum on the European Economic Area (EEA) treaty will take place on December 6, thus avoiding a possible crisis over implementation next January 1 of the free trade pact between the EC and the European Free Trade Association countries.

Leaders of Switzerland's ruling political parties two weeks ago urged the government to delay the vote, fearing that the Danish rejection of the Maastricht treaty, and a possible similar outcome in the French referendum next month would make Swiss citizens even more wary about moving closer to the EC than they already are.

In particular, Swiss politicians fear a sharp opposition from the country's independent-minded citizens to the need to alter some 50 Swiss laws in the next 18 months.

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## Russia and Germany agree arms conversion venture

GERMAN and Russian companies yesterday agreed to set up a joint venture to convert the two countries' surplus arms to peaceful purposes. The venture, to be based in Moscow, will be a 50-50 partnership between the German company, Hochtief AG, and the Russian company, Vozrozhdeniye.

This could also be the first of a series of such joint ventures in the former Soviet Union, as the German company, Hochtief AG, has already agreed to convert surplus Soviet stocks into a new sensitive to the needs of the Russian market.

Moscow-based Vozrozhdeniye, a Russian company, is a subsidiary of the Ministry of Defence. It is a 50-50 partnership between the German company, Hochtief AG, and the Russian company, Vozrozhdeniye.

An ARTA spokesman said: "The joint venture will be a 50-50 partnership between the German company, Hochtief AG, and the Russian company, Vozrozhdeniye."

German spokesmen said the deal would provide a way for even bigger joint ventures in arms conversion, increasing market for the east-west conflict. The military budgets are being cut, and governments are looking for new sources of revenue.

The two German companies entered the joint venture through their newly set up joint venture, Hochtief AG, and Vozrozhdeniye.

## Moscow to reorganise trade ties

MOSCOW is set to reorganise its foreign trade ties by setting up a new agency for international trade and development. The new agency, to be based in Moscow, will be a 50-50 partnership between the Russian company, Vozrozhdeniye, and the German company, Hochtief AG.

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## Honecker trial may call for

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## Ten 'neighbour' nations in bid to defy S Africa

By Philip Gawth in Johannesburg

THIS week's announcement from the Southern African Development Community (SADC) that it plans to turn itself into the more ambitious Southern African Development Community (SADC) is a sign it had failed to deliver the goods.

While few dispute the need for a change, it is unclear that this initiative, which aims to replace a loose arrangement of sectoral co-operation between nine nations with a formal treaty seeking greater economic integration, is for the better.

With the promise of SADC seeming to provide a bulwark against South Africa's economic dominance in the region, it seems destined to fail.

As Johannesburg's Business Day argues, it seems an "exercise in futility" to try to deny economic links with South Africa just when most foreign interest in the region wants to use it as a springboard, not a roadblock.

SADC's change was forced on it by the South African reform process undermining a basic tenet of its existence: the need to achieve economic independence from a hostile neighbour (South Africa itself).

Formed in 1980 with nine member states (Angola, Botswana, Lesotho, Malawi, Mozambique, Swaziland, Tanzania, Zambia and Zimbabwe), since joined by post-independent Namibia, SADC sought to reduce external economic dependence, especially on South Africa, and promote economic development.

This week's changeover to the new SADC raises questions on two fronts: the relationship between SADC and South Africa; and the need for greater economic integration.

South Africa brings out contradictory reactions among SADC members. It can be seen as the saviour - the economic locomotive for the region and, with foreign aid flows not as

## Now Istanbul cares how it is treated

John Murray Brown on an ambitious \$6bn sewerage programme for the 21st century

THE LAST mayor of Istanbul promised to make the waters of the Golden Horn as blue as his eyes. Mr Nurettin Sozen, the present incumbent, is no less ambitious. He is spending \$6bn on a water and sewerage programme for the city's projected 20m population by the year 2010.

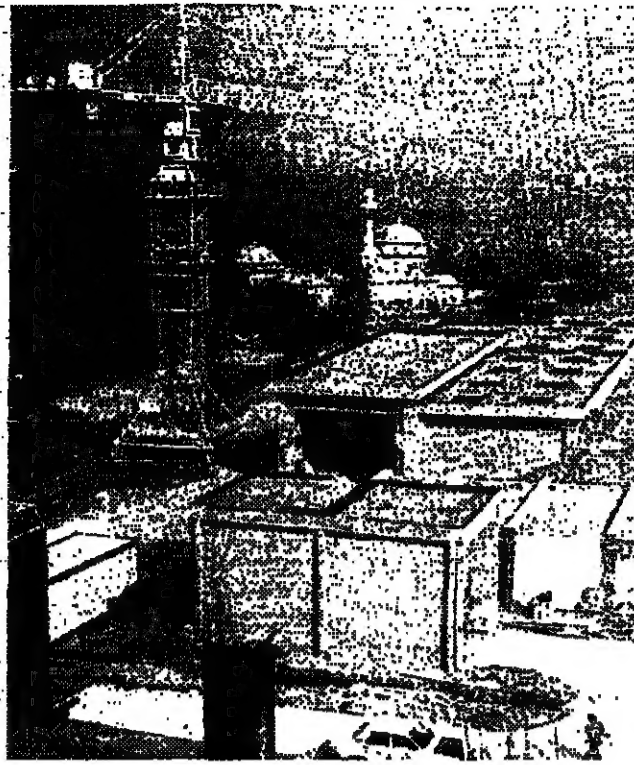
It involves new reservoirs, several thousand miles of supply pipe, 15 sewage plants, and a \$1bn plan to divert a river 180 miles away on the Asian mainland.

For Turkey's largest city, water supply is not a new problem. If the complex of aqueducts is any measure, the issue has taxed city planners from Byzantine times.

But today the waters of this part of the Levant are no longer so sweet. There is not a single biological sewage treatment plant for a population of 9m people. Officials say more than 80 per cent of the city's effluent is dumped untreated into the Bosphorus or the Sea of Marmara. The remainder is only partly screened.

Omerli lake, Istanbul's principal water source supplying half the city's drinking water, is in danger of contamination. Mr Ergun Goknel, head of Iski, the Istanbul water authority, estimates that 600,000 illegal settlers have built homes on nearby public land and are discharging their effluent into the reservoir.

The Berlin water authority has been contracted to look at



One of 15 treatment plants planned for the scheme

ways to protect this vital watershed, a project funded by a \$11.2m credit from the Norwegian Nordic Bank. Iski is also talking to the World Bank about a \$1bn programme to protect the reservoir shoreline and provide existing settlements with full water and sewage treatment.

The World Bank and other soft loan agencies seem set to play a central role in all of this. Already the German government agency KfW has a water supply project for European Istanbul. Japan's Overseas Economic Co-operation

Fund (OECP) is looking at a proposal to redirect the Melen river some 150 miles from the river mouth on the Black Sea to supply the Asian half of the city.

Iski has also had to put its own financial house in order. About half Iski's financing requirement is expected to be provided by internal revenues. A few years ago, Iski was raising bonds to fund its working capital needs. Today, unlike many municipal authorities in Turkey, Iski shows a strong financial improvement, with water sales not charged for down to 32 per cent in 1990-91, down from 50 per cent the year before. Mr Goknel has introduced new billing methods, made improvements to reduce system losses and adjusted the tariff to reflect inflation, now 70 per cent.

The corridors of Iski's head office are inundated with foreign equipment suppliers and local construction groups awaiting the latest round of tenders. Taylor Binnie, the UK water consultant, has already designed sewage systems for both sides of the Golden Horn the North and South Halic schemes.

The southern section was completed in 1988 at a cost of \$50m. The following year, the new municipality ordered that all waste water be discharged had first to receive full biological treatment. The treatment plant and sea outfall at the end of the North Halic section had

to be redesigned. Tenders are expected to go out next year for the plant, but until it is built in five years time, sewage on the European shore north of Halic will continue to empty into the Golden Horn and the Bosphorus untreated.

Earlier this month, Binnie now part of the Acer construction group, was commissioned to design the next phase of the sewage network. The scheme for the Asian side will intercept the old sewage collectors and streams which now feed directly into the Bosphorus.

Under an earlier agreement with Iski in 1983, Binnie had devised what seemed an ingenious method of utilising the Bosphorus' natural powers for sewage purification.

The attraction of the scheme was that it utilised the awesome Bosphorus current, avoided both an extensive pipeline network and treatment plants, and thus required little land acquisition, a big problem in a crowded city.

Under Iski's new environmental rules, however, Binnie was required to find a site suitable for a large-scale treatment plant. It chose Riva, 30 miles away on the Black Sea coast. The engineering involves construction of the main interceptor through the mountains to the treatment plant. According to project manager Mr Jan Pavel, the interceptor will be as wide as the tunnels in the London Underground railway.

## KLM set to boost flights to Japan

KLM ROYAL Dutch Airlines has won Japanese approval to boost its scheduled services to Tokyo, it said yesterday. Ronald van de Krol reports from Amsterdam. Japan Airlines (JAL) can use Amsterdam's Schiphol Airport as a European hub. JAL is studying operating onward "feeder" flights in partnership with European airlines, including KLM. KLM can increase its services to Japan to 12 a week in 1995 from five at present. JAL will be allowed 10 flights to Amsterdam a week in 1995.

## Chile plant deal

A Spanish subsidiary of Babcock & Wilcox has won a \$170m (\$28m) contract to build a thermoelectric power plant in northern Chile for Edenor, a state-owned utility, writes Leslie Crawford in Santiago. The 150MW station will supply copper mines there. Babcock & Wilcox Espanola and Siemens are to take an 88m shareholding in Edenor. The utility plans to finance the station with \$40m of its own capital, credits worth \$48m, and a share placement of \$74m.

## Thai power pact

A British Gas-led partnership has been chosen to develop a project to build, own and operate a 2175m utilities plant serving a petrochemical complex in Thailand, the company said. Reuter reports from Bangkok. British Gas, with Tractebel of Belgium, will develop the plant to supply electricity to the petrochemical complex being built by Thai Olefins Co at Map Ta Phut, south of Bangkok.

## Citroën 'accord'

Vietnam will in principle let Citroën of France build a car assembly plant in Hanoi, the French daily Les Echos quoted Nguyen Mai, deputy head of the state co-operation and investment committee, as saying. Reuter reports from Hanoi. Citroën said no decision had been taken yet.

## World airlines further in loss

THE world's airline industry fell further into loss last year as smaller companies descended from break-even into a \$1bn deficit, a survey out yesterday says. Daniel Green reports. The 20 biggest airlines cut their losses last year from \$2.7bn in 1990 to \$830m, largely because of the failure of two US airlines, Eastern and Pan Am.

Between 1990 and 1991, Eastern's loss of \$1.1bn dropped out of the total and Pan Am cut its deficit from \$638m to a first-half \$283m, the number included in the total for the year. Airline Business' report shows American Airlines strengthening its position as the world's biggest airline by sales (\$12.89bn), though with only a \$5m operating profit. American came top on passengers carried and staff employed.

United Airlines and Air France stay in second and third places. Delta of the US moved up from sixth to fourth, jumping Lufthansa and British Airways. BA was the most profitable airline in the top 15. Fastest-growing carrier was Virgin Atlantic, with sales up 81 per cent to \$584m.

A shift in aircraft delivery has occurred towards the larger airlines; the top 20 added 374 last year, the next 80 cut the size of their fleets by 123. Airline Business' figures are lower than those of the International Air Transport Association (IATA), partly because they include non-IATA carriers such as Southwest Airlines of the US and United Parcel Services.

● A A Tupolev Tu-204 twin-engine aircraft powered by Rolls-Royce RB211-535E4 engines has test-flown successfully near Moscow, part of a Rolls-Royce-Tupolev deal worth probably £500m.

## S Korea, China to set up Tianjin industrial zone

SOUTH Korea and China have agreed to establish a huge industrial complex in Tianjin, China, for South Korean companies, the state-run Korea Land Development Corp (KLDC) said, Reuter reports from Seoul.

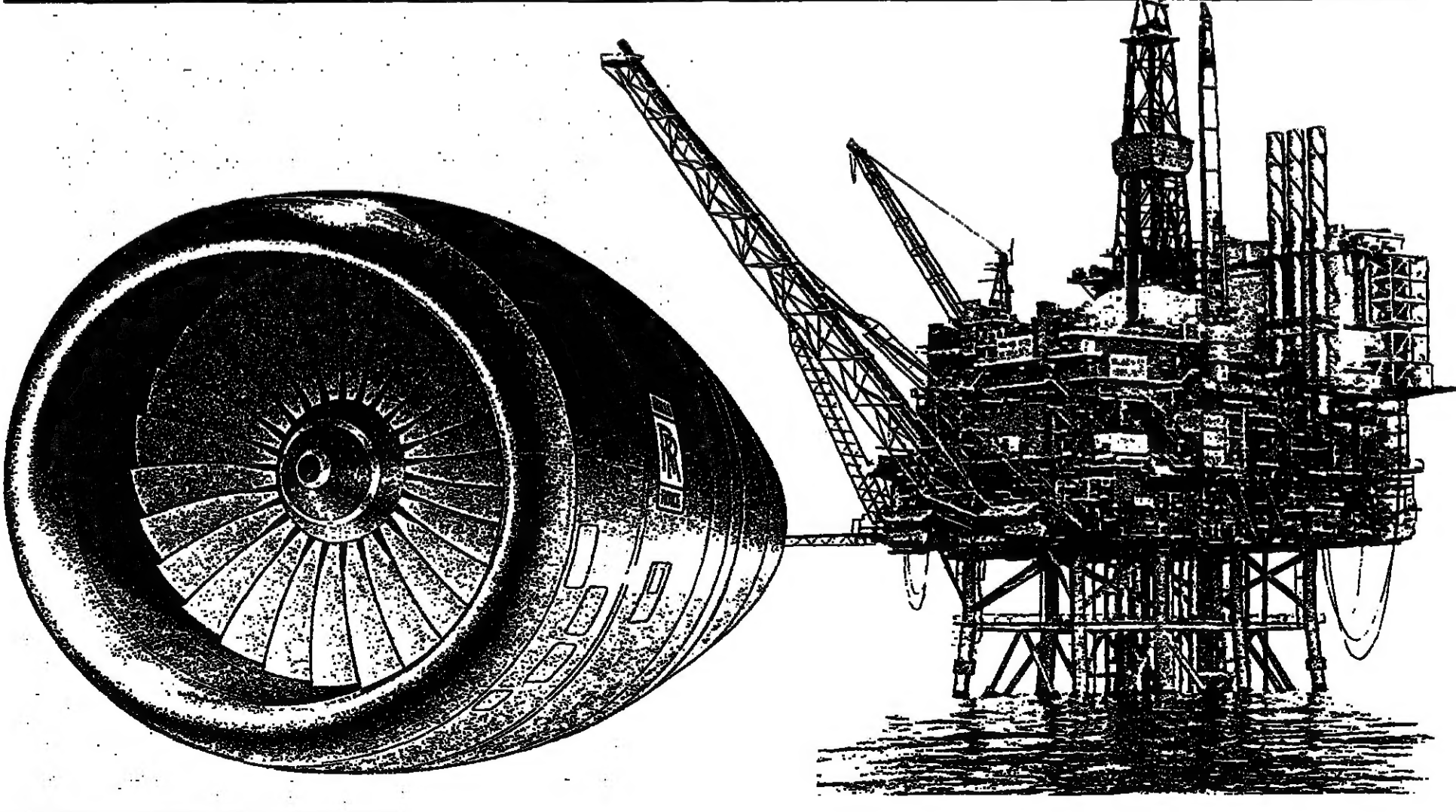
The complex will be the first of its kind between the two countries, which have no diplomatic relations.

The preliminary agreement was reached by Mr Kwon Young-gak, head of the South Korean corporation and Yi Zhikuan, honorary chairman of Tianjin Economic and Techno-

logical Development Area. Under the preliminary agreement, South Korean companies will obtain rights to 130,000 sq metres in Tianjin for 50 years. KLDC will manage construction of an industrial complex due to begin in April 1993 for completion by the end of 1994.

The two sides will sign a final contract when their governments give approval. They will continue to negotiate the price of the land. KLDC will start receiving applications from October from domestic companies seeking to operate factories in the complex.

# TOWER OF STRENGTH



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THE SYMBOL OF POWER



## NEWS: INTERNATIONAL

## Tokyo share prices rally but spending tumbles

By Steven Butler and Emiko Terazono in Tokyo

TOKYO share prices rallied strongly yesterday as investor sentiment grew more positive towards government efforts to support the nation's beleaguered financial industry.

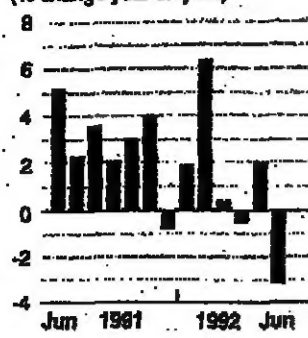
The Nikkei average rose by 617.02 points to close above the psychologically important 15,000 level at 15,267.76.

The rally came in spite of further evidence that consumer spending is falling rapidly, raising serious questions about how soon the Japanese economy can recover its path of growth and help to restore corporate profits.

Investors were encouraged by a statement from Mr

## Japan

Average household spending (% change year on year)



Yasushi Mieno, the central bank governor, supporting the idea, currently under discussion, of banks forming a joint

corporation to purchase land currently held as collateral for non-performing loans.

The land would then be made available for sale to local and central government authorities, who would be expected to purchase it with funds provided in a supplementary budget being drawn up by the government. Reports yesterday suggested that the package would be ready for presentation at the end of the month.

Although Mr Mieno said the central bank was not considering financial backing for the plan, investors interpreted his statement as evidence that the authorities were taking the financial markets' difficulties seriously and working in tandem to provide support.

The Finance Ministry was also yesterday reported to be considering providing banks with tax incentives to take part in the rescue of heavily indebted non-bank financial institutions by, for example, lending money at below market rates.

An official from the National Tax Administration Agency yesterday said that the agency and the ministry were discussing "whether to adopt a flexible approach to permit banks to set aside special loan loss reserves [that would not be taxed]."

"The authorities finally seem to be serious about providing a safety net for the banks," said Ms Alicia Ogawa, banking analyst at SG Warburg Securities.

"If the authorities provide tax incentives for banks, it will help them speed up bad loan write-offs and undertake more positive support plans for ailing borrowers," said Mr Nozomu Kunishige of Kleinwort Benson International.

In April, the Ministry of Finance said loans by Japan's top 21 banks in arrears by six months or more in 1991-1992 were worth between seven trillion (thousand billion) and eight trillion yen.

Special loan loss reserves set aside by Japan's 11 big banks surged to 836.9bn yen at the end of March, up from 492.3 billion a year earlier. Bad loans have been increasing as a result of the economic slowdown and stagnant property

markets, analysis said.

In spite of yesterday's big rise in the market, however, investors remained cautious. The rally was caused when investors who were betting on a decline in the market by selling short covered their positions by buying shares. There is still no rush of new money into the market and the economic news continues to be bleak.

Average household spending in June declined by 3.2 per cent in real terms compared to June last year, according to a survey by the Management and Co-ordination Agency. Spending by wage-earning households declined by 3.4 per cent.

For the second quarter of the

year, average spending was off by 0.6 per cent. After adjustment for the increased number of households, Mr Geoffrey Barker, economist at Baring Securities, estimated that consumer spending would contribute nothing to second quarter economic growth.

"It is difficult to see how there will not be a significant negative GNP figure for the second quarter," he said.

GNP figures, which will influence the size of any government supplemental spending package, will be released next month. The unexpected drop in consumer spending will force the government to take strong measures to get the economy moving again. See World Stock Markets

## Patten and Zhou hold Hong Kong discussions

By Simon Holberton in Hong Kong

MR Chris Patten, Hong Kong's governor, yesterday met Zhou Nan, Beijing's most senior official in Hong Kong, for talks that lasted almost twice as long as planned.

A brief government statement after the nearly two-hour meeting said the discussions had been "very useful" and had touched upon many of the main issues facing Hong Kong. It did not elaborate.

Hong Kong officials said that both men presented their previously stated positions on the current wrangle over the colony's multi-billion dollar airport scheme, the pace of decision-making within the Anglo-Chinese Joint Liaison Committee, and other issues.

Disagreement over financing new airport continues to mar Sino-British ties despite a year-old agreement to clear remaining obstacles to the airport's construction. China so far has failed to approve the financing plan, holding up work on the project which is supposed to open by July 1997, when Hong Kong reverts to Chinese rule.

Mr Patten is keen to establish a channel of communication with decision makers in Beijing. The length of this first meeting was taken as an encouraging sign that he might be able to do business with Zhou.

Mr Patten said the meeting had been "very friendly" and that he looked forward to regular and productive contacts with Zhou in the future.

The New China News Agency, of which Zhou is director, released a statement saying that Zhou hoped to build a "good working relationship" with the governor.

● Hong Kong's Hang Seng Index yesterday fell 106.47 points, or 1.89 per cent, to 5,513.97. This was mostly attributed to foreign selling in a very thin market.

Although the market has recently fallen over 6 per cent, it is still up about 35 per cent over the year.

A spate of heavy selling late in the morning and early afternoon sent the index 243 lower before a wave of late buying and bargain hunting in the final 15 minutes of trading swung the market 100 points higher.

● Taiwan will draft a bill to govern relations with Hong Kong after the British colony reverts to Chinese rule in 1997, Reuters reports from Taipei.

The bill will provide a legal framework for Taiwan's policy on issues such as air, shipping and postal links, immigration from Hong Kong, and unofficial Taiwanese representative offices in the territory.

Peng Shun-hung of the cabinet's Mainland Affairs Council said the council was soliciting the views of scholars, officials and businessmen on the bill. He denied a newspaper report that it would be drafted within a year, saying there was no timetable.

## Lebanese poll plan revives fear of violence

PRESIDENT Elias Hrawi's Syrian-backed government yesterday appeared determined to go ahead on Sunday with the country's first parliamentary elections in almost two decades, in spite of opposition from most of the country's Christians and widespread fears that the poll could lead to renewed violence.

Christian groups want the elections postponed until after Syrian troops withdraw from Beirut and other areas in the autumn as agreed in a Moslem-Christian peace agreement signed in the Saudi resort of Taif in 1989.

Lebanese politicians, the

Lara Marlowe looks at why the country's first post-civil war election is so bitterly opposed

Maronite Patriarch, the Papal Nuncio and the French ambassador to Lebanon continued a flurry of consultations yesterday in a last-ditch attempt to postpone Sunday's voting and stave off a three-day protest strike by Lebanon's Christian community starting today.

A stormy cabinet meeting called to discuss the elections broke off inconclusively Wednesday.

Three Christian members of parliament brought an implicit threat back from their meeting in Damascus with Mr Abdel-Halim Khaddam, the Syrian Vice President, on Wednesday night. "If those boycotting the elections endanger security," the deputies quoted Mr Khaddam as saying, "then no one should expect Syria to help the Christians. No power in the world will come to their assistance."

Opponents and supporters of the elections accuse each other of undermining national unity and dire predictions are made by both sides.

Mr Nabih Berri, leader of the pro-Syria Amal Shia movement and a candidate in the south, said he fears the Lebanese army - responsible for security during the poll - could disintegrate, provoking the return of the militias.

General Antoine Lahd, the leader of Israel's South Lebanon Army (SLA) militia allies in southern Lebanon, condemned what he called "sham and illegitimate elections" and warned of "dangerous developments" if they take place.

Inhabitants of the Israeli-occupied area would have to obtain passes from the SLA to vote in territory controlled by the United Nations or the Lebanese government.

Mr Uri Lubrani, the Israeli official responsible for Israeli activities in Lebanon, later

expressed support for General Lahd's position and accused Syria of trying to force Lebanon into "bogus elections."

Voting is scheduled to start on August 23 in northern Lebanon and the Bekaa Valley, the two regions of Lebanon most firmly under Syrian control. Prime Minister Rashid Solh is reportedly willing to postpone the August 30 Beirut-Mount Lebanon and September 6 southern Lebanon rounds - on condition that elections take place there before October 15 when the present parliament will be dissolved.

But such a "compromise" is unlikely to satisfy the Christian opposition unless Syrian troops withdraw from Beirut in the meantime.

Twenty-two contestants - including four prominent Moslems - withdrew their candidacy this week in protest at the conditions under which the elections are being held. In addition to the presence of foreign troops, opponents say the pre-civil war voters' lists are invalid, that a supervisory body required by the constitution was not formed and that thousands of people displaced by the war are afraid to go to their home villages to vote.

The Taif Peace Accords established Lebanon's 16 *mohafazat*, or provinces, as voting districts. But the government has maintained the smaller *caza* where necessary to favour pro-Syrian, pro-government candidates in the Chouf and the south.

Yet despite the controversy and the £10m (£2,220) registration fee, there is no shortage of candidates for the parliamentary seats, which still carry privileges in Lebanese society: 275 candidates are disputing 51 seats in the Bekaa and northern Lebanon, while in Beirut and Mount Lebanon, 198 are competing for 54 seats.

Registration for the remaining 23 seats has not yet closed. Thousands of photo-posters of candidates cover the walls of Beirut, but the lackluster campaign has elicited more cynicism than enthusiasm.

One exception, Mr Adnan Traboulsi, the fundamentalist leader of a poor but respected Sunni Moslem clan, assembled 50,000 supporters at a rally last week. Mr Traboulsi's posters proclaim him to be an "honest man" in a country rife with corruption.

The uncertainty surrounding the elections has increased pressure on the Lebanese pound, which traded yesterday at up to £2,500 to the dollar after rising to £2,340 on the strength of Central Bank intervention at the beginning of the week. Central Bank officials last week said the Bank was spending some \$4m each day in foreign exchange reserves to shore up the currency.



A nation displaced: members of an Afghan family sit on a van carrying all their luggage as they wait for customs clearance at the Pakistani border earlier this week

## UN seeks a way out for Kabul diplomats

By Farhan Bokhari in Karachi

UNITED NATIONS officials were yesterday in contact with leaders of Afghanistan's two warring factions in an effort to ensure the safe evacuation of western diplomats from Kabul.

Rockets have damaged the French and Turkish embassies and two Russian embassy staff were killed by rockets last week.

However, it was not immediately clear if a temporary ceasefire could be arranged two weeks after intense fighting broke out between forces loyal to hardline dissident leader Mr Gulbuddin Hekmatyar and president Burhanuddin Rabbani.

Fighting was less intense overnight following a sustained rocket attack on Kabul which caused hundreds of casualties.

Government troops killed 70 Hezb fighters and injured 120 in the southern Bin-i-Hisar district and destroyed two rocket batteries, Kabul Radio said.

At least 100,000 people are thought to have left the city in search of shelter and food, western diplomats say. Life has been severely disrupted because of damage to water and electricity supplies, and large-scale food shortages. Hospitals are severely short of medical supplies.

Mr Hekmatyar has

demanded the expulsion of Uzbek militiamen led by Gen Rashid Dostum, as a prerequisite for peace.

Gen Dostum was previously a close ally of former communist-backed President Najibullah, who fell from power in April this year. However, Gen Dostum has assumed a key role in the new mujahideen government, after changing sides to support Ahmed Shah Masoud, the new mujahideen defence minister.

This week, the Pakistani government stepped up pressure on Mr Hekmatyar by cutting supplies in an effort to force him to seek a peaceful resolution. But he has vowed to fight on.

Some officials believe that his fighters, who now occupy strategically important ground on the hills outside Kabul, may have to move when winter snowfalls begin. President Rabbani was yesterday reported to have appealed to Iran for badly-needed fuel supplies and other aid.

"He (Rabbani) hoped Iran would provide the Afghan people with more relief supplies, especially oil products, at this critical period," the Iranian News Agency said. Iran was a supporter of the Moslem mujahideen guerrilla groups which toppled the Soviet-installed government.

Last week Mr Rafsanjani told Mr Ustad Farid, since sacked

as Afghanistan's interim prime minister, that Iran was ready to help its neighbour but reconstruction aid could only be made when calm returned to the country.

● A mujahideen peace mission has met Mr Masoud and plans a round of talks with Mr Hekmatyar today, Reuters adds.

The 15-man team sent by Governor Abdul Qader of neighbouring Nangarhar province arrived in Kabul on Tuesday to try to negotiate a ceasefire.

Diplomats said they were not optimistic about a ceasefire, noting that several had been agreed and broken between Mr Hekmatyar's Hezb-e-Islami and the government.

## Arabs will go to Washington peace talks

By Tony Walker in Amman

ARAB participants in Middle East peace talks will go to Washington on Monday for the scheduled resumption of negotiations, despite their criticism of what they regard as US bias towards Israel.

Meeting in Damascus yesterday, officials representing Israel's neighbours and the Palestinians expressed their "readiness" to attend the Washington talks.

However, Arab officials also voiced strong misgivings about the US decision to provide Israel with billions of dollars of loan guarantees without securing Israeli agreement to a complete settlement freeze in the occupied West Bank and Gaza.

Mr Farouk al-Shara, Syria's foreign minister, charged that Washington had damaged its credibility as an honest broker. Arabs believe President Bush's decision to approve the \$10bn (\$5.2bn) in loan guarantees was hasty and dictated by his desire to make peace with the American Jewish community

before November's presidential election.

"The US gave the loan guarantees to Israel without getting a pledge ensuring a total halt of Israeli settlement activities in the occupied territories," Mr Shara said.

The Damascus meeting also called Washington's pledge to maintain Israel's military edge over the Arabs "contrary to peace".

The Palestinians had threatened to postpone their participation in the Washington talks in protest at what they regarded as a softening in the

US position on settlements.

The Washington talks will be the sixth round since the latest US-sponsored Middle East process was launched in Madrid last October.

Negotiations had made scant progress but the election of a new and apparently more flexible government in Israel has raised hopes of progress.

Lebanon, Jordan, Syria and Egypt were represented in Damascus yesterday by their foreign ministers. Also participating was Mr Farouk Kadoumi, the veteran PLO official.

## NEWS IN BRIEF

## UK opposition calls for more Somali aid

BRITAIN'S opposition Labour party yesterday called for the UK's aid effort to famine-hit Somalia to be stepped up, accusing the government, the EC and the United Nations of "dithering disgracefully".

Returning from a four-day visit to the area, Mr Tony Worthington, Labour overseas development spokesman, urged every EC country to give a Hercules aircraft or equivalent and immediately start flying in supplies. He called for the role of UN peacekeeping forces in Somalia to be clarified and for a UN conference of reconciliation between the local parties to be convened. Baroness Chalker, the overseas development minister, should visit the country to "see for herself" the dreadful conditions prevailing, he said.

The government retorted that Britain had been among the first countries to respond as "new possibilities for delivery" had opened up, and said it had provided over £10m worth of emergency aid since January 1991. It said Baroness Chalker planned to visit Somalia next month with EC colleagues.

## Bangladesh strike sees clashes

Police yesterday fired tear gas and used truncheons on pickets during a 12-hour opposition-led strike in Bangladesh called to protest against the shooting of an opposition member of parliament, Reuters reports from Dhaka.

Clashes erupted when police staved off a group of activists trying to set fire to a government bus plying in central Dhaka in defiance of the strike call, a police official said. In another incident, police fired tear gas on pickets who hurled fire-bombs at them, he said.

Shops, banks, offices and factories across the country stayed shut and streets in Dhaka, Chittagong, Khulna and Rajshahi were empty during the 12-hour shutdown, officials said.

## Mozambique jails party chief

The leader of Mozambique's only legal opposition party has been jailed for an offence he was convicted of seven years ago, Reuters reports from Maputo.

Renato Moimbo, president of the Mozambique National Union (UNAMO), had been arrested in his home province of Zambezia. He was accused of speculation, an economic crime in Mozambique, but left the country before he could be brought to court. Tried in his absence, the local court sentenced him to a 18-month prison term and heavy fine, since converted to a further 33 months' imprisonment.

## De Klerk appeals for calm

By Patti Waldmeir in Pretoria

MR F W de Klerk, the South African president, yesterday appealed for calm and tolerance between black and white South Africans, saying that he feared that the controversy over Saturday's rugby test match between Australia and South Africa could "ignite a powder keg".

The issue of whether national symbols such as the South African flag and anthem should be banned from the match has pitted white against black in bitter verbal battles, highlighting a deterioration in race relations in recent months.

Whites (who overwhelmingly support rugby) have been infuriated by the insistence of the African National Congress (ANC) that there be no official display of flags or

singing of the national anthem, die Stem, both potent symbols of Afrikaner nationalism.

Blacks (who primarily support soccer) argue that these are symbols of apartheid repression, and that such official displays should be banned from future sporting events - though the ANC has said it will not object to individual supporters carrying flags or singing.

The ANC, which largely controls South Africa's access to international sport through its sanctions campaign, has said it would prevent future rugby tours unless these conditions are met on Saturday - especially the observance of a minute of silence for the dead of South Africa's black townships.

At last week's New Zealand-South Africa match, white spectators broke into a

spontaneous rendition of the national anthem during this period.

Yesterday, Mr de Klerk said his government agreed that a minute's silence should be observed on Saturday, though he stopped short of urging his supporters to remain silent.

On the subject of deadlocked constitutional negotiations, the president said government would convene a meeting early next month of like-minded parties - including the Zulu Inkatha Freedom Party - to plan for the eventual resumption of talks with the main black group, the ANC.

When talks do resume, they could include radicals from right and left - and the ultra-radical Pan Africanist Congress and a splinter right-wing group - which had boycotted earlier talks.

## UN begins Sudan airlift

By Julian Ozaname in Nairobi

THE United Nations yesterday flew the first aircraft of food in a month to 300,000 starving civilians trapped in the besieged government-held garrison town of Juba, in southern Sudan, despite rebel threats they would shoot the aircraft down.

The successful relief flight came as Africa Watch, an influential international human rights body, condemned rebel threats to shoot down aircraft carrying food as showing "a callous disregard for the welfare of the people on whose behalf [they] claim to be fighting".

Mr Paul Mitchell, an official with the UN World Food Programme, said a Russian Ilyushin 76 transporter aircraft carrying 40 tonnes of food and 5 tonnes of medicines landed successfully in Juba, the first

UN aircraft to land in the town since the UN suspended relief flights due to insecurity on July 16th.

The 300,000 civilians trapped in Juba, which is under siege by the rebel Sudan People's Liberation Army (SPLA), face death from starvation and are completely dependent on an airlift for their survival.

"Food stocks ran out 10 days ago, medicines and supplementary foods are virtually non-existent," Mr Mitchell said yesterday. "Reports from the city tell of sharp increases of malnutrition and related diseases."

Africa Watch called yesterday for the SPLA to withdraw its threat to reject flights immediately.

Noting that a year has passed since the SPLA split into two factions after allegations of human rights abuses against Dr John Garang, the putative leader of the SPLA,

Africa Watch said human rights violations within the movement "continue unabated".

The organisation called on Dr Garang to release all detainees and demanded that up to 3,000 child refugees - who are believed to have been forced by the SPLA to return to Sudan from Kenya, to fight as child soldiers on the Juba front - be returned to the protection of the United Nations High Commission for Refugees (UNHCR).

It also strongly criticised the UNHCR for allowing the children to be abducted from their protection.

Last night, Mr Lam Akol, a leader of the break-away faction of the SPLA, confirmed that Commander Mr Silva Kis, Dr Garang's chief of security, had forced the children to return to Narus in southern Sudan so that they could fight on the Juba front.

Amnesty cri  
over Haitian



## REPUBLICAN PARTY CONVENTION IN HOUSTON

## Discordant tones over family values



**NORMALLY**, a highlight of any US political convention is the roll-call of the states voting on the nomination for president. The roll-call is a ritual, a tradition, a moment of national unity. But at the Republican Party convention in Houston, Texas, the roll-call was anything but a celebration.

It is a process which gives the unsung party worker a minute in the television sun, as he or she proclaims something along the lines of: "The great state of California, the world's leading producer of triangular melons, proudly casts all its 34 votes."

Not so on Wednesday night. The roll-call came late because the Republican party wanted television time to play what it thinks is one of its strongest themes this year: the family values melody.

The religious overture was by a television evangelist, the Rev Pat Robertson, then whom few are more conservative, the intermission by Mrs Marilyn Quayle, then whom few are more certain of conviction, and the rousing crescendo by Mrs Barbara Bush, then whom few are more patriotic.

The parade of family wholeness was intended to contrast with Clinton and Clinton, as erstwhile Republican challenger Mr Pat Buchanan maliciously called the Democratic candidates and his lawyer wife, Far from being just another "baby boomer" family, they were promoting, as Mr Robertson saw it, "a radical plan to destroy the traditional family and transfer its function to the federal government".

Worse yet, they rated the Spotted Owl more highly than God.

Mrs Bush, undoubtedly star of the evening, is far too

shrewdly political to engage in anything other than indirect comparisons. She called her husband a great family man and recalled "the best years of our lives", after the second world war in Midland, Texas, with its round of carpools for the children, little league baseball, church, Fourth of July fireworks, and at Christmas "Family", she proclaimed, "means putting your arms around each other, and being there." With a wife like this, the convention said to itself, how could anybody not reasonably vote for George Bush?

Mrs Quayle was less reticent in casting her stones at the

Clinton. For the Clintons, this was political necessity, since they had conceded that their marriage went through a rocky period and because Mrs Hillary Clinton is a noted advocate for the rights of children.

This has made her a particular demonic figure in the eyes of Republicans, who have dragged out, and misquoted, a 1974 legal article in which she is alleged to have equated motherhood with slavery.

The reality, as an editorial in USA Today pointed out yesterday, is that the US family is not what it was. Nearly three out of five mothers of preschool children are now in the workforce, less than a third of all families are now "traditional" - married couples with husband working and wife at home.

"Evoking a lost era and inflicting hatreds do not help real families," the newspaper, not noted for liberalism, declared, it advised both candidates to start pushing for the policies that can do children and families some good.

Mrs Bush acknowledged this reality in her speech when she addressed parents who have sacrificed for their children: "You may be exhausted from working a job, or two jobs, and taking care of your children, or you may have put your career on hold. Either way, you may wonder, as I did every now and then, am I really doing the right thing? Yes, you are."

Mrs Bush is so popular that she can get away with invoking the past and acknowledging present realities. She constitutes a vote-winning appeal that, for the night at least, put into shadow those less tolerant Republican elements, notably the religious right, whose preference is indeed to roll back the clock and whose broader appeal must be suspect.

The representatives of the mythical state of Calicut could not object to playing second fiddle.

Mrs Quayle, wife of the US vice-president: "Not everyone demonstrated, dropped out, took drugs, joined in the sexual revolution, or dodged the draft"

Clinton, without mentioning them by name. She unctuously contrasted her baby-boomer values with, by implication, those of the opposition, who also came of age in the 1960s.

"Not everyone demonstrated, dropped out, took drugs, joined in the sexual revolution, or dodged the draft," she proclaimed - the last a brave, even brazen, reference since her husband avoided military service in Vietnam by joining the National Guard reserve, as Mr Clinton sought to do.

A career, Mrs Quayle went on, was a real option for women. But "most of us love being mothers or wives, which gives our lives a richness that few men or women get from their professional accomplishments alone."

The Clintons and the Gores also made much of the strengths of their respective families last month at the Democratic convention in New

York. For the Clintons, this was political necessity, since they had conceded that their marriage went through a rocky period and because Mrs Hillary Clinton is a noted advocate for the rights of children.

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## Jurek Martin finds the GOP making the GOP of wholesomeness

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The Clintons and the Gores also made much of the strengths of their respective families last month at the Democratic convention in New

York. For the Clintons, this was political necessity, since they had conceded that their marriage went through a rocky period and because Mrs Hillary Clinton is a noted advocate for the rights of children.

This has made her a particular demonic figure in the eyes of Republicans, who have dragged out, and misquoted, a 1974 legal article in which she is alleged to have equated motherhood with slavery.

The reality, as an editorial in USA Today pointed out yesterday, is that the US family is not what it was. Nearly three out of five mothers of preschool children are now in the workforce, less than a third of all families are now "traditional" - married couples with husband working and wife at home.

"Evoking a lost era and inflicting hatreds do not help real families," the newspaper, not noted for liberalism, declared, it advised both candidates to start pushing for the policies that can do children and families some good.

Mrs Bush acknowledged this reality in her speech when she addressed parents who have sacrificed for their children: "You may be exhausted from working a job, or two jobs, and taking care of your children, or you may have put your career on hold. Either way, you may wonder, as I did every now and then, am I really doing the right thing? Yes, you are."

Mrs Bush is so popular that she can get away with invoking the past and acknowledging present realities. She constitutes a vote-winning appeal that, for the night at least, put into shadow those less tolerant Republican elements, notably the religious right, whose preference is indeed to roll back the clock and whose broader appeal must be suspect.

The representatives of the mythical state of Calicut could not object to playing second fiddle.

Mrs Quayle, wife of the US vice-president: "Not everyone demonstrated, dropped out, took drugs, joined in the sexual revolution, or dodged the draft"

Clinton, without mentioning them by name. She unctuously contrasted her baby-boomer values with, by implication, those of the opposition, who also came of age in the 1960s.

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Mrs Marilyn Quayle, wife of the US vice-president: "Not everyone demonstrated, dropped out, took drugs, joined in the sexual revolution, or dodged the draft"

## Breakthrough in Canadian unity negotiations

By Bernard Simon in Toronto and Robert Gibbons in Montreal

CANADA'S political leaders have made a breakthrough in national unity talks by agreeing on far-reaching changes in the composition of the two houses of parliament.

The deal, which balances equal representation for all 10 provinces in a reformed Senate with a guaranteed percentage of seats for Quebec in an enlarged House of Commons, has brightened the mood at the constitutional conference in Ottawa, now in its fourth day.

Participants have cautioned, however, that several emotive issues remain in negotiations between Mr Brian Mulroney, the prime minister, leaders of the 10 provinces and two Arctic territories, and aboriginal groups. These include the definition and enforcement of aboriginal self-government.

Quebec's demand for wider powers over some matters now under federal jurisdiction, and Mr Mulroney's insistence on a stronger mechanism to force provinces to lower non-tariff trade barriers.

The talks are likely to conclude, in success or failure, by the end of next week. Mr Robert Bourassa, Quebec's premier, must formulate a question in early September for the national unity referendum which the province is to hold in October.

Besides, Canadians of all political persuasions are impatient to put the long constitutional wrangle behind them.

The agreement on parliamentary reform represents a characteristically Canadian compromise.

Quebec, which views itself as the guardian of one of Canada's two founding language groups, would be guaranteed 25 per cent of the Commons seats, roughly equal to its share of Canada's population.

Western and Atlantic provinces would have the same number of seats in the revamped Senate as Quebec and Ontario, the most powerful and populous province. The Senate would have limited veto powers, but its influence would be enhanced by converting the present appointed chamber to one largely elected.

Hard-line Quebec nationalists quickly denounced the agreement as a sell-out by Mr Bourassa. But the province's two biggest newspapers indicated both drawbacks and advantages.

Canada's inflation rate accelerated slightly to 1.3 per cent in the year to July, from a 30-year low of 1.1 per cent in June, Statistics Canada said yesterday.

The low inflation rate, with progress at the constitutional talks, has spurred forecasts that Canadian banks will soon lower their prime lending rate from 6.5 per cent.

## The mathematics of a Brazilian impeachment

By Bill Hinchberger in São Paulo

MOVES to impeach President Fernando Collor of Brazil, which are expected to gather pace next week with the publication of the results of an investigation into government corruption, will take the country's politics into a legal and constitutional minefield.

Impeachment is a maze of parliamentary and legal procedures, involving both chambers of Congress, the national prosecutor's office and the supreme court.

During the final stages of the impeachment process, the president would be suspended from office for 180 days while the Chamber of Deputies analyses the charges and votes on the charges.

A two-thirds majority of the 503-member lower house would be enough to send to the supreme court a recommendation for conviction. The court would make the final determination on removal from office.

The main cause for confusion is that the relevant part of the 1988 constitution has not yet been ratified, leading some lawyers to argue that the process should be governed by a 1960 law. Mr Collor is expected to use this uncertainty to make a series of legal challenges.

The congressional investigation commission has put back publication of the report from tomorrow to Monday. This was because commission members needed extra time to review the sums of money alleged to have originated from Mr Paulo Cesar Farias, Mr Collor's election campaign treasurer and main subject of the inquiry, and which were deposited in the bank account of the president's personal secretary.

That money, apparently overestimated in a first tally, is alleged to have been used to pay the president's personal expenses.

The committee meeting to approve the report formally is still scheduled for Wednesday. It is still uncertain whether the report will mention Mr Collor by name and, if it does, whether he will be accused of any crimes. The president's legal team sent briefs to members of Congress arguing that he could not be incriminated by the document. Lawyers with the commission have publicly stated that the inquiry has uncovered enough evidence for five counts of presidential corruption.

The opposition hopes to avoid a long procedural battle by creating a political environment to force the president to resign. After the report's release, opposition parties plan to lead their resources to pro-impeachment demonstrations.

Mr Collor's political support continues to waver. On Monday, Governor Leonel Brizola of Rio de Janeiro state is expected to break with the president. The decision was reached on Wednesday when Mr Brizola met in Brasília Congress members from his Democratic Labour party.

Pro-impeachment forces estimate that they are 20-30 votes shy of the two-thirds necessary to oust Mr Collor. A running poll by the opposition newspaper Folha de São Paulo shows 212 on record as favouring impeachment and 33 opposed, with the rest undecided or yet to respond.

## Aids forces party to confront its contradictions

By Matthew Karmel in Houston

A SIGN frequently seen at the Republican convention in Houston reads: "Family rights forever, gay rights never." Mr Patrick Buchanan, the erstwhile presidential challenger who once said Aids was God's punishment against gays, gave full vent to that feeling on Monday when he attacked the Democratic party for its links with "militant" homosexuals.

Mr Pat Robertson, the television evangelist, drove the point home with warnings that Governor Bill Clinton, the Democratic presidential nominee, was seeking to give preferential treatment to homosexuals by giving them cabinet posts, teaching positions and opening up the military.

The Democrats openly endorsed gay rights and had two HIV-positive speakers, one gay, at their New York convention. In contrast the Republican platform implicitly ties the spread of Aids to what it sees as base and immoral conduct.

"Prevention is linked ultimately to personal responsibility and moral behaviour," the party platform reads. "We reject the notion that the distribution of condoms and the use of condoms are the solution to stopping the spread of Aids." Instead it suggests "marital fidelity, abstinence and a drug-free lifestyle".

Yet behind the moral certainties, the Republicans seem altogether uncomfortable with the social issues associated with Aids.

Ironically at this conven-

tion, with a central theme of "traditional family values," perhaps the most touching moment came on Wednesday night when an Aids victim spoke to delegates.

Ms Mary Fisher, the daughter of a Detroit real estate investor and prominent party backer, said she was a white, wealthy, heterosexual who had contracted the disease through marriage. But she pointedly added: "I am one with the lonely gay man sheltering a flickering candle from the cold wind of his family's rejection."

The Aids virus was not a political creature, she added, pleading for tolerance. Ms Fisher tried to tie her message to the party's overt theme: "We do the president's cause no good if we make the American family feel a virus that destroys it."

Indeed, the Republicans, like the Democrats, support considerable funding for research, prevention and treatment of Aids. The Republican platform explicitly endorses "a massive commitment of resources" for research to stem the tide of the disease and proudly notes that the Bush administration has spent \$4.2bn (£2.19bn) in the past four years.

The Republicans have embarked on a strategy of using gay rights and Aids as a stick to beat the opposition, much as it used the issues of crime and communism in the 1980s. Yet during Ms Fisher's speech, many delegates - perhaps even some of the same delegates who cheered Mr Buchanan and Mr Robertson - burst into tears.

Local businessmen are disappointed that Mr Bush has done little to help either the energy industry or real estate - two sectors which nearly sank the region's economy during the 1980s. "Mr Bush has addressed economic problems in Texas if he is to carry the state in November," says Mr Ray Perryman, a Texas economic consultant.

Like much of the nation, Houston saw fitful signs of recovery earlier this year. Retail sales rose 6 per cent in the first five months against

## Can-do Texas finds it much harder to do so

If President George Bush was hoping for a shot of adrenalin from his adopted home town this week, he must have left disappointed.

Houston is by no means as depressed as parts of New England or southern California, but it shares with the nation a sense of diminished economic expectations. As Republican speakers in the Astrodome tried to drum up enthusiasm for a second Bush term, the business mood outside seemed as flat as stale beer. The legendary Texan "can do" spirit that Mr Bush doubtless recalls from his own days in oil exploration is greatly subdued.

"Everybody is sitting anxiously waiting for the national economy to pick up," says Mr Bob Greer, chairman of Tanglewood Bank, a small local bank that has prospered despite the state's financial crash of the mid-1980s.

The outlook is for "continued tough times," says Mr Bill Gilmer, a senior economist at the Houston branch of the Federal Reserve Bank of Dallas. "The mood is very cautious and concerned."

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Like much of the nation, Houston saw fitful signs of recovery earlier this year. Retail sales rose 6 per cent in the first five months against

the same period last year. Car and truck sales also rose modestly. But the momentum of recovery seems to be ebbing and few analysts expect any dynamism in coming months. Announcements of big layoffs at local oil companies have shaken consumer confidence.

For a while, Houston hoped it might escape the national recession that began in July 1980. The region continued to create jobs until July last year, rekindling the myth that the

depression in domestic drilling reflects unexpectedly weak natural gas prices, the removal of tax subsidies in 1988 (which makes Texas much less fiscally privileged than Britain's North Sea) and a shift of exploration effort overseas, partly as a result of tougher US environmental controls.

Mr Gilmer says the banking industry has stabilised after a "central bankers' nightmare" in the late 1980s when nine out of 10 big Texan banks failed as a result of sour energy and real estate loans. Bank profitability is steadily improving but, ominously, cautious bankers are still reluctant to lend. Indeed, as of the first quarter, the total of outstanding loans in the south-west was continuing to shrink.

Small businesses - the fount of job creation according to Republicans at the convention - are having particular difficulty obtaining loans, partly because of tighter federal regulatory standards. If you have lost money in the past it is almost impossible to get a loan, says Mr Greer. The chairman of the board of the Houston branch of the Fed, who ran a business renting machinery, was among those recently bankrupted when his bank refused to renew a loan.

In the longer term, there are grounds for cautious optimism. Mr Skip Kasdorf, head of research at the Greater Houston Partnership (an expanded chamber of commerce) points out that 40 per cent of Houston's economic base is now independent of energy compared with 16 per cent a decade ago. This means Houston should never again experience a recession as severe as that of

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## New structure expected to manage NHS

By John Willman,  
Public Policy Editor

A NEW management structure in the state-run National Health Service (NHS) is likely following the announcement yesterday of a new wave of self-governing trusts.

The health department confirmed that 151 hospitals and other NHS units in England and Wales have applied to join the third wave of self-governing trusts to be created next April.

Self-governing trusts allow hospitals to control their own finances. In the past most health budgets have been controlled by local health authorities.

Dr Brian Mawhinney, the health minister, has written to all the remaining non-trust hospitals and health units inviting them to join a fourth wave of trusts in 1994.

Since the launch of the NHS reforms in 1991, 156 trusts have been created in two waves. With most of the third-wave applications likely to be accepted, the number of trusts in the NHS will virtually double by next April.

More than 70 per cent of the hospital and community health service budget will then be spent by self-governing trusts. Since trusts are managed directly by the NHS management executive, this would greatly increase the strain on the executive's six regional offices.

Mrs Virginia Bottomley, the

health secretary, yesterday confirmed that the management executive had been reviewing the arrangements for monitoring the performance of trusts.

"The success of trusts raises the issue of how to ensure their accountability, assuming that there are, say, 450 trusts, as well as how to preserve their essential freedoms," she said. "The NHS is, after all, a national system managed locally."

One option is to create a new management structure by merging these regional offices with the Regional Health Authorities (RHAs).

The RHAs - responsible for managing hospitals and health units which have not become trusts - will have a greatly reduced role after the third and fourth waves of trusts.

Mrs Bottomley said no decision had yet been taken. She went out of her way to reassure trusts that any reorganisation would not reimpose bureaucratic controls or interfere with management freedom.

The third wave of applications includes ambulance services, community health organisations and units for people with learning difficulties, as well as hospitals.

Among those applying for trust status are world-famous institutions such as Papworth Hospital, which pioneered heart transplants, and Addenbrooke's, the Cambridge teaching hospital.



Media spotlight: John Bryan, the Duchess of York's financial adviser, faces the press yesterday after publication of photographs of the two together on holiday

## Royal pictures open debate on press freedom

BUCKINGHAM PALACE yesterday criticised photographs published in the Daily Mirror and other tabloid newspapers which showed the Duchess of York with Mr John Bryan, an American friend, by a villa poolside in the south of France.

The intimate photographs, some of which were also reproduced in The Sun and Today newspapers from the Spanish magazine Hola, were taken with a long-distance lens by an Italian paparazzi photographer.

In a statement understood to have the authority of the Queen and the Duke of York, Buckingham Palace said: "We

strongly disapprove of the publication of photographs taken in such circumstances." The Duke and Duchess were yesterday with the Queen and other members of the Royal Family at Balmoral Castle.

The publication of the photographs has reopened the argument over privacy and press freedom. Mr Bryan, a 37-year-old bachelor who has been described as the Duchess's financial adviser, failed on Wednesday in a High Court attempt to stop their publication.

A Mirror spokesman said a further 50,000 copies were printed yesterday after nearly 3.5m copies produced over-

night had sold out by 9am. "These figures show that there is enormous public interest in the subject," he said.

Lord McGregor, chairman of the Press Complaints Commission said yesterday he had yet to be approached with a formal complaint by Mr Bryan that the publication was in breach of the press code of conduct. But he told the BBC Radio 4 Today programme he would strongly resist calls for a tightening up of the law on privacy.

Mr Nicholas Winterston, chairman of the Commons media committee chairman, said the pictures appeared to be a "flagrant breach of privacy" but should

not prompt calls for a legal clampdown. The only way forward was self-regulation overseen by the commission. People in public life had to recognise their behaviour was of public interest and should act accordingly, he said.

Mr Richard Stott, the Daily Mirror editor, defended his decision to publish the pictures, which appeared on seven pages of the newspaper. He said Mr Bryan had given countless interviews saying that the Duke of York and his wife only needed time to work out a reconciliation.

Editorial Comment, Page 12

## Procter and Gamble seek swiftly to excel

Gary Mead examines the decision to change a successful 32-year-old brand name

THE BATTLE for dominance in the market for washing-up liquid has produced one of the subtlest though most significant brand-name shifts this year.

In the UK, Procter and Gamble has decided to abandon its market-leading Fairy Liquid brand name and call its new washing-up liquid Fairy Excel.

The name change is small - designed to retain a successful brand name which first appeared in the shops 32 years ago - but it is at stake.

Procter and Gamble was the biggest-spending television advertiser in Europe last year. The trade periodical Euromarketing says P&G spent \$486m promoting 11 large brands in the European Community's six biggest markets.

In the UK alone, P&G spent an estimated £70.5m on advertising in 1991 - £10m of it on Fairy Liquid, which had UK sales of £81m.

The Fairy Liquid brand is sold in 10 countries, from Finland to Saudi Arabia - Fairy Excel has already been launched in Germany. P&G, one of the most secretive of multinationals, has achieved with Fairy Liquid a dominating 42 per cent share of the UK market.

Two years ago P&G's arch-rival, Lever Brothers, piggy-backed on Persil, its successful washing powder brand, launching a new washing-up detergent, Persil Liquid. Lever spent an estimated \$4m on television advertising for the new brand in its first five months from launch, in August 1990.

But Persil Liquid has taken no more than an 18 per cent market share, according to marketing industry estimates. Moreover, while P&G is spending some 18p on advertising for every £1 in sales, Lever Brothers is spending at almost twice that rate.

So if Fairy Liquid remains the first-choice brand for those who do not have a dishwasher, why fiddle, albeit mildly, with a powerful brand name?

P&G makes a point of not disclosing any information it regards as commercially sensitive. "Anything enquiring into our marketing and research we regard as confidential information and we are not prepared to disclose reasons why," was the official comment yesterday.

But part of the reason for the new brand name lies in P&G's marketing philosophy - that it must never even be seen to be challenged. An important factor may have been decisions by the Independent Television Association's copy clearance executives, who monitor the content and claims of every television advertisement to screen out claims which are demonstrably false.

When Lever Brothers launched Persil Liquid, the committee examined its claims of product superiority and allowed its advertising campaign to go forward.

Mr Alan Mitchell, editor of Marketing magazine says: "Procter's bible is keeping a definable and demonstrable performance gap of consumer benefits - we give a better product to the consumer and shout about it."

The response from P&G was swift. Within two weeks of the launch of Persil Liquid, P&G staged a massive price promotion in all retail outlets, giving a two-for-the-price-of-one offer on Fairy Liquid. P&G also speeded technological improvements to its detergent.

Initially, P&G brought out a new formula Fairy and the Independent Television clearance committee carefully assessed its claims for the new formula, and again allowed the claims to be made.

Mr Mitchell says: "The com-

mittee finally said, it's a nil-all draw, neither are superior. The entire raison d'être of the P&G marketing bible had been swept away." P&G had to make a comeback by using its other strength - product innovation.

According to Mr Mitchell, P&G has scored a marketing hit with its new brand name. "It's very clever. They have changed the name, which focuses on the fact they have a new product, going back to their core thing, of a demonstrably better product." At the same time the look of the branding will still be dominated by the comfortably familiar word Fairy.

P&G will not say how much it has invested in R&D of the new liquid. But the cost of the battle to defend brand leadership is heavy. P&G has probably spent about £15m in the last two years on all forms of marketing.

## Manufacturers boost spending

By Peter Marsh

MANUFACTURERS increased investment on plant, machinery and buildings by 3 per cent in the second quarter of this year compared with the first three months, the Central Statistical Office said yesterday.

This would be the first quarterly rise since the first quarter of 1990, prior to the start of the recession, and underlines the modest increase in confidence reported by many businesses earlier this year. Although the numbers hint at the possibility of an economic upturn later this year, the City was sceptical, arguing that these particular CSO figures are erratic and subject to revision.

The CSO figures show investment totalled £2.48bn at 1985 prices in the first quarter, after £2.4bn in the first quarter. The figures for the second quarter remain 3 per cent down on the

corresponding period last year.

Separately, the CSO said manufacturers, wholesalers and retailers cut stocks of raw materials, finished goods and components by £1.05bn in the second quarter, after a cut of £385m in the previous quarter. The data indicates that many businesses accelerated the rate at which they reduced stocks during the first half, possibly because of a deterioration in optimism about the economy.

However, interpretation is made difficult by the notorious inaccuracy of stocks figures. According to the CSO, the greatest amount of stock cut-backs involved wholesalers, which reduced the value of these items by £492m, after a cut of £105m in the first three months.

British retailers' stocks fell by £415m, after an increase of £416m in the first quarter of this year.

## Economic fears offset by growth in money supply

By Peter Marsh,  
Economics Staff

A RISE in the money supply last month has reduced fears that the economy may be sliding into further decline, though it provides little sign of an upturn.

M0, which mostly comprises notes and coins in circulation, increased by 2.4 per cent in the 12 months to the end of July, after year on year growth of 1.3 per cent in June and 2.5 per cent in May.

M4, a broader measure which also takes in bank and building society deposits, rose 5.7 per cent in the year to the end of last month, following year on year increases of 5.3 per cent in June and 5.2 per cent in the previous month.

The changes in the seasonally adjusted figures fit in with the picture of a flat economy.

Between June and July, M0 rose by 1.1 per cent, while M4 increased by 0.8 per cent.

Last month total M4 lending rose by £2.5bn, in line with expectations. The increase may have been partly due to extra mortgage borrowing, triggered by the reintroduction of stamp duty on house purchases.

Fitting in with this interpretation were figures from the British Bankers' Association on behalf of the nine biggest UK commercial banks.

These groups lent a seasonally adjusted \$900m in July, with much of the total accounted for by mortgage borrowing.

Not allowing for seasonal fluctuations, lending for house purchases by the banks rose by £805m, out of a total increase in net lending to both people and companies of £955m.

In the industrial sector, many companies made repayments, adding up to £275m for property companies, £241m for securities dealers, £118m for construction groups, and £118m for the hotels and catering sector. Lending to manufacturers, however, rose by £41m.

Mr Simon Briscoe, an economist at Greenwell Montagu, a London finance group, said: "The figures show the economy is failing to pick up, but at least it is not falling back."

The British Bankers' Association said much of the upward trend in lending was due to extra borrowing on mortgages. Among the nine banks, deposits from the UK private sector fell by £1.07bn. After adjustment for seasonal factors, the underlying movement showed a rise of £2.6bn, with most of this rise accounted for by extra deposits by companies as opposed to individuals.

### CONTRACTS AND TENDERS

## TENDER ANNOUNCEMENT FROM REPUBLIC OF TURKEY MINISTRY OF TRANSPORT AND COMMUNICATIONS

Republic of Turkey, Ministry of Transport and Communications, Central  
Directorate of Railways, Harbours and Airports Construction announces that:

1. Consulting, Engineering and Supervision services as well as
2. The construction of High Speed Railway and Rapid Train System

will be separately tendered for Ankara-Istanbul High Speed Railway extending to a new Istanbul Bosphorus Crossing with CREDIT, the conditions of which will be subject to the approval of the Republic of Turkey, Undersecretariat of Treasury and Foreign Trade.

The subject of the tender comprises (a) the Consulting, Engineering and Supervision Services and (b) the Construction of the electrified, signalized, high standard double track railway with rapid train system running over the axis Ankara-Sincan-Çayirhan-Arifiye and Istanbul Bosphorus Crossing which reaches an approximate length of 430 km.

The applications for the Consulting, Engineering and Supervision will cover the whole project, whereas the applications for Railway Construction and Rapid Train System could optionally be based either on the whole or on parts of the project.

Since the companies will be prequalified depending on their international experiences, they are expected, individually or in form of joint ventures/consortia, to forward necessary documents (in Turkish and English) showing their experience on similar works, reference lists, credit proposals approved by the related bank or institution and apply for the prequalification not later than 15.9.1992, Tuesday 17.00 o'clock to the Ministry of Transport and Communications, General Directorate of Railways, Harbours and Airports Construction, 91. Sokak Etiler-ANKARA.



## Economic fears offset by growth in money supply

By Peter Marsh, Economics Staff

A RISE in the money supply last month has reduced fears that the economy may be slipping into a further decline, although it provides little hope of an upturn.

M3, which mostly comprises notes and coins in circulation, increased by 2.4 per cent in July, after years of stagnation and a 1.3 per cent rise in June and 2.3 per cent in May.

M4, a broader measure which also takes into account building society deposits, rose 3.7 per cent in the year to the end of last month, following a 3.1 per cent increase in June and 3.4 per cent in the previous month.

The changes in the money supply adjusted figures fit in with the picture of a flat economy.

Between June and July, M3 rose by 1.2 per cent, while M4 increased by 0.8 per cent.

Last month total M4 lending rose by £1.6bn. In the six months to the end of July, the increase may have been partly due to a temporary mortgage borrowing boom, triggered by the reintroduction of stamp duty on some purchases.

Fitting in with this interpretation, figures from the British Bankers' Association on behalf of the nine major UK commercial banks.

These groups lent a seasonally adjusted \$300m in July, with much of the total accounted for by mortgage borrowing.

Not allowing for seasonal fluctuations, lending for home purchases by the banks rose by £1.5bn out of a total increase in net lending to households and companies of £1.8bn.

In the industrial sector, heavy companies made repayments, adding up to £37m to property companies, £24m to security dealers, £18m to construction groups and £15m to the hotels and catering sector. Lending to manufacturing, however, rose by £10m.

Mr John Briscoe, an economist at the research group, said: "The figures show the economy is not falling back. The Bank of England's decision to raise the base rate was due to a temporary increase in mortgage borrowing."

Although the nine banks have cut the UK prime rate to 10.75 per cent, the Bank of England's decision to raise the base rate was due to a temporary increase in mortgage borrowing.

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# Closure threat at Welsh BP plant

By Paul Abraham and  
Seth Hutton

BRITISH Petroleum Chemicals, the subsidiary of the troubled oil group, has identified its Baglan Bay petrochemicals complex in south Wales as its most vulnerable site, fuelling speculation that it may close plants there.

Internal BP documents argue the European petrochemicals industry is suffering from chronic overcapacity. It says the sector must "adopt rapid decisive measures or face slow death".

Mr Bryan Sanderson, chief executive of BP Chemicals, has admitted: "There is an industry rationalisation. Baglan Bay is clearly our marginal site."

The plant, near Port Talbot, is the second largest employer in the region and provides work for 900 employees and between 500 and 1,000 contractors. In May the company derelictised the unions at Baglan Bay.

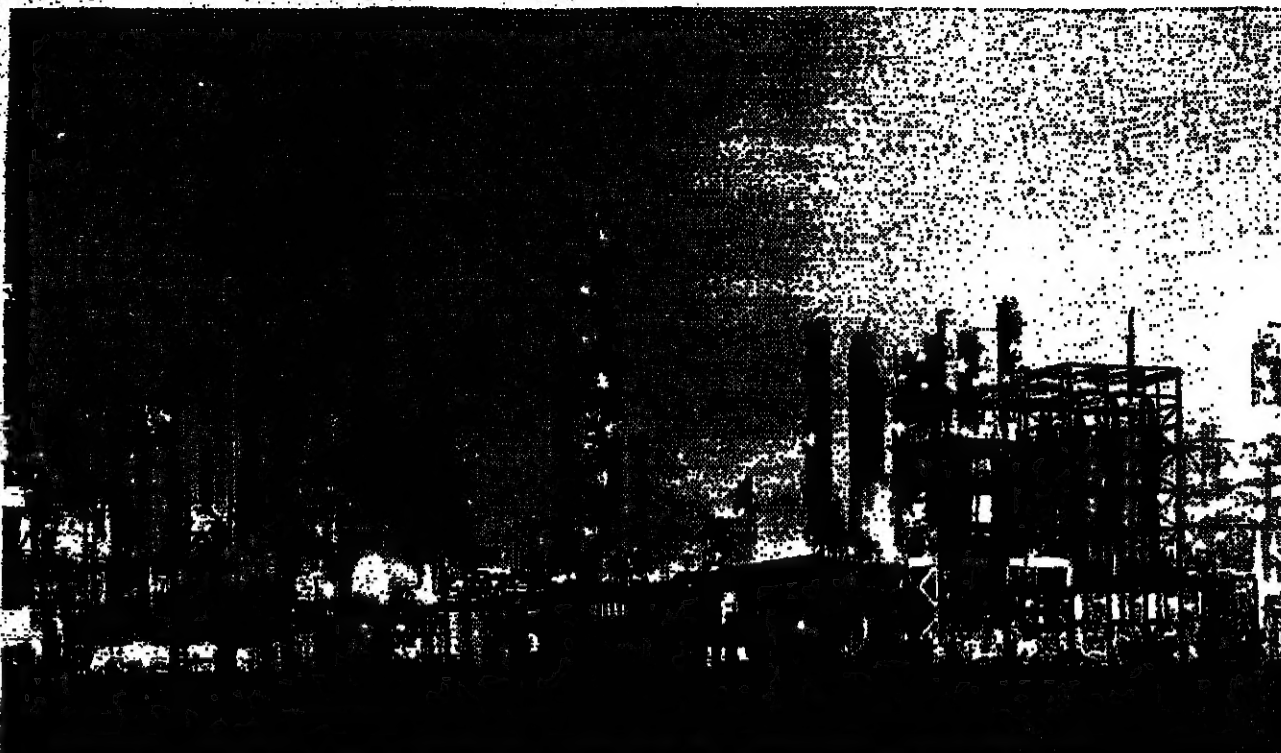
An option identified by BP is to close a 120,000 tonne a year ethylene unit at the site. The unit supplies BP's 120,000-tonne-a-year low density polyethylene plant at Antwerp.

which the group announced this week is being sold to Neste Chemicals, the acquisitive state-owned Finnish company.

BP has signed a contract to continue to supply the Antwerp plant with ethylene, but has not given details of its duration or size.

If BP closes a second 320,000 tonne a year ethylene unit at Baglan Bay site, the future of the derivative plants there would be jeopardised.

The ethylene trains supply a



Plastic surgery: changes at BP's Port Talbot plant could devastate a local economy hard hit by the recession

270,000 tonne a year styrene plant which in May was incorporated in a joint venture with Enichem of Italy.

Other derivative plants manufacture vinyl acetate, ethanol and isopropyl alcohol. The site also contains a 50kw electricity generator.

Mr Jeff Morgan, branch secretary of the TGWU, said: "What we fear is that BP has safeguarded the styrenes part of the site through the merger [with Enichem]. The power sta-

tion is also viable. But it is very difficult to say whether the ethylene business and alcohols can sustain themselves."

BP has additional ethylene capacity coming on stream later this year at a 330,000-tonne-a-year ethylene plant at Grangemouth in Scotland. The new plant will use low-cost North Sea gas as raw material rather than less cost-effective oil which is used by the Baglan Bay trains.

The company has said it would concentrate ethylene derivative production where it could use cheap gas rather than oil feedstocks. The company says it has already placed most of additional production from Grangemouth.

The impact of cuts or closure would be felt most strongly in Port Talbot itself, but the knock-on effects would spread throughout the local economy, affecting the whole Swansea Bay area.

Other companies have also made cutbacks. British Steel, for example, has shed almost 8,000 jobs at Port Talbot since it launched a restructuring and investment programme at the works in 1990. About 4,000 staff are left.

It is only recently that unemployment in Port Talbot has fallen to near the national average, after a decade of being well above it. Closure of all or part of the BP plant would be a big setback to the process of rebuilding the local economy.

## New safety regulations planned for oil industry

By David Lascelles,  
Resources Editor

NEW safety regulations for the offshore oil industry are to be drawn up by the Health and Safety Commission (HSC) as the third stage in implementing recommendations of the Cullen report.

Lord Cullen inquired into the 1988 Piper Alpha disaster in the North Sea in which 167 men died.

The HSC said yesterday that the new regulations would be expressed where possible in terms of safety objectives rather than specifying particular precautions. This was in line with Lord Cullen's recommendation that offshore safety regulation be cast in a less prescriptive style.

The reforms will incorporate new safety regulations needed to implement European Community health and safety directives as well as new UK onshore regulations.

They will also include Lord Cullen's recommendations on measures such as evacuation and rescue.

The HSC hopes to have all the regulations in force in just over two years.

In the first two steps following up the Cullen report, responsibility for safety offshore was transferred to the HSC by legislation earlier this year, and regulations were drawn up requiring North Sea operators to make safety cases for their equipment.

## CREDIT CARDS

# UK lenders face investigation on pricing policies

By David Barchard

BANKS AND building societies are bracing themselves for a fresh investigation by the Office of Fair Trading (OFT) into the pricing of their credit and debit card services.

The OFT has written to them asking them to supply detailed technical information about the way they run their credit card pricing systems.

The banks have until the end of next week to return the information, but several say that the OFT's request - which follows a series of submissions from large food retailers - is so detailed that the deadline cannot be met.

The investigation is the latest in a series by the Office of Fair Trading into credit card pricing in the last 14 years. The OFT has twice referred the problem to the Monopolies and Mergers Commission, the government's monopolies watchdog, for a full-scale inquiry, the last of which reported three years ago.

Neither investigation resulted in radical changes in the industry.

The latest investigation is the most disturbing for the banks since the retailers have succeeded in focusing the OFT's attention on the two key elements in the credit card business: "merchant acquiring" - the handling of retailer

card transactions - and the interchange fee, the fixed charge paid by a retailer's bank to the card holder's bank each time the card is used.

The changes which retailers are pressing for would, if permitted, produce a transformation of the credit card industry in the UK.

Five large food supermarkets have pressed the OFT to allow them to take over from the banks and handle their own transactions.

At present the regulations of Visa International and MasterCard International prevent the retailers from doing this by barring all non-bank organisations from membership.

The retailers' moves follow increases last January in the commissions they pay to banks, after banks raised the average commission per transaction from 1.6 per cent to 1.8 per cent.

The OFT letter, signed by Mr Andre Hook of the competition policy division, says the retailers believe that the increase in charges follow a rise in the interchange fee.

Retailers have also complained to the European Commission in Brussels about interchange fees, which they believe impose an inflexible payment structure on the credit card industry and subsidise the cost of providing consumers with cards.

## Britain in brief



## UK argues EC case on pensions

The government is trying to attract favourably the investment of British pensioners with their Continental counterparts as it embarks on further consultations over its plans to equalise retirement ages for men and women.

The government's message is that British pensioners fare well by European standards when comparing all services provided and not just the cash value of pensions. Miss Ann Widdecombe, junior social security minister, said yesterday: "European comparisons simply based on cash value take us nowhere."

## Report urges motor recycling

The motor industry has been urged to set up "disassembly lines" to solve the growing problem of Europe's latest unwanted "mountain" - scrap cars.

A report by Coopers and Lybrand automotive specialists said more than 13m cars were scrapped in Europe every year causing increasing environmental problems.

It said almost all metallic content in cars was recyclable but a residue of glass, plastics and rubber, including tyres, was buried in landfill sites.

"Motor manufacturers and component suppliers should rapidly phase out the use of materials and production processes which hinder rather than help the effective dismantling, recycling and disposal of vehicles," it said.

## CBI launches family forum

The Confederation of British Industry is launching a Family Business Forum in September which will meet regularly to discuss issues of importance to family businesses, including planning for succession, taxation and the distribution of shareholdings within the family.

The CBI calculates that family-owned businesses account for three out of four of UK companies. Mr Richard Brucell, chairman of the CBI's smaller firms' council, said many family businesses were smaller than they needed to be "often because the range of obstacles lead them to lower their horizons".

## Universities promise places

Universities have promised to honour all their conditional offers for places for this September despite the better than

expected A-level grades awarded earlier this week to pupils in schools in England, Wales and Northern Ireland.

Given a record overall pass rate and a 2.1 per cent increase in the proportion of candidates gaining grades A to C - the grades generally needed to gain admission to university - many institutions may have to make an unexpected increase in their intake.

Prospects for school-leavers who narrowly fail to secure the grades in their conditional offer are accordingly bleak.

"Everyone who has been promised a place will get one," said the Committee of Vice-Chancellors. "It may be that some departments will have to admit extra students over and above what they had planned."

## Criticism of committees

Several key government select committees have failed to examine the expenditure policy documents and annual reports issued by government departments, according to a study sponsored by the Chartered Association of Certified Accountants.

The Trade and Industry and Scottish Affairs select committees have never considered the reports on expenditure plans issued by their departments, while the Employment and Welsh Affairs committees have only done so once each.

Their neglect is in spite of the fact that departmental reports and their predecessor - the public expenditure white papers - contain vital financial and policy information not available elsewhere.

## Welsh pits face closure

British Coal is to bring forward closure of two pits in south Wales, employing nearly 500 miners, leaving just one colliery in the area.

Miners and union officials at Betws colliery near Ammanford, Dyfed, and Taff Merthyr pit at Trelewis, Mid Glamorgan, have been told their jobs will go in the next few months. Plans to develop coalfaces have been cancelled for commercial and geological reasons.

Taff Merthyr, employing 370 men, had been expected to remain open until after next spring, but has been affected by severe underground problems.

## NHS jobs axed

Some 98 jobs, including 30 nursing posts, in the state-run National Health Service are to be axed at Cardiff's Royal Infirmary, Wales' busiest accident and emergency unit hospital, as part of a cost-cutting and restructuring programme.

## Advice on bus sell-off

The Department of Transport has appointed Price Waterhouse, the accountancy firm, to advise on the privatisation of London Buses.

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## Commercial tenancy agreements differ widely between countries within Europe

# Winners in the leasing game

By Angus McIntosh

Are certain clauses in the English commercial lease "iniquitous", as Samuel Brittan described them (Economic Viewpoint, July 30)? In the Single European Market which comes into effect at the end of 1992, there will be many anomalies between European countries, especially as far as commercial office leases are concerned.

For both occupiers and investors, these anomalies need to be understood. But of greater significance is the question of who benefits from these differences: the tenant or the owner?

Lease terms vary across Europe enormously. The standard lease in Belgium, for instance, is a nine-year lease with both the tenant and the building owner having the option to terminate the lease every three years. In each year the lease rent can be increased

by a factor linked to the consumer price index. This means that an increase can happen at a time when open market rents for new lettings are actually falling.

In France a similar arrangement exists, although the rent is indexed upwards according to the cost of construction index rather than the consumer price index.

Germany and the Netherlands have a similar arrangement except that the leases are normally for five or 10 years; once again there is the provision for indexation.

In Italy a standard lease is for six years, also with indexation, but to only 75 per cent of a government inflation index. In Spain leases are for three or five years, also with indexation.

The UK has the most unusual lease structure in Europe. The 25-year lease is not only the longest lease term

commonly granted, but there are normally no indexation provisions. Instead, every five years, the lease is revalued upwards to the current "open market value" of the building concerned.

The advantage for the occupier is that rent is only reviewed upwards, if the market value increases. However the tenant may have the benefit of an unrealistically low rent if, during the five-year period, the rental value increases.

The measurement of office floor space as "occupied" by tenant varies enormously across Europe, depending on whether it includes the lift area, toilets, stairway and other elements of the building which cannot be strictly occupied by the tenant.

It is this measurement of floor space which is normally used to calculate a quoted rent per square metre or per square foot. Therefore, a simple comparison of quoted office rents across Europe can be very misleading.

To obtain a true international rental comparison, it is necessary to make an adjustment to quoted rental figures. For instance, the implication is that an annual rental level in

Belgium quoted as BF8,000 to BF9,000 a square metre (about \$25 a square foot) should in effect be BF13,000 a square metre per year (\$40 a square foot), using the method of calculation in the UK.

A further issue which complicates the picture relates to sharing the risk between the occupier and owner for the management and maintenance

**As pension funds and life insurance companies became more involved, they were more able to dictate the terms for an 'institutional lease'**

of the building. The UK is again in an unusual position in that the occupying lessee is normally responsible not only for paying rent for a "net area", but also for all the cost of management and maintenance of the building, plus insurance. This covers both the inside and outside of the buildings, including structural items.

In many other parts of Europe, the tenant is not responsible for the cost of repairs to the external walls and maintenance of the structure of the building. Other costs, including agents' fees, service charges, taxes and legal costs also vary substantially.

From the occupational point of view, the quoted rent, therefore, is a first guide only to the likely cost of occupation. It is far more important for the lessee to take into consideration the total costs and legal obligations, perhaps over the first three or five years of the lease.

With all these various lease terms quoted across Europe, it is important to ask who benefits from which system. The system of occupational leasehold tenure used in the UK of a 25-year lease was created by the institutional dominance of the property market. As the pension funds and life insurance companies became more involved in the market, particularly during the 1970s, they were able increasingly to dictate the terms for an "institutional lease".

The irony is that, in the last 20 years, the property market in the UK has been more volatile than that in other parts of Europe, such as

COMPARATIVE OFFICE LEASE CONTRACTS						Serv charge & taxes (% rent)	
Country	Term (years)	Break option	Security of tenure	Review			
Belgium	9	3 & 6 yrs	No right to renew	Index-linked, annual		25	No
France	9	3-yearly	Right to renew	Index-linked, annual		15	18.6
Germany	5, 10	No	Right to renew for 1 or 2 terms	When index rises set amount, usually 10%		13	14
Ireland	25-35	No	Right to renew	Market rate, 5-yearly		22	-
Italy	6	No	Right to renew	Index-linked, annual		15	19
Nether's	10	5-yearly	Right to renew once	Index-linked, annual		15	18.5
Spain	3, 5	No	No right to renew	Index-linked, annual		10	12
Sweden	5	No	Indir. security of tenure	Index-linked, annual		n/a	25
UK	25	No	Security of tenure, but renewal can be refused in certain cases. No protection in Scot	Market rate, 5-yearly		20-45	17.5
US	5, 10	No	No right to renew	Linked to expenses/formulae, annual		n/a	No

France and Germany.

The institution-dominated market has encouraged a greater level of short-term bank lending, based on the premise that the developer would be able to sell his development on to an institutional investor on the completion of the development. The availability of short-term debt finance has exacerbated the overdevelopment of office buildings at periods of property boom. The higher levels of inflation in the UK have also encouraged this type of loan, with asset values often rising ahead of building costs, reducing the real cost of the loan or mortgage finance over time.

It could also be argued that this has encouraged poor quality office buildings, where the specification has been dictated by developers with short-term

interests and by institutions not fully conversant with the needs of occupiers.

At times of property slump, tenants have been in a powerful position to influence events. But such timing has often coincided with a period in the market when very little investment in the office stock is taking place. Hence, tenants have had to make do with poorly specified buildings, although they have been able to negotiate very favourable levels of rent in some cases.

In other parts of Europe, especially France and Germany, the extremes of boom and slump noticed in the UK have not taken place. Banks have been reluctant to forward funds for office development unless all or part of a building development has been pre-let or the covenant of the com-

pany raising the debt is very substantial.

In general, the occupational leasehold tenure system in different countries simply shifts the investment risk of providing office buildings, particularly in the short to medium term, in favour of the tenant or the investor.

The system in the UK appears to put a large element of risk on the tenant, yet the systems in Belgium and France appear to put more risk on the building owner, sometimes inhibiting large-scale development. But - at a time when several British developers are in financial trouble - it is perhaps questionable whether the tenant does take on an unfair burden of risk.

The author is head of European research and consultancy at Healey & Baker.

### CAPITAL GROWTH (%)

	Retail	Office	Industrial	All properties
Year to June '92	-0.5	-13.6	-2.8	-6.1
Quarter to June '92	-0.1	-3.3	-2.2	-1.7
Month of June '92	0.0	-1.5	-1.1	-0.8

Investment Property Database

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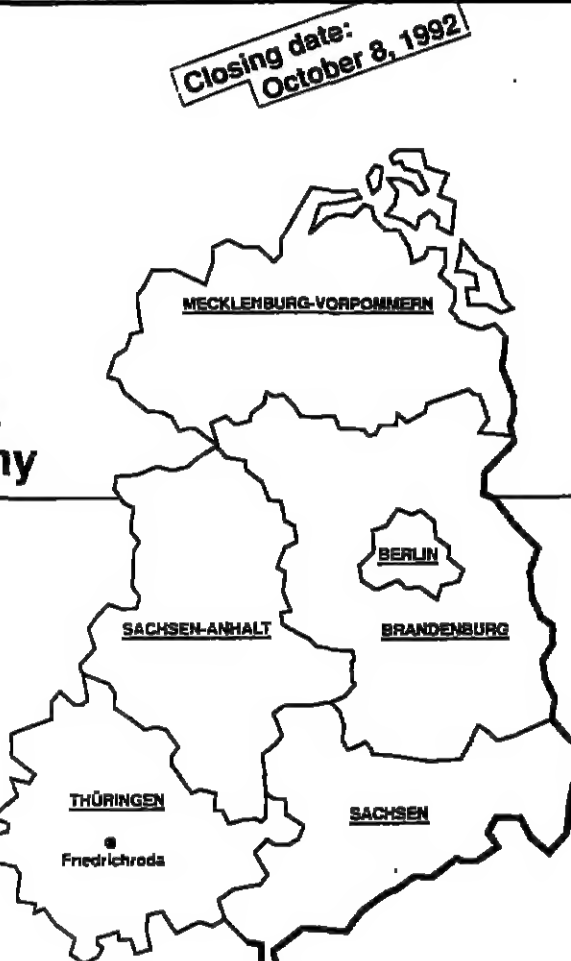
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- Bids are to be submitted in a sealed envelope marked only with the name "Berghotel Friedrichroda".

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GREEK EXPORTS S.A., with head office in Athens (17 Pangloss Street) and legally represented in its capacity as liquidator, in accordance with article 46a of Law 2852/1990, supplemented by article 14 of Law 2000/1991, and following the written affirmation dated 6/8/1992 with ref. no. 215 of the committee in para. 1 of the above article, to the effect that the bids submitted are not considered to be in the best interests of the creditors, and in accordance with para. 11 of the same article,

a repeat call to tender for the highest bid with sealed, binding offers for the sale, in lots, of the assets of the company entitled GREEK EXPORTS S.A., with registered office in Athens, at 30 Erimou Street, (Athens) and which was engaged in manufacturing central heating radiators and boilers, etc.

1. For this purpose interested parties are invited to receive from the liquidator the Official Memorandum and to submit a sealed, binding offer to the liquidator public Seidra K. Driou, 4 Thessaloniki Street, at 305,5495 who is responsible for the call to tender, up to 21st September 1992.

The bids are to be submitted in person or by a legal representative.

2. The bids will be accepted before the above-mentioned expiry date on 22nd September 1992 at 1000 hours and in the presence of the liquidator. All parties having submitted bids within the specified time limit will be also entitled to be present.

Bids submitted beyond the specified time limit will not be accepted and will not be taken into account.

3. The sealed, binding offer must state clearly the offered purchase price as a whole, for the assets of the company and must be accompanied by a letter of guarantee from a bank that is legally functioning in Greece.

The amount of the letter of guarantee must represent 10% of the offered, total purchase price.

In the event that the bidder to whom the assets of the company have been adjudicated should fail to fulfil his obligations to appear before the liquidator within thirty (30) days from the invitation to do so by the liquidator, to sign the relevant contract, the 10% guarantee is forfeited in favour of the liquidator company GREEK EXPORTS S.A. in order to cover all and any expenses and costs incurred, and any actual or hypothetical loss incurred, without the obligation to give an accounting or to consider the liquidator in its favour in a penalty clause, and collect the amount from the guarantee bank.

Guarantees submitted for participation in the tender are returned to the bidder after the liquidator's declaration report and the sale to the highest bidder has been approved by 51% of the creditors.

4. The highest bidder is the one whose offer has been accepted by the liquidator and approved by 51% of the creditors as the one in their best interests.

5. The liquidator has no responsibility and is in no way liable to those taking part in the tender, both with respect to the evaluation report on the offers which he will submit to the creditors and to his proposal concerning the highest bidder. Also, he is not responsible or liable to the participants in the tender, in the event of his cancellation or resignation, should the result be considered detrimental to the interests of the creditors.

6. Those taking part in the tender and submitting offers do not acquire any right or claim deriving from the present announcement or the adjudication or confirmation of the sale of the assets to the highest bidder, against the liquidator and creditors for any reason or cause.

7. The tender expenses (stamp, stamp duty, money for seal and messenger's fee and other expenses for topographical plans according to Law 651/77, etc.) are payable by the bidders.

8. For further information interested parties may apply to GTHA S.A. Head Office, 87 Syngrou Ave., 117 45 Athens Tel. 50 1 529 4995 & 529 4096 and to GREEK EXPORTS S.A., 17 Pangloss Street, (Athens) Tel. 305 5495 & 305 5496.

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### LEGAL NOTICES

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This is to certify that a meeting of the Creditors of the above-named Company held on 11th August 1992, P.A. Lawrence of 100 White, 2 Fleet Street, London EC4A 3DF, and A. Peters of 100 White, 2 Fleet Street, London EC4A 3DF, as joint administrators, have provided written statements that they are qualified to act as insolvency practitioners in relation to the above-named Company under the provisions of the Insolvency Act 1986, and that they consent to act, and were appointed joint liquidators of the Company. The joint liquidators are to act jointly. Dated the 11th August 1992.  
P.T. SACK, Clerks.

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Trade description 06, Firms and address of joint administrative receivers David John Stokes and Michael Joseph Moore, Cash Only, 1 First Parade, Sheffield, S1 2BT. Office holder number 2022 and 2023 Date of appointment: 11 August 1992. Name of appointor: Jonathan Treisman. Signed D J Stokes Dated 14 August 1992



The City is confused by Hanson's new strategy, reports Roland Rudd

## Whizz kids slow down

Hanson, Britain's best known conglomerate, is undergoing one of its biggest changes since Lord Hanson and White started out in business in 1963. According to its new generation of management, Hanson is no longer a trader in assets, but an industrial group dedicated to building and managing its core businesses.

The very concept of a core business used to be anathema to Hanson, as any of its parts could be up for sale at any time. The management believed that to label a business as "core" sent out the wrong message, implying that Hanson would not sell it.

Lords Hanson and White would consider buying a cigarette business one year, a gold mine the next, and then think about adding an electricity generator. The "last of the swashbuckling whizz kids" (as Lord White once described the two of them) executed their policy with breathtaking speed.

The "swashbuckling" aspect of the group started to look outdated last year when Hanson decided to take a 2.5 per cent stake in Imperial Chemical Industries. ICI turned the tables on Hanson, attacking its management to great effect.

Earlier this year David Clarke and Bob Bode were appointed chief executive and chief operating officer respectively of Hanson Industries, the group's North American arm, and Mr Derek Bonham was appointed chief executive of the PLC based in London.

The new team want to continue to build on Hanson's traditional

skills at buying and selling assets. The difference is that they no longer want to be defined by those skills. In the nineties they believe Hanson's central role should be managing and expanding core businesses — natural resources such as coal and timber and tobacco.

As Mr Bonham put it: "There are a number of businesses, such as Cavenham Forests (in the US), where increasingly you want to be number two or three in the industry as opposed to number six or seven."

Acquisitions, therefore, will have to fit into the core businesses or be so big that they can stand alone as a separate core business. A lot of the smaller businesses, which cannot be built into the new framework, valued at around \$700m, are likely to be sold.

Hanson's strategy has confused some analysts. They have pointed to conflicting statements coming out of the company. While Clarke talks of the sale of portfolio compa-

nies, Martin Taylor, vice chairman, denies that there are any plans for immediate disposals; Bonham talks about de-gearing the balance sheet as Lord White talks about creating a new property business.

Mr Mike Smith, conglomerates analyst at Robert Fleming Securities, says: "The signals from Hanson are very confusing: the City wants to know what the new management is looking to do and whether the old management is in full agreement."

Lord Hanson angrily denies suggestions of disagreements, and says the issue is about emphasis. He accepts the Clarke/Bonham thesis on core businesses but suggests it is nothing new. "We are not breakers of businesses. We have got to emphasise our tremendously capable managers who are building those businesses."

He confirms that some of Hanson's smaller businesses will go at the right time. But this should not,



Lord Hanson (left) with Lord White: 'When I've retired I will be gone and nobody will notice it'

he adds, be interpreted as meaning that all of them will be sold.

At the very least this is a significant repositioning of the group's strategy. Lord Hanson may have known all along that Hanson would develop into an industrial materials company but it is new to most commentators following his company.

As Jeremy Marshall, a former senior Hanson operations executive and now head of the bank note printer De La Rue, once put it: "Hanson was best known not for the organic growth of companies but for buying groups and selling them on."

Could it be that the new management believes Hanson has to evolve into an industrial materials company because there are no longer any opportunities to do mega deals? Supporters of Hanson's new management say there is a more compelling reason for the new strategy. The ratio of Hanson's share price to the market average fell by almost 10

per cent last year when the group was under fire from ICI. Goldman Sachs, the US investment bank which took the lead in London in attacking Hanson on behalf of ICI, recently published a buy note in the US, arguing that the new strategy would improve the shares' rating.

As the group's strategy changed so has the role of the centre at Hanson. Mr Bonham says: "The responsibility of the centre is to motivate the management. We have spent a lot of time devising appropriate programmes for key managers and making sure we get the right people into the right slots."

Lord Hanson is equally forthright. "We are an industrial management company; we have a portfolio of industrial companies and sometimes it's necessary to dispose of part of the portfolio."

The problem for Hanson is the City does not quite believe it. It senses that the new management is intent on changing the strategy but it is unsure of how far Lord Hanson supports the changes.

Lord Hanson believes it is just a question of time. As more of the decisions go out in the name of the new management there will be less opportunity to talk of splits and disagreements. The group's strategy will be executed by the new management which will have soon consumed "more and more" of Lord White and Hanson's jobs. "You never know when I've retired because I will be gone and nobody will notice it," says Hanson. "People in the building will laugh. But the fact of the matter is that will happen."

## For Sir, a potato and a mineral water

Alan Friedman eats his way round Manhattan, where the in crowd is picking at its food



The Jewish lunch is less a part of doing business in New York — these days than it used to be. Chalk it up to recession, to the new austerity of the 1990s, or to the need executives have for belt-tightening of the paunch-avoidance variety.

This is not to say the era of business lunching is over. One merely needs to calibrate one's selection of restaurant and menu according to status and strategy.

Many New Yorkers, starting with Wall Streeters, consider lunch an irritating interruption in their day. Hence, the uncivilised habit of having sandwiches or salads sent in, and scarfing them down in five bites with a can of Diet Coke.

Deal makers in Manhattan are far more likely to favour a power breakfast, so don't be surprised if you are offered muesli, orange juice and watery coffee at 8 o'clock.

At breakfast or lunch, it is perfectly acceptable, even desirable, to plunge right into the subject of your

meeting. Remember: Americans are invariably more direct than their European counterparts and most have few qualms about spitting out their life histories in the first thirty seconds of a meeting. They also eat too fast, refrain from the filthy habit of smoking, and prefer mineral water to wine at midday.

Different rules apply as one moves up the socio-economic ladder. The mid-level investment banker or industrial executive is still happy to tuck into decent nosh at a mid-town eatery. A chic, but not overly ostentatious, restaurant is The China Grill, a spacious venue furnished in Early Yuppie at 53rd Street and Sixth Avenue.

If you want more ambience and really good northern Italian cuisine, try Paper Moon (58th Street between Madison and Park) or

Sfuzzi (65th Street, just east of Broadway). Both are discreet places where you need not worry about being overheard — and they offer excellent focaccia, seafood and dry white Pinot Grigio.

If, on the other hand, you want a steaksman-like meeting place for a big deal or a little chat, the least known and most pleasant new

businessmen except media and publishing types, are The Four Seasons and Le Cirque. These are the places to take a New Yorker if you wish to impress, but reservations should be made well in advance and the bill will make serious inroads into your expense account.

As important as the venue, however, is the need to show your New

York contact that you are wise to the health-conscious ways of contemporary American capitalism. Do not be shocked, therefore, if your luncheon companion sticks to a

glass of Perrier and some grilled vegetables, followed by black coffee. Some British colleagues seemed taken aback recently when they sat in the Grill Room of The Four Seasons and watched their order and consume a glass of water and a single, lonely baked potato.

One alternative, although available only by invitation from your host, is to sample some truly awful food along with masses of prestige in New York's version of St James's. If your contact proposes lunch at the Metropolitan Club, the University Club, or, better still, the Century, you must accept with pleasure and prepare for a meal that will make dining at the Reform Club seem like an epicurean treat.

Finally, if you are with a good, old friend, and just want to combine business with fun, pop down to the

### Menu

Mineral water

Gazpacho

Chicken salad

Black coffee

an obligatory remark about the dreadful state of the property market, speak unabashedly about business well before the coffee comes, and, above all, when ordering, just remember to keep it light.

At breakfast or lunch, it is perfectly acceptable, even desirable, to plunge right into the subject of your meeting

### BUSINESS FOR SALE

Touche  
Ross

### The Burns-Anderson Independent Network PLC Investors Planning Associates Limited University Medical and General Limited

The Joint Administrative Receivers of The Burns-Anderson Group PLC, D. L. Morgan and N. R. Lyle, offer for sale the shares of the above companies which are owned by The Burns-Anderson Group PLC. The companies are fully financially independent of The Burns-Anderson Group PLC and are continuing to trade under the direction of their existing management. The turnover of the companies for the year ended 31 December 1991 was as follows:

<b>The Burns-Anderson Independent Network PLC</b> (FIMBRA registered, operating as an intermediary between a network of independent financial advisers and investment institutions.)	£000's 12,665
<b>Investors Planning Associates Limited</b> (FIMBRA registered, providing financial planning services.)	2,774
<b>University Medical and General Limited</b> (Receiving renewal commissions on past business.)	154

Please contact Nick Lawson on 071 936 3000 ext 2137 or at the address below for a copy of the sale information pack.

PO Box 810, Friary Court, 65 Crutched Friars, London EC3N 2NP.  
Tel: 071 936 3000. Fax: 071 480 6881.  
Authorised by the Institute of Chartered Accountants in England and Wales to carry on Investment Business.

### Contract & Patent Glazing BUSINESS FOR SALE

H & E Isaacs (Glazing) Ltd Incorporating Mellows Patent Glazing

The Joint Administrative Receivers of H & E Isaacs (Glazing) Limited offer the assets of the business including goodwill for sale as a going concern:

- Long leasehold property, ground rent £950 per annum
- Turnover approximately £4.5m per annum
- Established 21 years
- Mellows patent glazing incorporating Challenge, Hercules and Stratford systems
- 85 Employees
- Prestigious customer list
- Fleet of own vehicles

Interested parties should contact Paul M Davis, The Joint Administrative Receiver, or Norman Sarkis at the company on 071-474 7700.

Levy Gee & Partners Ref: L3689F  
100 Chalk Farm Road, London NW1 8EJ  
Telephone: 071-267 4477, Facsimile: 071-485 1486.

### BUSINESS AND ASSETS

Of solvent and insolvent companies: for sale. Business and Assets.  
Tel 071 262 1164 (Mon - Fri)

### Britton Plastics Limited

(In Administrative Receivership)

The Administrative Receivers offer for sale the business and assets of Britton Plastics Limited and subsidiary companies:

- Technical injection moulders
- 33,000 sq. ft. of freehold premises in Birmingham
- Annual turnover of £2.4m
- BS5750, ISO9002
- Blue chip customers
- Modern micro-process machinery

For further details contact G Ord, Ernst & Young, P.O. Box 1, 3 Crutched Friars, Birmingham B3 2DR.  
Telephone: 021 626 6362 Fax: 021 626 6305.

**ERNST & YOUNG**  
Authorised by the Institute of Chartered Accountants in England and Wales to carry on Investment Business.

## Plastiseal Plc. (In Receivership)

The business and assets of Plastiseal Plc and its subsidiaries are for sale as a result of receivership:

- Designers and manufacturers of PVCu and aluminium double glazed sealed windows, doors and conservatories.
- Kite mark quality products.
- Turnover year to 31 January 1992:  
Plastiseal uPVC Limited — £9.6m — location Coventry.  
Plastiseal Aluminium Limited — £2.0m — location Cardigan, Wales.
- Modern freehold premises and plant.
- Substantial part completed supply and installation contracts.
- Substantial supplier to the trade.

Enquiries to the Joint Administrative Receiver:

SRE Hancock Esq., Price Waterhouse,  
Cornwall Court, 19 Cornwall Street, Birmingham B3 2DT.  
Tel: 021-200 3000. Fax: 021-200 2464.

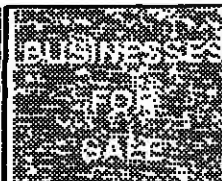
Price Waterhouse



### ART GALLERIES

### KUNSTMUSEUM AND KUNSTHALLE

Basel/Switzerland: transform Picture Object Sculpture in the 20th century  
14.8. - 27.9.1992. Daily 10-17 h.



Appear in the Financial Times on Tuesdays, Fridays and Saturdays.

For further information or to advertise in this section please contact

Melanie Miles on 071 873 3308

### LEGAL NOTICE

**ADVANCED BUSINESS GROUP PLC**  
Registered number: 2459272.  
Trading name: Advanced Business Group plc.  
Nature of business: Holding company.  
Trade classification: Non-trading.  
Date of appointment of Joint Administrative Receivers: 5th August 1992.  
Name of person appointing the Joint Administrative Receivers: National Westminster Bank plc.

Nigel Miles and John Roger Hill, Joint Administrative Receivers (office holder one, 961 and 5787 respectively) both of 800 Blunder House, 7 The Close, Norwich NR1 4DR.

**Notice of appointment of Administrative Receiver**  
K J WARD & CO LTD  
Registered Number: 257433  
Trading name: K J Ward & Co Ltd. Trade classification: 04. Name of person appointing the Administrative Receiver: D J Bates and D J Waterhouse, Carl Gully, 1 East Parade, Bristol, BS1 2ET. Office holder numbers 5887 and 5732. Date of appointment: 11 August 1992. Name of person appointing the Administrative Receiver: National Westminster Bank plc. Signed D J Bates Dated 14 August 1992.

**Notice of appointment of Administrative Receiver**  
Receiver: Registered Number: 1555028  
Trading name: CARRY DESTROYED LIMITED  
Trading name: Morris & Turner Builders Merchants. Nature of business: Builders Merchants and Builders Specialists and Retailers. Trade classification: 22. Date of appointment of Administrative Receiver: 12 August 1992. Name of person appointing the Administrative Receiver: Lloyd Bank Plc. Joint Administrative Receivers: C J Barker (office holder number 6339) C J Barker (office holder number 552) Address: Central House 10 Allston Place, Middlesbrough TS6 4 2JZ.

### WALES

The FT proposes to publish this survey on

September 16 1992.

from its print centres in Tokyo, New York, Frankfurt, Roubaix and London. It will be read by senior businessmen and government officials in 160 countries world wide. It will also be of particular interest to the 130,000 directors and managers in the UK, who read the weekday FT. If you wish to reach this important audience with your services, expertise or products whilst maintaining a high profile in connection with Wales, call

Clive Radford on 0272 292565 Fax 0272 225974

Merchant House, Wapping Road, Bristol BS1 4RU

Data source: BMRC Businessmap Survey 1990



## TECHNOLOGY

## Mobile phones go global

A global mobile communications system using 66 satellites to provide voice, paging, facsimile and data services for people on the move has this week moved a important step closer to take-off.

The popularity of mobile phones has spurred a number of new networks covering increasingly broad geographic areas, such as the GSM programme in Europe. Now low-orbit satellite systems promise to expand the horizons even further.

The Federal Communications Commission of the US has awarded Motorola Satellite Communications an experimental licence to construct and launch five satellites to demonstrate the feasibility of its proposed global personal communications network, called Iridium.

Now that the World Administrative Radio Conference has allocated spectrum for such satellite mobile services, Motorola hopes that it will be able to convince national telecommunications groups to invest in its technology which will cost \$3.4bn (£1.8bn) for the space infrastructure alone.

The US group has also recently redesigned the system so that it will be operational with just 66 satellites orbiting the Earth, rather than 77 satellites as initially envisioned. The reduction will be achieved by using more powerful satellites which concentrate communications capacity on areas where demand is most required. Each of the 66 satellites moving in low orbits will cast 48, rather than 37, beams on to the surface of the Earth. This will reduce the possibility of interference while allowing reallocation of channels in response to patterns of consumer demand for voice or paging services.

The experimental satellites are set to be launched in 1996 and Motorola expects to be able to commercialise the service by 1998. Handsets are likely to be priced initially at between \$2,000 to \$3,000.

For users of existing terrestrial mobile networks, Motorola has designed a dual handset that would scan for the subscriber's terrestrial system and go to Iridium only if a signal were not available from the land-based system.

Other companies competing with Iridium include Hughes Aircraft, Loral and TRW.

Michio Nakamoto

What makes lemons smell different from oranges and caraway taste different from spearmint? What gave thalidomide its tragic side-effects?

The answer is asymmetry. Most natural molecules can exist in two mirror-image forms, like left and right hands, which may have very different effects on the body.

Now chemical and pharmaceutical manufacturers are learning to do something that nature has always done: make pure right-handed or left-handed molecules - called chiral isomers, after the Greek word for hand.

Chiral manufacturing is one of the fastest growing fields of industrial chemistry. Pharmaceutical and agrochemical companies are switching from traditional synthesis, which gives 50:50 mixtures of mirror-image molecules, and making instead the pure isomer that works best as a drug or pesticide.

Almost all biological processes are chiral. A living cell normally responds to only one isomer, just as a glove is designed to fit on either the left or the right hand. Producers of flavours and fragrances have long known that the distinction between mirror images is critical: for example R-limonene smells of orange and its mirror image, S-limonene, smells of lemon.

Yet most of today's best-selling drugs are made and sold as a mixture of two isomers. Often one is active and the other neutral. Occasionally the unwanted isomer can cause harmful side-effects. The most tragic case was thalidomide: one isomer was a tranquilliser and - as scientists discovered too late - the other produced birth defects.

Chemists have distinguished between chiral isomers since the last century but techniques are only now becoming available to apply the knowledge on a large scale. Pharmaceutical regulators, notably the US Food and Drug Administration, are encouraging the industry to develop new drugs as single isomers, and some companies are preparing to relaunch established drugs as one isomer. For instance Boots of the UK is to make pure left-handed S-ibuprofen, the active form of the painkiller ibuprofen which is now produced as a mixture with inactive R-ibuprofen.

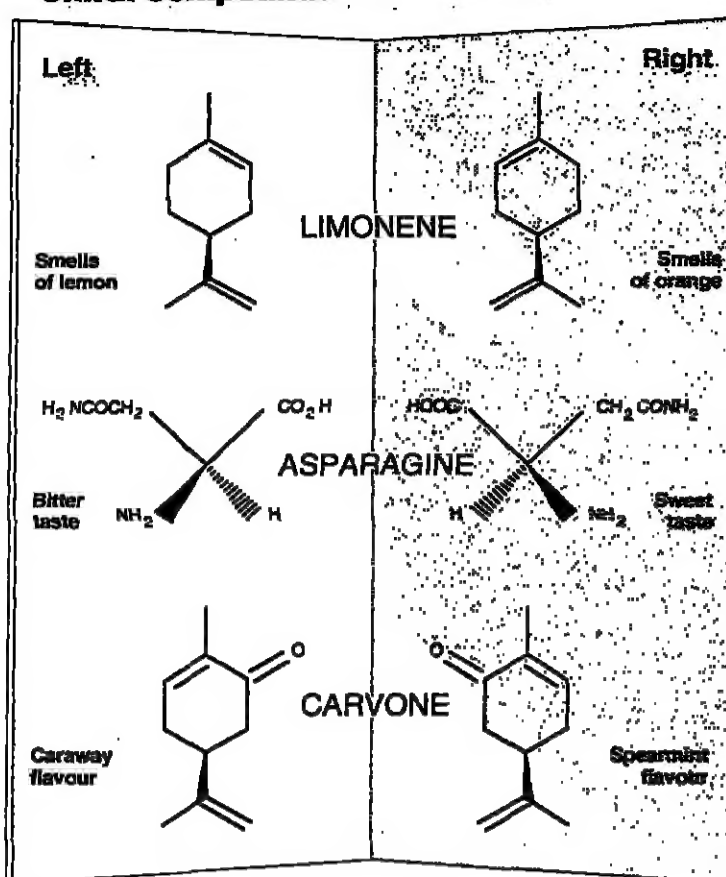
Sometimes two isomers of one molecule may produce different therapeutic benefits. A good example is verapamil, a "calcium-channel blocker" marketed by Knoll, pharmaceutical subsidiary of the German chemical group BASF. The drug's activity, which makes it a useful treatment for high blood pressure and angina, is caused predominantly by the left-handed isomer L-verapamil.

Verapamil also has a powerful

Clive Cookson explains what oranges and lemons are telling chemists about new drugs

## Hands up for chiral

## Chiral compounds



effect on reducing the drug resistance which often develops in cancer patients during chemotherapy. The calcium-channel blocking activity, which has until now limited the use of verapamil in chemotherapy, is much lower in the right-handed isomer. Pure R-verapamil is a promising compound for treating various types of tumour and is currently undergoing clinical trials.

Switching to a single isomer can rejuvenate the commercial life of an old drug, says Andy Richards, commercial director of Chirox, a Cambridge company specialising in chiral chemistry. He estimates that 50 to 80 drugs - approaching the

end of their patent protection - are good potential targets for a switch. The cost of developing a single isomer from a mixture ranges from \$2m to \$15m, while the payback in additional sales is projected to be \$20m to \$300m a year.

Pharmaceuticals are the most valuable application of chirality. Pure isomers of synthetic chiral compounds represent about 5 per cent of drugs on the market and 40 per cent of drugs in development. Sales of the "chiral intermediates" required to manufacture them are worth more than \$800m a year now, according to industry estimates, and could grow five-fold over the

next decade.

Agrochemicals are the second-largest user of chiral chemicals. Other important applications are in flavours and fragrances and in electronics (liquid crystal displays depend on the ability of chiral compounds to twist polarised light).

The agrochemical industry faces environmental pressure to switch from mixtures to single active isomers. This immediately halves the amount of pesticide that farmers need to spray on their fields.

ICI of the UK has led the production of pure chiral agrochemicals. Its subsidiary ICI Fine Chemicals is making 1,200 tonnes a year of S-chloropropionic acid (S-CPA), an intermediate which can be used to produce pure isomers of several important herbicides. Some goes to ICI Agrochemicals but most is sold to competitors.

The key to the process is an enzyme which ICI produces from genetically engineered bacteria. When the enzyme is applied to a mixture of CPA isomers, it specifically converts right-handed R-CPA to lactic acid. That leaves behind the S-CPA which is needed for herbicide production.

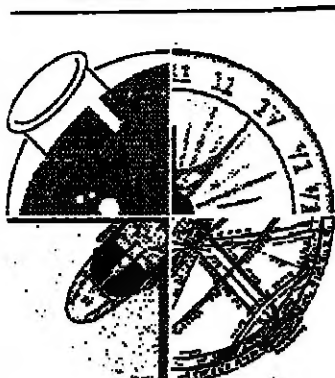
Natural enzymes are a favourite tool of chiral synthesis because they distinguish between mirror images, whereas conventional chemical synthesis produces both in equal amounts. For example, ICI Fine Chemicals has identified 20 to 30 enzymes that could be used to reduce ketones to chiral alcohols - an important step in pharmaceutical synthesis.

Several start-up companies specialise in chiral chemistry, making intermediates and working with pharmaceutical groups to develop new compounds. They include Chirox and Oxford Asymmetry in the UK and Sepsac and Ceigene in the US.

Oxford Asymmetry focuses on chemical methods of chiral synthesis, rather than the enzymatic or biological techniques favoured by most others. Steve Davis, research director, has developed an ingenious series of small molecules (which he calls chiral auxiliaries) for use in building up chiral compounds "like a piece of molecular scaffolding".

Sepsac, based in Massachusetts, is systematically developing single isomer versions of drugs currently sold as mixtures. It has filed patent applications for more than 40, including Glaxo's recently introduced Zofran (anti-emetic) and Serevent (anti-asthma), and was recently awarded its first important US patent - for the left-handed version of Eli Lilly's best-selling antidepressant Prozac. That could leave Sepsac in a strong commercial position after Lilly's original Prozac patent runs out in 2001.

## Worth Watching · Louise Kehoe



## A presentation transformation

Electronic presentation technology, using computer-generated slides, graphics and video can transform an ordinary business seminar into an impressive event.

A guide to the latest innovations in electronic presentation technology, published by Barco, a UK audio-visual communications specialist, provides a simple but useful description of the equipment and methods that can be used to enhance business presentations.

As well as describing the technology, the booklet includes practical advice on the basic aspects of presentation such as room size, seating layout and the right environment. Barco: UK, 0734 664611.

## Sound cards top the charts

An add-on circuit board that gives a standard PC the ability to record and produce CD-quality sound has been introduced by Logitech, the US PC peripherals company. Ultrasound is the first PC sound card capable of playing up to 32 digital synthesized voices simultaneously, or 16 stereo channels. It also offers the facility to mix music, voice and sound at the same time on two digitally multiplexed channels.

The sound card, which was developed by Advanced Gravis of Canada, a company in which Logitech holds a controlling interest, is supplied with software including Ultra Soundstudio, a package designed for music editing and UltraFli, an application that synchronizes digitised and synthesised sound files, plus a wide range of sampled sound files and compositions. The UK price is £149 plus VAT.

Some 3m PC sound cards will be sold in the US this year, up from 1m in 1991, according to industry analysts. Of these more than 60 per cent will be used by the entertainment industry. Logi: UK, 0344 891313/891452.

## Closer look at Alzheimer's

Until recently the only accurate means of diagnosing Alzheimer's disease, a form of dementia affecting between 5 and 10 per cent of the population over the age of 65, was by post-mortem examination.

Now scientists at SIBIA, a biopharmaceutical company founded by the Salk Institute for Biological Studies in California, have developed a test which allows diagnoses to be made in patients with symptoms or before symptoms appear, Jennie Lynch writes.

The test uses a highly-specific antibody which recognises a human protein, soluble APP, found in the fluid of the spinal cord. The antibody is at least 20 times more sensitive than any previously used to detect soluble APP. In Alzheimer's patients levels of this protein are reduced and, according to a study in today's *Lancet*, the diminishing levels of protein correlate with increasing severity of the disease. SIBIA: US, 619 452 5892.

## Body drier shoots the breeze

An inventive, if somewhat bizarre, product from Primacare Marketing of Bolton falls into the category of technology "worth trying" rather than watching.

The Coady electric "body drier" is a unit that can be installed in the corner of a shower stall. It consists of a floor to ceiling strip with several blowers, rather like hair or hand driers. After showering, the user simply turns on the drier and basks in streams of warm air.

"Forget wet towels. Forget the effort of rubbing. Forget the twisting and stretching to reach those awkward places," the inventors say. "The Coady sensation is like standing naked in a gentle breeze on a summer's day." Not for everyone, perhaps, the Coady may not be the less prove a valuable appliance for the disabled or elderly. Primacare Marketing: UK, 0204 386316.

## CONTRACTS &amp; TENDERS

TENDER NOTICE  
SUDAN SUGAR REHABILITATION PROJECT  
IDA Credit No.: SU 1506

The Government of the Republic of the Sudan has received a credit from the International Development Association (IDA) towards the cost of the Sugar Rehabilitation Project. It is intended that part of the proceeds of the credit will be applied to eligible payments under the contracts for which this invitation for Bid is issued.

The Sugar Projects Implementation Committee (SPIC) the co-ordinating executive agency now invites sealed bids from eligible Bidders from member countries of the World Bank for BID NO. FRI - 101 A

Dismantling of boiler parts, design, manufacture, supply and erection of the required Goods for rehabilitation of two boilers and common services and refurbishing of some of the boiler equipment, each for Sennar Sugar Company (Bid No. FRI - 101 S) and Assalaya Sugar Company (Bid No. FRI - 101 A) (the details of which are provided in the bid documents).

A complete set of Bid Documents combined for bids FRI 101S and FRI 101A may be purchased by the interested Bidders on submission of a written application to SPIC and upon payment of a non-refundable fee of U.S.\$2.00 or an equivalent amount in a freely convertible foreign currency or Sudanese pounds 20,000, to cover costs. Additional sets may be purchased each at the same price.

To assist Bidders, a complete set of Bid Documents will be forwarded by air courier service to the address specified by the Bidder upon receipt of an application and the Bid Document fee as above and courier charges.

The Executing Agency will not be responsible for any costs or expenses incurred by bidders in connection with the preparation of delivery of bids, including costs and expenses related to visits to the sites of installation of the goods.

Bidders may submit bid either for any one of the factories (i.e. either Bid FRI 101S or FRI 101A) or quote for both the factories.

All bids must be accompanied by a bid security (Appendix A) of not less than two percent (2%) of the Bid price, and the required stamp duty according to the (GOS) regulations should be provided. The bids must be received at the (SPIC) office on or before 12.00 hours noon on October 8, 1992.

Interested eligible bidders may obtain further information on the bid form and inspect the bid documents at the office of:

## Chairman

Sugar Projects Implementation Committee  
House 9, Block 7-8A, P.O. Box 3047, Khartoum, Sudan  
Telephone: 447910, 440671, 440412, 440421  
Telex: 24153 SPIC SD, Telefax: 452250

## IN THE NAME OF GOD

INVITATION TO INTERNATIONAL GENERAL TENDER  
NO: 713/B.KH

Sugar Cane and By-Products Development Corporation, affiliated to Ministry of Agriculture of I.R. of Iran intends to purchase 96 (ninety six) units of Vibratory Compactors through international general tender with certain specifications.

Tender documents could be purchased upon deposit of either U.S.\$ 500 to the account No. 770/17 with Bank Sepah/Khaled Islambut branch, Tehran/Iran, or Rials 725,000 to the account No. 51244 with the same bank, in the name of Sugar cane and by-products development corporation at the following place as of 26 August 1992 to the closing of working hours on 6 September 1992 against presentation of a letter of introduction and the original receipt of the said deposit:

Secretariat of transaction committee No. 60, Brazil Ave, Vanak square, Tehran/Iran.

Sugar Cane and By-Products Development Corporation

## IN THE NAME OF GOD

Sugar Cane And By-Products Development Co. (SCBDC) is in the process of establishing two similar Pulp & Paper Plants each having capacity of 177,000 Tons of writing and printing Paper per year in the province of Khuzestan, Islamic Republic of Iran. As the basic Engineering for the Plants is completed and tender documents for these Plants are about to be issued in the form of 12 separate Packages, SCBDC plans to select a reputable consulting Engineering company to carry out Detail Engineering.

Qualified Consulting Engineering companies are invited to send their prequalification documents to the following address by 20 September 1992:

Sugar Cane And By-Products Co.  
Secretariat of the Transaction Committee  
End of Seyyed Jameleddin Assadabadi Ave.  
Brazil Street, No. 60  
Tehran / IRAN

Tlx No: 212417 KSD IR  
Fax No: (0098) (21) 4660666

## PEOPLE

## Baglin to retire early from Abbey National

Richard Baglin, one of Abbey National's three managing directors, has decided to break the Abbey habit at the relatively tender age of 49. His departure removes one of the obvious contenders for John Bayliss's job of running Abbey's core retail banking business.

When Cambridge-educated Baglin joined Abbey in 1984, he was one of the very first graduates to be hired by the building society industry. He became a general manager in 1981 and

has most recently been in charge of new business which included the group's loss-making estate agency business and its European operations.

However, Abbey National stressed that his retirement - he leaves at the end of the year - was in no way linked to problems in the areas he was responsible for, such as Flo France, the group's French mortgage lender. He will remain with the group as a director of Abbey National's French and Italian subsidiaries.

Baglin, who started a three-week holiday yesterday, was unavailable for comment. But it is understood that he wants to do something different while he is still young enough.

Until now Abbey's top team, under chief executive Peter Birch, has been more stable than those of most big financial institutions. However, John Bayliss, managing director of retail operations, is expected to retire in the next year or two and a replacement

has not been named for Baglin. One possibility is that Charles Villiers, the former chairman of County NatWest and Abbey's current managing director of corporate development, may assume some of Baglin's tasks. However, the key appointment Abbey will have to make is finding a replacement for Bayliss. John Fry, 55, the group service director and another Abbey veteran, is one possibility, but Abbey could choose to leap a generation or look outside.

## Insurance moves

■ Tony Nunn is to advise the Institute of London Underwriters, the organisation which represents marine and aviation insurance companies, on its relations with governments and multilateral organisations. Nunn, now 65, is a well known figure in the marine insurance market, where he has been most recently associated with Scottish Lion.

■ Russell Shearer and Robin Burrows have been appointed directors of BARNET DEANNEY Ltd.

■ Mark Richardson and Jim Greenfield, formerly directors of Bain Clarkson, have been appointed regional directors of ALFRED BLACKMORE.

■ Viscount Chelmsford, recently retired from Willis Corroon, has joined the advisory board of De LISLE JESSUP SCOTT.

■ Raymond Brown has been appointed a director of BOWRING Financial & Professional Insurance Brokers.

■ Mark Thurgood has been appointed a director of NICHOLSON STEWART-BROWN.

■ Tony Brend, 58, chief executive of Commercial Union, is to become non-executive chairman of Trade Indemnity, the trade credit insurer, when Peter Dugdale retires next year.

The appointment continues the tradition of representation on the board by executives from the UK's leading insurers, Trade Indemnity's majority shareholders.

Brend joined Commercial Union in 1985, worked in the far east, and became chief executive of CU in the US in 1983 before becoming CU's chief executive in 1986. His new appointment will have no effect on this position.

## Williams prepares to get his fingers inky

David Williams, who arrived at Fleet Street-based printing ink specialists Usher-Walker 15 months ago, has been made chief executive in a boardroom reshuffle designed to prepare the company for growth. Peter Walker, previously chairman and managing director, remains executive chairman.

Williams, who says he had no experience of inks "beyond the little bit I used at school" when he joined from acquisitive mini-conglomerate Mosaic Investments, explains that Usher-Walker has been "basically very much a family-run company", despite its stock market listing.

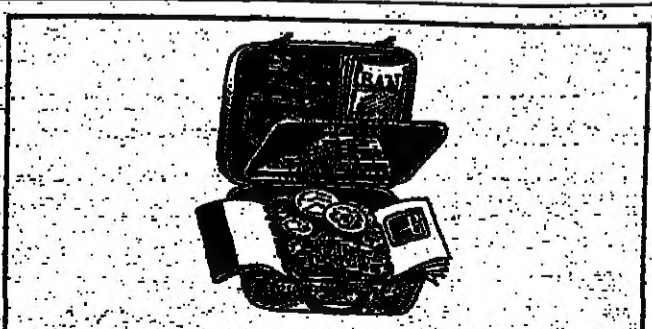
He came in with the title of corporate development director, and there was no chief executive. The board of nine members was far too unwieldy, according to Williams, and a priority was to institute "proper reporting systems".

Hence Gerry Burdall, 55, technical director since 1983, steps down from the main board, and becomes purchasing



director. Ron Loynton, 50, remains director in charge of sales, but also steps down from the board.

Williams explains that Walker "has his finger on the pulse on the ink side". That leaves Williams to concentrate on acquisitions - possibly in the specialty chemicals field. He also thinks that, while Britain is acknowledged as a world leader in inks manufacture, Usher-Walker has paid too little attention to the export side.



On the 25th September the Financial Times proposes to publish a survey entitled

## BUSINESS TRAVEL MANAGEMENT

Business Travel is one of the major costs that a company faces. This survey will examine the management control of travel costs and examine the issues most relevant to the sector.

The survey will profile the Guild of business Travel Agents who celebrate their 25th anniversary and examine their influences on the business travel industry.

For details of advertising rates and an editorial synopsis, please telephone Jessica Perry on 071 873 4611 or fax 071 873 3062.

## LEGAL NOTICE

In the High Court of Justice Chancery Division  
No 00061 of 1992  
IN THE MATTER OF  
PLASMOY LIMITED  
AND  
IN THE MATTER OF THE  
COMPANIES ACT 1985

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## FINANCIAL TIMES

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Friday August 21 1992

## Privacy and the press

THE PUBLICATION of pictures of the Duchess of York, which no doubt she and the rest of the royal family would have preferred not to have appeared, or indeed been taken, raises - yet again - the question of whether there should be a law on privacy. It does so at a time when Sir David Calcutt QC is conducting, at the government's request, a new inquiry into whether such a law is desirable.

Sir David is also looking into the performance of the Press Complaints Commission, the body set up to replace the Press Council as a result of the first Calcutt Report two years ago. The PCC is an exercise in self-regulation. It was designed for the press to keep itself in order within the law. When the government accepted it on a non-statutory basis, it made it clear that the commission had only a limited period in which to demonstrate its worth. That is why Sir David has been instructed to look at the matter again.

The original Calcutt findings came down, like all previous reports, against a privacy law as such, largely on the grounds that a wholly satisfactory definition of privacy does not exist. However, the report made three proposals which could be the basis for Calcutt II. One was that it should be a criminal offence to enter private property, without the consent of the lawful occupant, with intent to obtain personal information with a view to its publication. The second concerned placing a surveillance device to the same end, and the third referred in similar terms to the taking of photographs and

the recording of voices. The good intentions are obvious. There are, however, strong objections. As Calcutt observed, privacy is hard to define; so in some circumstances is private property. More fundamental, it would be a twisted system which made one law for journalists and another for the rest of the population. Applying sanctions to information gained with a view to publication, as opposed to any other use to which it might be put - would be both arbitrary and discriminatory.

There is already a large body of law that affects the press. It includes libel, breach of confidence and copyright, let alone theft. There is also a civil law of trespass. It is the latter (which affects such matters as squatting, as well as the press) which seems not to work well. The case for strengthening the law of trespass in general is persuasive.

The Press Complaints Commission has attempted to set its guidelines in terms of the public interest. Its problem is that this is a very hard term to define. National newspapers do not have shared values, thank goodness, which means that a body which is set up to act as a collective conscience has a very difficult task on its hands. No one should expect too much of self-regulation when it comes to dealing with issues like yesterday's pictures. But however distasteful the behaviour of the press can be, legal controls would produce a much worse result.

## German money

THE PARADOX of European monetary policy is that few, apart from the Germans, believe in the wisdom of targeting broad money. But all believe in the importance of fixed exchange rates. So willy nilly, everyone in Europe is a monetarist: when D-Mark broad money misbehaves, everyone must pay the price.

Nowhere is this paradox more striking than in the UK. Many proponents of ERM membership were critical of domestic monetarism. Now they must live with the targeting of D-Mark M3. Instead, The question is whether many will come to condemn the Bundesbank's present target, as they do the targeting of sterling M3 in the early 1980s.

The Bundesbank argues that its attachment to D-Mark M3 reflects the solid empirical relationship between monetary expansion and inflation some three years later. Growth of D-Mark M3 at a provisional annual rate of 6.6 per cent between the fourth quarter of 1991 and July remains well above the official target of 3% to 3½ per cent, which is based on what the Bundesbank thinks will give medium term inflation of 2 per cent. The growth rate of D-Mark M3 is now slipping back, but too slowly.

The Bundesbank is not simple-minded. It is well aware that broad money can be distorted by distress borrowing during an economic slowdown, by changes in wealth holdings in response to the structure of interest rates and by increased foreign demand for

D-Marks. But it judges these various special factors to account for no more than one percentage point of monetary growth.

The principal motor of M3 expansion is credit expansion, most of it medium and long term. In the last six months, complaints the Bundesbank, the annual rate of credit expansion to the private sector was 11 per cent. Nor does it accept that profit-seeking banks are simply seducing foolish clients into excessive borrowing, which would make high interest rates the cause of the excessive lending.

The question is whether anything can be done to curb credit growth, apart from high interest rates. The answer is yes. The Bundesbank complains of the effect of subsidies to lending in eastern Germany, arguing that such subsidies not merely increase the demand for credit, but reduce its sensitivity to interest rates. The culprit is the German government. It should recognise that its mistaken policies are now sacrificing German growth, not merely that of the rest of Europe.

Unhappily, a change of heart in Bonn does not seem at all imminent. For the moment, high German interest rates remain certain. It is hardly surprising, therefore, that the dollar is close to an all time low and sterling, at DM 2.8081, is only three pence from its absolute floor within the ERM. The American authorities can, if they wish, ignore the exchange rate slide. The British cannot. Bundesbank monetarism rules in London as in Frankfurt.

## No free lunch

For the post-communist governments of eastern Europe, the road to economic reform is proving so long and bumpy that some of them are now looking for short cuts that do not exist. The latest leader to succumb to the temptation is President Boris Yeltsin, who promised on Wednesday to provide every man, woman and child in Russia with a "ticket to a free economy" in the form of vouchers to purchase Rb10,000 worth of privatised state property this autumn. It certainly sounds alluring: a scheme which promises, almost at a stroke, to rationalise the rotten state industry, shift great swathes of it to the private sector, encourage share ownership and create a liquid capital market. Unfortunately, however understandable the motivation, the plan is an illusion.

Mr Yeltsin's wheeze is not new. Similar schemes are already being implemented or contemplated in several other east European countries - notably the disintegrating federation of Czechoslovakia, where more than 8.5m people are participating in a plan to transfer nearly \$10bn worth of state assets to private shareholders. The Czechoslovak policy illustrates the limitations and risks of mass privatisation. It was launched essentially for political reasons: to create a speedy mechanism for the transfer of state property to private hands and to give ordinary citizens a stake in economic reform.

Rather than the desired equity-owning democracy, however, the

scheme seems likely to produce confusion. Most of those who have bought vouchers ending them to shares have entrusted them to private investment funds promising inflated returns. These barely regulated funds are neither ready nor willing to inject the management expertise so badly needed by state enterprises; in consequence many of the old industrial bosses remain in control. And if the promised returns fail to materialise, the result could be a crisis of financial and economic confidence.

Russia's programme has defects of its own. For one thing, the timetable is impossibly tight. For another, since much of the equity is to be reserved for employees of the enterprises concerned, it does not look any more likely to produce competent management than the Czech scheme.

The lesson is that large-scale privatisation of state industry is no miracle cure for the old command economies. It is unlikely to implement, politically divisive and cannot fulfil all the conflicting objectives which governments expect - spreading wealth among the citizens, injecting new skills into the economy and creating tradeable financial assets. This may not matter all that much in the long run. The real future for eastern Europe lies in encouraging new private enterprises, not in extending the life of the old state sector. The worry is that in the shorter term, mass privatisation schemes that promise something for nothing may give capitalism a bad name.

The decision by Hafnia, Denmark's second-largest insurance company, to seek protection from its creditors, highlights the problems faced by the European insurance industry.

Hafnia's failure to transform itself into a pan-Scandinavian financial group capable of competing in the newly liberalised European insurance market coincides with a deterioration in trading conditions and a sharp slowdown in cross-border merger and acquisition activity by leading insurers.

Although few companies face problems quite as acute as those of Hafnia, European insurers confront straitened circumstances. Over the past two years they have incurred rising underwriting losses. Returns on capital gains - derived from the appreciation of property and other assets - have also declined. The going could get even tougher as companies adapt to the liberal regulatory framework enacted by the European Commission earlier this year and the more competitive environment it will help foster.

The example of Hafnia is instructive. Mr Per Villum Hansen, Hafnia's former chairman, was an exponent of the idea that big is beautiful. He believed the company was simply too small to compete in a liberalised Europe.

Although big in the tiny Danish market, Hafnia would be vulnerable to takeover from much larger competitors from France and Germany. So Mr Hansen turned to Baltica, Denmark's biggest insurer, to try to form a large financial conglomerate. "He wanted to refashion corporate Denmark," said one observer.

With the Baltica management unresponsive, Mr Hansen paid Dkr3.8bn (\$350m) for a 34 per cent stake in Baltica in an effort to force co-operation. Last year he switched his attention to Skandia, joining forces with UNI Storebrand, the largest Norwegian insurer, to buy a combined 49 per cent stake of Scandinavian's largest insurance company. But the deals left Hafnia over-extended. Total investment in Baltica and Skandia was equal to nearly twice the value of its own capital base.

Worse still Hafnia was exposed to the worsening conditions of the Scandinavian insurance markets, with insurance investments representing about a third of its total equity holdings. As the share price of Skandia and Baltica drifted downwards, Hafnia was left with substantial investment losses, which have depleted its assets. On Wednesday, the company said its liabilities exceeded assets by Dkr100m.

Nowhere in Europe has an expansionist strategy come so visibly unstuck. For other insurers, Hafnia is a warning of the dangers of over-ambition. However, few of the mergers, acquisitions and alliances agreed in the run-up to liberalisation of the market are proving successful, industry observers suggest. Acquisitions in the growing Spanish and Italian markets have proved particularly troublesome. The experience of Guardian Royal Exchange, the fifth-biggest UK company, which lost more than £70m in Italy after buying two small southern Italian insurance companies, is not unique.

Mr Claude Taggar, director of international development for Assurances Generales de France, the French company, says: "We saw lots of victory communiques in the late 1980s. Someone had bought a pearl in Spain or Italy. But many of these decisions were wrong. The acquired companies were in bad

## Richard Lapper looks at turmoil in European insurance markets as cross-border takeover activity slows down

# Expansion policy fails to pay off

shape and their new owners lacked the capital to do anything about it."

Mr Alan Badanes, an American banker who is managing director of Chase Manhattan European Insurance group, says: "The big successful acquisition has been the exception rather than the rule. Few if any are going well." He likens the 1992 takeover enthusiasm in European insurance to that in the City of London before Big Bang's deregulation of share trading, when foreign banks competed to buy securities houses.

Many of the deals were conceived in the bull markets of the late 1980s and the prices paid sometimes bore little relation to either earnings or assets of the target companies. Mr Simon Rudolph, an industry observer at Morgan Stanley, the investment bank, says AXA, UAP and Allianz overpaid when they bought Equity & Law, the UK life company, Toro of Italy and Viei Rhin et Moselle of France respectively. Mr Rudolph says "1992 fever" meant that insurers rushed to establish footholds in the growth markets regardless of cost.

Investors' fears about the wisdom of the recent overseas expansion of Allianz, the German group which is the largest insurer on the continent, help explain a recent 10 per cent fall in the group's share price. Allianz reported a worse-than-expected underwriting loss of DML7.6bn for 1991 last month, partly because of poor performance by overseas underwriting subsidiaries. During the 1980s the company spent some DML10bn making acquisitions abroad. Deutsche Versicherungs, the former state monopoly of eastern Germany acquired by Allianz in 1990, is not expected to make a profit until the late 1990s.

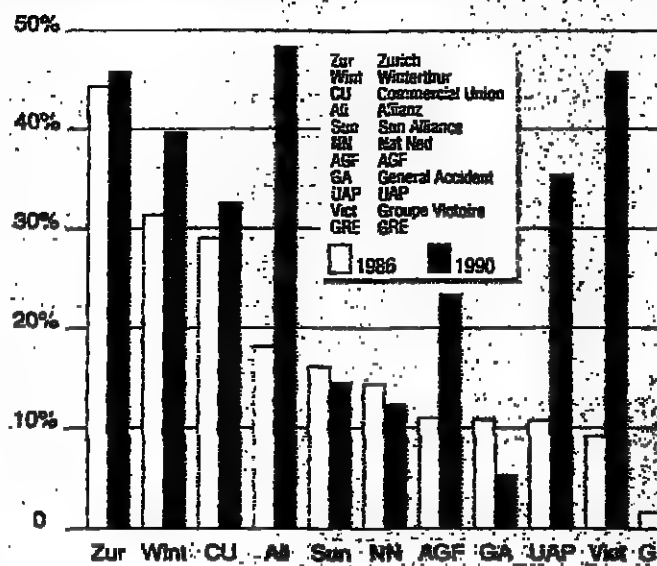
Sharply higher underwriting losses are also undermining enthusiasm for expansion elsewhere in Europe. The losses have been most acute in the UK, because of the sharp slowdown in the housing market and the severity of the recession. Domestic mortgage indemnity claims - in which insurers cover lenders against losses on the sales of repossessed properties - and recession-related claims for theft and arson have increased.

However, insurers in other European markets have also had to contend with heavier claims. French and German insurers, for example, have seen an epidemic of car theft, with thousands of stolen vehicles ending up in eastern Europe. Mr Rudolph cites evidence that 40 per cent of cars on sale in Poland had been stolen from western Europe. Last year the numbers of cars stolen in France rose by 21.5 per cent to 31,000.

Losses on commercial property insurance, where competition has depressed premium rates in recent years, have also been high. In

### European empire builders

Proportion of premium income coming from European countries other than the home country



### European acquisitions by major insurers

PARENT COMPANY	COUNTRY OF ORIGIN	SUBSIDIARY COMPANY	COUNTRY OF ORIGIN	DATE ACQUIRED
AGF	France	80% of MAA Assicurazioni	Italy	1989
AGF	France	Insurance Corp. of Ireland	Ireland	1989
AGF	France	25% of Aachener & Münchener	Germany	1989
Victoire	France	25% of Balica	Dominican Republic	1989
Victoire	France	Newcom Rotterdam	Netherlands	1989
Victoire	France	Colonias	Germany	1989
Victoire	France	Prudential Italy	Italy	1990
UAP	France	Royal Belge	Belgium	1987
UAP	France	Assicurazione	Italy	1988
UAP	France	GESA	Spain	1989
UAP	France	Remainder 40% of Sun Life	UK	1991
Allianz	Germany	Comit	UK	1989
Allianz	Germany	Fluorona Assicurazioni di Sicurtà	Italy	1987
Allianz	Germany	Via Rhin et Moselle	France	1989
Winterthur	Switzerland	Norddeutsche Allgemeine	Germany	1987
Winterthur	Switzerland	Intercontinental	Germany	1989
Winterthur	Switzerland	Chubb	UK	1989

Source: Datascope

France and Germany insurers have been paying £1.40 in claims and expenses for every £1 received in premiums.

The decline in the values of assets such as property and shares has weakened balance sheets and depressed income from capital gains. In France, capital gains from real-estate appreciation have been an important source of profits.

But operating conditions for many companies could deteriorate further as a result of the EC's programme of liberalisation. German, and possibly Swiss, insurers are particularly vulnerable because their insurance markets are more highly regulated and protected than elsewhere. For example, minimum

price rules - which must now be scrapped - have guaranteed healthy profits for German motor insurers. German industry leaders expect competition in home and motor business to reduce traditionally wide margins and profitability.

Mr Henning Schulte-Noelle, chairman of Allianz, said in a recent interview that he was expecting "short-term" allpays in profits from domestic operations after Germany implements the European directives.

There are, however, signs that German banks and insurers are overcoming their traditional reluctance to compete with each other. Deutsche Bank's foray into the life insurance market with its purchase

of 30 per cent of Gerling, the largest privately owned insurance company in Germany, serves notice that competition could heat up.

Already there are signs that European companies are adapting to the deflationary climate of the 1990s by adjusting their strategies to conserve capital.

French companies, the most aggressive expansionists in the run-up to 1992, are hinting that they will slow the pace of their acquisitions. Union des Assurances de Paris, Europe's second-biggest insurer in which the French government has a majority stake, increased its European premium income from markets outside France threefold between 1986 and 1990.

But Mr Jean Peyrelevade, chairman, said at the company's annual general meeting this year: "We will take a very long pause in our external growth. We have to organise and manage our operations and eliminate losses."

French companies are also starting to favour the development of long-term alliances, rather than outright acquisitions.

Assurances Generales de France, which has also been aggressive in acquiring European business, doubled its non-French income between 1986 and 1990. It recently won a long legal battle to have voting rights recognised on its 25 per cent stake in one of Germany's top insurers, Aachener & Münchener (AMB). The group says it is now committed to building a long-term relationship with its partner.

Mr Taggar, the AGF director for international development, advocates the need for economies of scale and increased market share, the same view which informed some of the acquisitions that are now running into difficulties. He says AGF aims to have a stake of 5 to 10 per cent in all the markets in which it competes, but says this can only be achieved through alliances and possible mergers with groups of a similar size.

Acquisition is "simply not on the cards. You can't double your size by buying your competitor," says Mr Taggar, adding that AGF would not have bought AMB even if it had been able to do so. "We have to find new ways. Alliances are necessary," he concludes.

Other observers believe that insurers may reappraise strategies in a more fundamental fashion as companies increasingly make profitability a higher priority than increase in market share.

In the US many multi-line insurers (which sell the full range of life and non-life policies) have abandoned efforts to have a sizeable share in every insurance product and every state, preferring instead to develop strengths in a restricted number of markets where they have special experience and expertise.

Mr Badanes of Chase says the pattern could be repeated in Europe. Although the market for reinsurance and large-scale commercial risks - the policies bought by multinational companies - will remain genuinely international, Mr Badanes expects the markets for smaller commercial and personal insurances, such as motor and home insurance, to continue to develop along national lines.

He predicts that many of the larger groups could begin to break up in the 1990s. "The unravelling is just beginning. The big groups won't breathe the word divestiture, but they'll quickly respond to any unsolicited offer for one of their subsidiaries."

Additional reporting by David Waller in Frankfurt

## Not always a class act

Andrew Adonis on exam pressures facing schools

The tribulations of Mrs Helen Williams, forced to resign as headmistress of St Paul's Girls' School, London, have been reported largely in terms of personalities and the power of school governors.

It is familiar saga: new head, following a charismatic and forceful predecessor, falls foul of staff and governors and is out within three years. Many independent schools can tell tales of heads despatched in similar circumstances. Before long, state schools will join them, as their governors gain ever greater powers to hire and fire.

Behind the events at St Paul's lie two more novel and significant issues. First, are Britain's leading independent schools now no more than exam factories servicing a narrow parental demand for "results"? And second, in their determination to give parents "results", have the public schools stopped experimenting and thus ceased to influence the national debate about curriculum reform and the content of education?

Parents footing the bill for school fees certainly see themselves as paying for high exam grades. A 1989 Mori survey of parents with children in the independent sector found "exam results of school" to be the second most frequently mentioned factor in choice of school, the first being "good discipline".

The typical Mori parent would have little to complain of at St Paul's. Ranked 11th across the country in this March's FT-500 survey of last year's independent school A-level results, nearly three-quarters of all its A-level entries were graded A or B, with virtually all its sixth-form leavers proceeding to higher education and more than a third going to Oxford or Cambridge. If London's upper-middle class wants better value for its £5,000 a year, it would be hard pushed to find it.

Exam results nonetheless played an important part in the rumpus at

St Paul's. Mrs Williams wanted her pupils to take only five or six GCSEs, with girls following broader and more original study programmes leading directly into A-level work. Her scheme was resisted by parents, worried that their offspring would no longer have a dozen GCSE grade As to wave before Oxbridge admissions tutors before taking their A-levels.

The conflict was ironic since, as Ms Kate Flint, senior tutor of Oxford's Mansfield College and a former pupil at the school, wrote to the press earlier this week, in the 1970s girls at St Paul's were restricted to six O-levels at 16, avoiding subjects to be pursued at

acute concern across the education spectrum. While most of their continental counterparts keep going with maths, a science and a foreign language, England's brightest sixth formers need not - and a large proportion do not - study any of them. Even the Head Master's Conference has spoken in favour of reforming the traditional three-subject A-level course - to which the government remains resolutely wedded - into a broader, more balanced curriculum.

But when it comes to leading the way, the independent sector is hardly to be seen. The widely respected international baccalaureate (IB) already offers a six-subject post-16 curriculum, obliging students to study English, maths, a foreign language, a science and at least one other humanities subject. Yet only a handful of independent schools take the IB, and those few (such as Sevenoaks School in Kent) have a strong international bias to their pupil intake.

Why don't more follow? Mr James Sabben-Clare, headmaster of Winchester College, says he looked "long and hard" at the IB, but was dissatisfied with the detailed curriculum for maths and science. One prominent headmaster was more blunt: "Frankly, my parents wouldn't swallow it: they've never heard of the IB, and don't think it's what gets their little Johnnies into Balliol."

The independent sector led the way in the development of English education. England's state grammar schools were carbon copies of the great public schools in their curriculum and teaching. As late as the 1960s, innovative projects owed much to independent-sector leadership.

If the likes of St Paul's are now terrified to experiment for fear of parental backlash, only government quangos will be left to try out new ideas for teaching our children. And the government, we know, has a patchy record when it comes to reforming the education system.

### The lack of breadth in the A-level curriculum is a matter of concern across the spectrum

A-level and "instead following a stimulating variety of internally organised courses". Several other schools with top-notch academic records used to follow a similar policy, but have also largely abandoned it in response to evident or anticipated parental disquiet.

Parents are misguided if they think that a string of GCSEs is necessary for a pupil from the likes of St Paul's to impress Oxbridge. Ask most admissions tutors and they will tell you that the capacity to garner a mass of GCSEs is taken for granted. They are more concerned about reasoning ability and academic breadth and curiosity. Says Dr Michael Hart, senior tutor of Exeter College, Oxford: "If a student has half a dozen As at GCSE, he or she has demonstrated enough. Far more impressive than the number of GCSEs is the breadth of subjects being studied at A-level."

The lack of breadth in the post-16 A-level curriculum is a matter of

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# Heaven can wait, but Yugoslavia cannot

Edward Mortimer observes attempts to mediate and prevent conflict in the republics of Croatia and Macedonia

We all know that the European Community exists, but only privileged mortals have actually seen it. This week I became one of them. On the war-torn mountain roads of Croatia, Europe appeared to me in tangible form. It took the shape of two white vehicles, a Fiat and an off-road Mercedes. One was driven by a Frenchman, the other by a Spaniard, and both flew the dark blue flag with 12 gold stars.

I not only saw the cars, I rode in them. They transported me to the mysterious "Serb Republic of Krajina". I visited its capital, Knin, where I met its president, Mr Goran Hadzic. Europe is powerful, but not omnipotent. The ex-Yugoslav world is a Homerian one, in which rival deities maintain an uneasy coexistence. In principle, the dark blue flag can circulate at will throughout the land. In practice, there are roadblocks and checkpoints to be negotiated. To get to Mr Hadzic's mountain kingdom, starting from the Dalmatian port of Split, you must first pass a Croatian army checkpoint, then a UN one, then one operated by the Serb militia. Among these various deities, the UN enjoys a Zoroastrian primacy: the light blue flag takes precedence over the dark blue. This was manifested in the fact that the longest hold-up

## Republics of former Yugoslavia: divided and conquered



conflicts: those that have already caused fighting, and those that might do so in the future. This week's mission, on which I was invited as an observer, dealt with one conflict in each category.

The status of the Krajina Serbs was the main issue at stake in the war in Croatia last year. The results were all too visible along our route through the "pink zone" — an area not included in the UN Protected Area but, because before the war it was populated entirely by Croats and under the peace plan drawn up by Mr Cyrus Vance, the UN special envoy, it is supposed to revert to Croat administration — for the moment, under *de facto* Serb control. There is scarcely a civilian inhabitant to be seen; only deserted villages of destroyed houses remain.

Mr de Beaucourt's task was to persuade Mr Hadzic to embark on negotiations with the Croatian government. The Krajina or "troubling land" — so-called because it was formerly on the frontier between the Habsburg and Ottoman empires — was part of Croatia until last year. As far as the EC is concerned, it still is. This is why Mr Hadzic's people come within Mr de Beaucourt's terms of reference. Needless to say, that is also the view of the Croatian government.

But that is not how Mr Hadzic and his associates see the matter. They maintain that their self-proclaimed republic is now independent, and much entitled to international recognition as Croatia itself. If it forms part of any larger entity in the future, it should certainly not be Croatia but a federation of Serb states, presumably including Serbia proper, Montenegro, and the equally

self-proclaimed "Serb Republic" in neighbouring Bosnia.

The outcome of the war in Bosnia is indeed crucial to Krajina's future. That war has enabled the Serbs to establish a 30 km-wide corridor across northern Bosnia, linking Krajina to Belgrade and thus enabling it to receive supplies. This has given new confidence to Mr Hadzic and the people around him, encouraging them to reject out of hand any suggestion that they might revert to any kind of special status within Croatia.

Mr Hadzic admits that had Croatia offered before the war the concessions it is offering now the Serbs would have been delighted. But he adds that if he agreed now to negotiate on a special status within Croatia, "I should be signing my own death warrant".

Since it is equally clear that Croatia will not accept Krajina's independence, the only hope seems to be that talks might begin on certain concrete points so as to re-establish a minimum of trust and communication between the two sides. Mr Hadzic suggested that Croatia should start by allowing 20,000 Serb refugees to return to their homes in western Slavonia, in central Croatia.

The fact that he thought they would be willing to do so, while the area remains under Croatian government control, was the only even mildly encouraging sign I could glean from the visit. Since there are many more Croat refugees who wish to return to areas now under Serb control, there might be the makings of a deal here, if the UN could guarantee the security of the returnees on both sides. But even that would certainly not be easy to

negotiate, with feeling already rising in Croatia against the UN force, whose presence is seen by many as helping to legitimise and perpetuate Serb control of the protected areas.

The EC's chances of putting Croatia together again cannot be rated high. But perhaps at least it can help prevent Macedonia from falling apart. That was the other object of Mr de Beaucourt's trip, which took us to the lakeside resort of Ohrid, in the south-west of the Macedonian republic. There we were entertained by the president, Mr Kiro Gligorov, despite the fact that the EC has still not recognised his republic, even though advised by its own arbitration commission that Macedonia fulfils all the criteria for recognition.

There is still that awkward problem of its name. The EC, in deference to Greece, has offered to recognise the republic under any name that does not include the word "Macedonia". But the republic's inhabitants, whatever their ethnic and linguistic connections with Bulgarians and other Slavs, are used to being Macedonians and would not recognise themselves under any other name. Or rather, that is true of the majority of the republic's inhabitants. A large minority, probably about 25 per cent, are not Slavs but Albanians and consider themselves the victims of various kinds of discrimination and repression by the Macedonian majority.

The Albanians are, however, about to join a coalition government with Mr Gligorov's party, and both sides seem aware of the importance of solving their differences peacefully.

The risk that they might end up in a similar position to Serbs and Croats is real, especially if fighting breaks out between Serbs and Albanians in neighbouring Kosovo. Yet both sides clearly valued Mr de Beaucourt's presence, knowing that without third-party involvement they would find it hard to communicate. "We shall always need your help," he was told by Mr Halili, leader of the main Albanian party. "Europe", it seems, is still in demand in the Balkans, whether west Europeans want it or not.

The rule over its economy as a prelude to membership. The only way this was possible was for the OECD economists who would have written the UK report to switch their attention to Latin America.

The signs of relief from Great George Street are almost audible. Had the organisation's report appeared on schedule, Treasury officials might even have had to interrupt chancellor Norman Lamont's Italian holiday to deal with it. It probably won't appear now till early next year.

Just think of the comments if the next editor of *The Economist* or *The Spectator* were an American. However, the steady drift of British writers stateside has become so commonplace now that it is hardly noticed.

Alexander Chancellor, a former editor of *The Spectator* and founding editor of the Independent magazine, is the latest to join the gravy train. He is joining Tina Brown at the New Yorker and his defection comes only a few weeks after Lynn Barber, another Independent star, announced that she will be a contributing editor of *Vanity Fair*, Tina Brown's old charge. Earlier will continue to write for the Independent, but Andreas Whitman Smith does not disguise his concern at the loss of Chancellor. Given that British film directors are making an increasing mark in Hollywood, can the media exodus from Britain just be explained away by higher salaries?

Digital duties

If Ambassadors kiss hands on accepting or retiring from office, will financial advisers soon be required to kiss toes?

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

### Feather bed candidates and culture

From Professor Ronald Dore.

Sir, There was a splendid contradiction on your Leader page on August 19. Your Leader records how Japan's economic managers have (albeit you think unjustifiably) been able to watch the stock market fall to 35 per cent of its one-time value with equanimity and only now resort to marginal fiddles to help banks adjust.

Below that, in Personal View, Sir Alan Walters and George Guise explain how South Africa's industrial financing system — extensive share cross-holdings, with takeovers virtually impossible — is the source of that economy's inefficiencies. South Africa's corporations will never pull their socks up until the stock market assumes central importance and becomes a market for corporate control, not just for income-flow rights.

Where have they been during the short-termist debate of the past five years? The South African system is almost a replica of Japan's. It is precisely the peripheral importance of the stock market to the real economy that explains the equanimity of Japan's economic managers. Freed from the fear of takeovers, industrial managers can concentrate on the long term; they can keep, not lay off, their human capital when share prices are tumbling, while continuing to invest. That is why "recession" in Japan means growth below 3 per cent.

Can it be that Anglo-Saxons need the spectre of takeover artists to make them efficient? Give Anglo-Saxons a feather bed and they immediately lie on it? But give one to a Japanese and he works harder so as to look forward in better conscience to bedtime? I hardly think Walters and Guise would be the ones to resort to such a leopards-and-spots cultural argument.

Ronald Dore, professor of sociology, Centre for Economic Performance, London School of Economics, Houghton Street, London WC2

### Clinton's borrowing plans are defensible

From Prof Rudiger Dornbusch.

Sir, Stephen Roach's criticism of prospective Clinton deficits ("Clintonomics: a clear sense of déjà vu", August 18) does not look at the alternatives and, hence, misses the point. President Bush is on the verge of catering to the nation's tax phobia by offering further tax cuts without any constructive proposal to work the supply side. For Mr Bush, supply side economics has become tantamount to capital gains tax cuts and, for his rightwing supporters, deficits are the best weapon for strangling big government.

Governor Clinton puts social peace and productive potential at the centre of his national strategy. These are investments and, by the precepts of classical public finance, pressure to cut spending and make for lower taxes now and less government later. In other words, have your cake and eat it.

Democrats recognise that someone has been eating America's cake. Unless there is a change of course, America will become unrecognisable.

Rudiger Dornbusch, Ford International professor of economics, Massachusetts Institute of Technology, Cambridge, Massachusetts, 02139, US

### Slipping out of a negative equity trap

From Ms Andrea Dipple.

Sir, The Bank of England estimates that 1m households are trapped in homes worth less than the loans upon them ("Mortgage debt traps 1m households", August 17). It adds that only 100,000 of these households are in this position through mortgage arrears or further loans secured on their properties. Thus, about 90 per cent of households pose no immediate credit risk.

When will building societies realise that an option is to allow non-arrears households to move and take their "negative equity" with them, to be paid off over the period of the new mortgage? The building societies would expose themselves to no added risk as "negative equity" is, in effect, an unsecured loan. This, with increasing volume in the housing market, would boost the economy without artificially distorting the market.

I am in such a non-arrears "negative equity" trap. I work 75 miles from home but my salary has doubled since I took out my mortgage. The societies should help good customers, not only those in arrears.

Andrea Dipple, 35 Smugglers, Hauxhurst, Kent TN18 4EE

### Adequate money advice service is crucial

From Lord Ezra.

Sir, I support the views of your Leader (August 19) on money advice.

I was chairman of the money advice funding working party set up on the recommendation of Sir Gordon Borrie as director general of the Office of Fair Trading. The working party represented the finance industry and consumer organisations.

It unanimously recommended in January 1990 that there was an urgent need to strengthen money advice services and that the contribution from the private sector should be £9m spread over three years. It also proposed that a money advice trust be set up.

You correctly indicate that little has been contributed towards meeting that target, regarded as minimum. I have the impression, from meetings with certain financial institutions, that an important reason for their reluctance to contribute to a central fund is that they consider they already do a great deal to advise customers who may get into debt with them.

But I fear that this is missing the point. The majority of those with serious personal debt problems owe money to a number of organisations. These might include not only building societies but also gas and electricity suppliers plus the local authority. In cases of

multiple debt it is essential that there be an independent money advice service.

If voluntary arrangements for funding it cannot be made then something akin a mandatory system should be envisaged. So long as a serious private debt problem persists it is a social imperative that there should be an adequate money advice service.

I believe the government should immediately take the initiative with the financial institutions and others to work out a plan of action.

Derek Ezra, House of Lords, Westminster, SW1

### There is scarcely a civilian inhabitant to be seen, only deserted villages of destroyed houses

occurred at the UN checkpoint. Mr Thierry de Beaucourt, chargé de mission at the Elysée and personal envoy of Lord Carrington, sweated under the harsh Balkan sun while Kenyan soldiers of Unprofor (the UN Protection Force) discussed among themselves, in Swabli, what to do about the fact that they had received no order to let him through. It took half an hour, and several phone calls to Split, to sort the matter out.

Mr de Beaucourt, a French novelist, is vice-chairman of the Carrington peace conference, with special responsibility for problems of national minorities. While the conference has been notoriously unsuccessful in stopping the war — it took the UN to do that in Croatia, and no one has yet done it in Bosnia — it has bustled itself trying to work out political solutions to the underlying

## OBSERVER

### Evacuee from Downing St

■ English and red-faces in Whitehall at the prospect of John Major returning home from his Spanish holiday on Sunday to find that he has joined the swollen ranks of London's homeless.

His flat above the shop at 10 Downing Street is uninhabitable because of large-scale building works to strengthen its defences against terrorist attacks. Windows are being ripped out and walls reinforced in the wake of last year's IRA mortar attack.

Major had planned to stay in his constituency home in Huntingdon while the work was completed. But that was before the convening of the Yugoslav peace conference in London next week. Becoming a commuter from Huntingdon or Chequers would prevent him from working with the officials preparing for the conference.

Contractors are now working frantically but officials admit that there may not be time to put back the chintzy furniture and bomb-proof floral curtains.

One suggestion is that Major will have to borrow the spare room in Douglas Hurd's London house at Carlton House Terrace.

Of course, there are one or two nice hotels in the area but the Treasury would be reluctant to foot the bill. So Observer will happily pass on to No 10 any offers of a few nights' cheap and cheerful B&B. Brixton might be a favourite.

hamburger chain has won over the sedate city with its promise a narrow daylight, non-tropical hardwood timber, murals of historical buildings and the banishment of its normally huge "Golden Arch" symbol to a discreet hanging sign.

But its latest press release suggests that the efforts to be "sympathetic to the surrounding environment" have gone to its head. "A colonnaded central walkway containing seating alcoves is similar to that of The Wren Library at Trinity College..." it bubbles. MJK shakes all round for the burghers of Cambridge from Ronald McDonald, MA (Cantab)?

### Natural

■ Guess who is on Baring Brothers' capital markets team advising the government on its offer to BT and the electricity companies to let them buy their debt back?

Meet Peter Lovibond. No doubt he is happy in his work.

### Outspoken

■ Will Vadim Hetman, chairman of the National Bank of Ukraine, quit after his very public dressing down by Ukraine's President Kravchuk?

Ukraine's central bank has only been running for just over a year and Hetman is already its second governor.

A 57-year-old technocrat who ran Ukraine's largest commercial bank before being chosen to shake up the national bank, Hetman is no westernised whizz-kid. But his technical competence combined with his ability to work the old party network made him an effective choice.

However, in his quest for the status enjoyed by his western peers, Hetman has already got a taste of the



political dangers of central bankers who speak out of turn. Humiliated by the dizzying collapse of the coupon, Ukraine's pseudo currency, Hetman has laid into the government's massive deficit and called for restrictions on credit and spending.

The betting is that Hetman will soldier on. But his credibility will not survive many more such outbursts.

### Official rescue

■ It is not often that the British government has a lot to thank Mexico for, but Prime Minister John Major and his embattled chancellor should light a candle for their counterparts in Mexico City.

Normally the Paris-based Organisation for Economic Co-operation and Development issues its annual review of the UK economy around this time of year. Bearing in mind the UK's economic woes, the next report wouldn't make happy reading for a government desperate for good news.

But Mexico — which wants to join the 24-nation think-tank — stepped in and asked the OECD at short notice to run

the rule over its economy as a prelude to membership. The only way this was possible was for the OECD economists who would have written the UK report to switch their attention to Latin America.

The signs of relief from Great George Street are almost audible. Had the organisation's report appeared on schedule, Treasury officials might even have had to interrupt chancellor Norman Lamont's Italian holiday to deal with it. It probably won't appear now till early next year.

### Brain drain

Just think of the comments if the next editor of *The Economist* or *The Spectator* were an American. However, the steady drift of British writers stateside has become so commonplace now that it is hardly noticed.

Alexander Chancellor, a former editor of *The Spectator* and founding editor of the Independent magazine, is the latest to join the gravy train. He is joining Tina Brown at the New Yorker and his defection comes only a few weeks after Lynn Barber, another Independent star, announced that she will be a contributing editor of *Vanity Fair*, Tina Brown's old charge. Earlier will continue to write for the Independent, but Andreas Whitman Smith does not disguise his concern at the loss of Chancellor. Given that British film directors are making an increasing mark in Hollywood, can the media exodus from Britain just be explained away by higher salaries?

Digital duties

If Ambassadors kiss hands on accepting or retiring from office, will financial advisers soon be required to kiss toes?

**Treuhandanstalt**  
The Treuhand Agency is offering two foundries of the **GISAG-AG I.L.**  
Gerhard-Eilrodt-Straße 21, O-7034 Leipzig  
in the free state of Saxony for sale.

**Elektrostahlgießerei**  
Electrical Steel Foundry  
O-7033 Leipzig-Leutzsch  
Georg-Schwarz-Straße 181/183  
Location: city limits, 5 km from center, direct connections to tram and bus lines; 10 km from autobahn A 9.  
Products: cast pieces from special steel, especially single pieces and small series (bobbing foundry) for pump and fittings industries as well as industrial furnace building. Production done hand, machine and core block formed.  
Capacity: 3,500 t cast pieces per year (expandable).  
Manufacturing potential: melting furnaces, moulding shop, cast devices, machines for model making and mechanical processing of cast pieces (planing, lathing, milling, drilling).  
Employees: 70 highly qualified workers (as of Oct. 1, 1992).  
Area and Grounds: 29,285 m² total area, subdivided into two areas, separated by Georg-Schwarz-Straße.  
Area 1: 16,785 m², of which 10,789 m² have been developed with:  
• Production complex (foundry), built 1900 (extended up to 1968);  
• Administration building, built 1900, three-story;  
• Social building, built 1958, three-story.  
Area 2: 12,500 m², of which 5,324 m² have been developed with a production building, built 1941, equipped with social rooms and offices.  
Both areas are connected to the public utilities system. Area 1 has a siding track on the premises.  
For property inspection appointments, please contact Mr. Reuter, telephone: Leipzig/493 25 67.  
Further information about bid submission can be obtained from the Treuhandanstalt, Direktorat U4 A, Telefax: (30) 31 54-15 88.

**Stranggießerei Mölkau**  
Continuous Cast Foundry  
O-7126 Mölkau  
Industriestraße 15  
Location: outskirts of Leipzig, 7 km from the city center, direct connection to bus lines; 4 km from autobahn A 14.  
Products: continuous cast and chilled work from gray cast iron for machine building, especially for hydraulic industry, machine tool manufacturing and polygraphic machine building.  
Capacity: 21,000 t cast iron ware per year (expandable).  
Manufacturing potential: melting furnaces, holding furnaces, casting installations, cast sections, bogie hearth annealing furnaces (heat treatment), machines for cast preparation, laboratory equipment, casting devices, gantry crane.  
Employees: 57 highly qualified workers (as of Oct. 1, 1992).  
Area and Grounds: 48,050 m², of which 15,428 m² have been developed with:  
• Two production complexes (foundry and machine construction), built 1912, brick construction;  
• Utilities (transformer station, machine house and boiler room);  
• Administration building, built 1913, three-story;  
• Social building, built 1913, two-story.  
The property is connected to the public utilities net and has a siding track on the premises.  
Retaining current employees positions in addition to creating new jobs is expected in the case of both plants.  
Closing date for all bids: October 2, 1992, 12:00 p.m., Room 3207 at the  
Treuhandanstalt  
Direktorat U4 A  
Leipziger Straße 5-7  
O-1080 Berlin



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## INTERNATIONAL COMPANIES AND FINANCE

## Axa expands in Spain with BBV joint venture

By Alice Rawsthorn in Paris

AXA, one of the leading French insurers, plans to expand its presence in Spain by forming a joint venture with Banco de Bilbao Vizcaya (BBV), the Spanish bank which has substantial interests in the insurance sector.

The two groups are negotiating to merge their Spanish insurance subsidiaries - Axa's Seguros and BBV's Aurora Polar - into a new company in which each would have a 50 per cent stake. The new group would be the fifth biggest Spanish insurer with annual premiums of about FF3.22bn (\$490m).

The bulk of the new company's business would be in the motor insurance sector, which would provide 49 per cent of its premiums.

The group would receive 22 per cent of its premiums from life insurance and the remainder from general (non-motor) policies.

The companies said they expected the joint venture to

"optimise the efficiency of both existing companies".

For Axa, the second largest insurer in France and the biggest private sector insurance group, the Spanish initiative forms part of its overall international expansion strategy. Last year it made a move into the US by investing \$1bn in Equitable Life Assurance, a leading US insurer.

Earlier this summer it struck a FF165m deal with Sime Darby of Malaysia as a precursor to strengthening its presence in the Asian region where it hopes to expand in South Korea, Hong Kong and Taiwan.

The talks with BBV reflect the general trend for French insurers to expand beyond their domestic base within the general restructuring of the European insurance industry.

Assurances Générales de France has expanded into Germany by investing in Aachener & Münchener Beteiligungen. Union des Assurances de Paris hopes to follow suit by taking a stake in Colonia, another German insurer.

## Latest set of French results disappoints

By Alice Rawsthorn in Paris

THE depressing stream of French corporate announcements continued yesterday with the disclosure of flat first-half sales from several companies, including Pechiney in aluminium and Schneider in engineering, and the news that Random, a group of computer distribution companies, was in judicial receivership.

Random - founded in 1982 and quoted on France's second market - had built up a business with sales of FF1.1bn (\$223m) last year. However, it reported a loss of FF44m in 1991. It said yesterday that it envisaged even higher losses for 1992, making it difficult for it to service its debt, now FF330m. Random's management hoped that its international partners, Computat in Germany and Computatcenter in the UK might be interested in a rescue.

Other French companies have been struggling to maintain sales against the backdrop of depressed international markets and a domestic economy where high interest rates have depressed consumer confidence and industrial investment.

Pechiney, one of the most prominent industrial groups, saw its sales fall by 7.9 per cent to FF35.48bn in the first six months of this year, from FF38.23bn in the same period of 1991.

Schneider reported a 13.4 per cent increase in interim turnover to FF30.63bn. The increase was solely due to the contribution from Square D, the US construction company acquired last year. The underlying rate of sales growth was 1.1 per cent, below inflation now running at around 3 per cent in France.

Union Latine Normande, a leading dairy co-operative, also saw first-half sales fall below inflation with a 1.46 per cent increase to FF8.15bn. Avenir Havas Media, part of the Havas group responsible for its poster advertising and free newspaper interests, saw sales fall by 2.6 per cent to FF3.26bn in the first half.

## Bankers stalk Efim as asset disposals loom

Haig Simonian explains the problems confronting the state group's break-up

Merchant bankers are busily studying Efim, the Italian state holding company put into voluntary liquidation last month, to see what might be marketable. The prognosis for the complex group, with activities ranging from aerospace, defence equipment, railway rolling stock, glass and aluminium to health spas, is not encouraging.

Yet the success of disposals could be crucial to relations between the treasury and Efim's angry foreign bank creditors, which have lent about L3,500bn (\$3.15bn) of the group's L8,500bn total debt.

The government plans to give creditors up to L4,000bn of five-year bonds to cover the gap between the value of their loans and what can be realised through sales. While the treasury has fallen out with foreign banks over the low coupons on the bonds, all agreed the negotiations would be influenced by how much can be raised.

Even preliminary estimates are still lacking, pending a valuation of Efim commissioned by the government from Mediobanca and SG Warburg last month. However, foreign bankers accept that their talks with the treasury could become much easier once figures are available.

Efim's most attractive operations are the STV glass business, Breda Costruzioni Ferroviarie on the railway side, and its Agusta helicopters division. Not all are profitable, and they share problems such as overmanning. However, bankers agree the three are the most immediately marketable

## Efim's structure

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## Gambro earnings grow 24% midway

By Robert Taylor

GAMBRO, Sweden's leading medical equipment manufacturer, reported yesterday a 24 per cent growth in its pre-tax profits for the first half of the year to SKr396m (\$74.3m), up from SKr320m for the same period of 1991.

Group sales improved by 9 per cent to SKr3.054bn from SKr2.792bn while earnings per share increased by 24 per cent to SKr6.88 from SKr7.03. Return on capital employed over the past 12 months was 20.1 per cent, up 1.1 per cent on 1991 full year, while return on equity after tax rose to 22.5 per cent over the same period compared with 21.4 per cent for the full year of 1991.

The company improved sales

in all areas with a particularly large growth in renal care equipment to SKr2.236bn from SKr2.075bn. But there was also an impressive performance in blood component technology - up to SKr185m in sales from SKr152m.

The strong increase in profitability at Gambro also reflects the benefits of recent acquisitions, particularly that made in May last year of 23 per cent in REN Corporation-USA, the US American dialysis clinics chain.

In February, Gambro increased its stake in REN by 7 per cent, and in July announced its intention to expand its shareholding to 51 per cent in the company through a special 5.5m share issue and \$54m investment.

Schneider reported a 13.4 per cent increase in interim turnover to FF30.63bn. The increase was solely due to the contribution from Square D, the US construction company acquired last year. The underlying rate of sales growth was 1.1 per cent, below inflation now running at around 3 per cent in France.

Union Latine Normande, a leading dairy co-operative, also saw first-half sales fall below inflation with a 1.46 per cent increase to FF8.15bn. Avenir Havas Media, part of the Havas group responsible for its poster advertising and free newspaper interests, saw sales fall by 2.6 per cent to FF3.26bn in the first half.

## Credit insurer offers little hope

By Andrew Jack in London

TRADE INDEMNITY, the leading trade credit insurer which closely mirrors the strength of the UK economy in its performance, offered business little hope for short-term recovery as it announced interim results yesterday.

Mr Victor Jacob, managing director, said: "Regrettably we

cannot at this stage be optimistic. There will be an upturn at the earliest in spring 1993, and when it comes it will be slow and it will be tentative."

Trade Indemnity unveiled net claims down 13 per cent to £27.7m (£28.6m) in the six months to June 30 and passed its dividend, in better-than-expected results.

Provisions were £2.2m compared with £2.7m on the same

period last year, while estimated underwriting losses for continuing operations were sharply downward, from £31.7m for the 1990 underwriting year to £24.4m for 1991.

The results, which were unexpectedly brought forward as part of a new management strategy, had little effect on the share price, which has fallen sharply during the year.

New chairman, Page 10

## McAlpine shares tumble

By Angus Foster in London

SHARES in Alfred McAlpine fell 22p to 101p yesterday after the construction and house-building company cut its interim dividend to 3p from 4.5p and said forecasts made earlier this year were "too optimistic".

Mr Graeme Odgers, chief executive, said the construction market was "severely depressed" and house prices

continued to fall. As a result, profits for the year would be lower than last year's £9.3m (£17.6m).

For the six months to April 30 McAlpine announced a pre-tax loss of £71,000 from a £700,000 profit, but said the second half would be better.

Turnover fell to £260m from £254.8m last year, mainly due to lower construction sales. The company's workload has fallen 22 per cent.



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(Registration number 57/02789/06)  
(Incorporated in the Republic of South Africa)

## INTERIM RESULTS AND DECLARATION OF ORDINARY AND SPECIAL ANNIVERSARY DIVIDEND FOR THE SIX MONTHS ENDED 30 JUNE 1992

## Summarised group income statement

Note	1992 £m	1991 £m	1990 £m	% change 1991/1990	% change 1992/1991
Net taxed surplus	17.3	144.7	109.5	+32.1	+27.3
Preference dividends	1	17.3	144.7	(0.2)	(0.3)
Net taxed surplus attributable to ordinary shareholders	17.3	144.7	109.5	+32.4	+27.5
Number of ordinary shares in issue ('000)	228 103	214 154	207 736	+6.5	+22.7
Number of ordinary shares on which net taxed surplus per share is calculated ('000)	227 843	213 985	207 488	+6.5	+21.6
Net taxed surplus per share (cents)	1	12.0	63.5	+51.1	+24.3
Dividends per ordinary share (cents)					
- Interim (declared 19 August 1992)	2	10.2	54.0	+43.0	+25.0
- Final (declared 13 February 1992)	-	-	-	-	-
Total dividends per ordinary share (cents)	10.2	54.0	43.0	+25.0	+10.0
Special anniversary dividend per ordinary share (cents) - (declared 19 August 1992)	2	19.0	100.0	-	-

\*Converted at the Commercial Rand rate of exchange at 30 June 1992 at R5.27 = £1

1. Life insurance surplus  
Actual values of the life funds of Liberty Life and its subsidiary are not conducted at the half-year stage. For the purpose of this interim report, the net taxed surplus has been based on an estimate resulting in net taxed surplus per share being shown at half the level achieved for the previous full financial year ended 31 December 1991.

2. Ordinary and special anniversary dividends  
The directors have declared an interim dividend of 54 cents per share (1991: 43 cents) for the six months ended 30 June 1992.

In order to mark the 35th anniversary of the company's incorporation in September 1957, the board has resolved to declare a non-recurring special anniversary dividend of 100 cents per share to shareholders registered on 4 September 1992, which will be paid on 2 October 1992 together with the interim dividend of 54 cents per share.

3. Changes in subsidiaries  
TransAtlantic Holdings PLC ("TransAtlantic") and Capital & Counties plc ("Capital & Counties")

In May 1992 TransAtlantic completed a one-for-four rights issue to raise £149 million before expenses. Liberty Life and its subsidiary, First International Trust Limited acquired 22 077 367 and 11 834 525 new ordinary shares in TransAtlantic respectively as a result of which at 30 June 1992, Liberty Life and First International Trust owned 50 849 201 and 106 834 923 ordinary shares respectively in TransAtlantic. In addition, First International Trust owns 7 200 000 "A" convertible preference shares in TransAtlantic which are convertible into TransAtlantic ordinary shares on a one-for-one basis.

On 14 May 1992 proposals were announced to merge Capital & Counties with TransAtlantic by way of a Court Scheme of Arrangement which was overwhelmingly approved at shareholders' meetings on 6 July 1992 and became effective on 30 July 1992 when TransAtlantic was listed in the life insurance category on the London Stock Exchange simultaneously with Capital & Counties becoming a wholly owned subsidiary.

The merger between TransAtlantic and Capital & Counties, which became effective on 30 July 1992 involved the issue to minority shareholders, in exchange for their interests in Capital & Counties, of 25 773 680 additional TransAtlantic ordinary shares (on the basis of 3 TransAtlantic ordinary shares for every 6 Capital & Counties ordinary shares) and 53 037 024 6% TransAtlantic "B" convertible preference shares which are convertible on a 21-for-100 basis into TransAtlantic ordinary shares. Consequently, Liberty Life and its subsidiary, First International Trust, now own 17.4% and 36.8% respectively of TransAtlantic's increased issued ordinary share capital representing an aggregate shareholding of 54.2%.

## Summarised group balance sheet

	30 June 1992 (audited) £m	30 June 1991 (audited) £m	31 December 1991 (audited) £m
Interests of			
- Shareholders of Liberty Life	946.3	4 987.1	4 433.4
- Minority shareholders	759.6	4 003.2	3 653.3
Total shareholders' capital and reserves employed	1 705.9	5 990.5	8 086.5
Long-term liabilities	666.9	5 514.5	3 367.7
Life funds	4 195.7	22 111.4	20 765.8
	6 568.5	34 616.2	32 214.7
Represented by:			
Investments	6 334.6	33 383.1	31 201.9
Government, municipal and utility stocks	1 013.0	5 338.3	4 597.0
Debentures, mortgages and loan stocks	103.5	397.1	584.2
Property	1 622.7	8 245.8	8 245.8
Shares and mutual fund units	337.1	17 691.9	16 075.9
Deposits and money market securities	235.3	1 228.0	1 694.9
Fixed assets	19.8	104.4	105.5
Cash resources	301.4	1 588.2	1 778.2
Other current assets	258.7	1 363.5	1 432.9
Total assets	6 914.5	36 349.2	34 522.5
Current liabilities (including provision for interfirm and special anniversary dividends)	346.0	1 623.0	2 307.8
	6 568.5	34 616.2	32 214.7



## BHP stock falls sharply on Foster's stake offer

By Kevin Brown in Sydney

**SHARES** in Broken Hill Proprietary (BHP) fell 16 cents to A\$12.50 on the Australian Stock Exchange yesterday as the market reacted to the group's offer to pay more than A\$1.5bn (US\$1.15bn) for a 32 per cent stake in Foster's Brewing Group.

Analysts said the decline reflected concern that BHP may have to hold the shares for several years before being able to sell without making a loss.

Foster's shares closed 7 cents higher at A\$1.90, suggesting BHP may have succeeded in removing the uncertainty which has surrounded the group for two years.

However, Foster's shares could come under pressure because of speculation that the group will announce a A\$1bn rights issue to cover forecast write-downs in the value of non-brewing assets.

Foster's is expected to reveal substantial write-downs next month when it announces results for the year to the end of June. Most of the write-downs are expected to relate to revisions to the loan book of the group's Elders Finance subsidiary.

Analysts said it was unlikely another bidder would emerge to top BHP's A\$2.35 offer for the shares, which are controlled by the receiver to International Brewing Holdings (IBH), a private company chaired by Mr John Elliott. Several international buyers are believed to have considered taking a stake in Foster's, including Guinness, Anheuser-Busch, Heineken and Miller. But none have indicated an intention to bid.

Foster's is the world's fourth largest brewer. It owns the Carlton and United brewery in Australia, Courage in the UK and a half share in Molson-Breweries in Canada.

BHP is offering A\$1.5bn in cash, plus the cancellation of 27 per cent of its preference share holding in IBH, equivalent to A\$290m. The deal includes two sets of share options which would increase BHP's stake to nearly 50 per cent. BHP has said it acted only to protect its investment in IBH, which was secured against Foster's shares. BHP said it plans to sell the shares when the market price reaches A\$2.35, allowing the group to break even on the investment.

**Jennings Group agrees debt for equity swap**

By Kevin Brown

**JENNINGS** Group, Australia's largest homebuilder, yesterday said it had reached agreement with its banks and its biggest shareholder on a debt for equity swap to strengthen its balance sheet.

The group said the deal would eliminate a A\$195m (US\$143.3m) deficit on shareholder funds which developed as a result of its exposure to falling asset values in the Australian property market.

Jennings said Fletcher Challenge, the New Zealand construction, forestry and energy group which owns 48 per cent of the company's stock, had agreed to convert A\$152m of debt to ordinary shares.

Fletcher Challenge would hold 43 per cent of the reconstructed company. Jennings' banks would take a 39 per cent stake in return for the conversion of A\$58m of secured debt into ordinary shares and the capitalisation of about A\$5m in interest into equity.

Jennings shares closed unchanged at 15 cents on the Australian Stock Exchange, compared with an all-time low of 10 cents last month.

The company said its core Australian housing business was performing "very satisfactorily". The group said sales over the seven months to July were up by 8 per cent to A\$306m.

## O&Y beats a gruelling path to Toronto court door

Bernard Simon examines the immediate prospects of restructuring the Canadian property developer

**A**fter five gruelling months of negotiations and court appearances, a note of frustration is creeping into efforts to revive Olympia & York, the ailing multinational property developer.

O&Y, whose Canadian and UK assets have been under court protection since May, is required to file a restructuring plan for most of its C\$13.5bn (US\$11.27bn) debt with an Ontario judge this morning. Its 25 buildings in the US remain outside court protection.

Mr Gerald Grogan, O&Y president, and Mr Steve Miller, chief negotiator, were due to report progress at a press conference in Toronto late yesterday. It is an open secret that the plan at present resembles an outline of proposals to creditors rather than the agreement which all parties to the world's biggest corporate restructuring would prefer.

Indeed, the plan is in such an early stage that some lenders have pressed for details not to be made public in court today. Overworked O&Y officials have held about 40 meetings with groups of creditors in the past month. But a progress report to the court earlier this week could not mask how little has been achieved.

The report noted merely that intensive talks continue "to obtain and to further consider the responses of the various groups of creditors to the various proposals" developed by the company.

The creditors are more forthright. "No one is even close to an agreement," said one institutional lender. With the exception of some banks, project lenders have rejected an O&Y proposal which was based on the issue of Canadian government-approved securities known as "distress preferred shares". These, in essence, provide a tax break to the lender in exchange for interest-rate relief to the borrower.

Noting that O&Y has so far made "a series of piecemeal offers to various creditors", a senior Toronto bankruptcy lawyer concludes: "There must be some serious problems."

To no one's great surprise, the restructuring is proving more complex than expected. Layers of secrecy which once surrounded the Reichmann family empire have been peeled away to reveal a highly centralised management structure, but a financial structure which was just the opposite.

Each O&Y building is a separate entity with its own financing arrangements. Some are in a healthy financial condition, providing more than adequate security for their creditors.

Others have rising vacancy rates, ebbing cash flow and falling market values, with the added complication of various layers of creditors, each fighting to protect its own interests. Much of the past few months has been spent trying to reconcile competing interests. Each creditor has had to be slotted into one (and in some cases more than one) of six creditor committees. An inordinate amount of time has been taken up apportioning O&Y's overheads and restructuring costs among its various projects.

Asset sales have slowed to a snail's pace. The latest report from Price Waterhouse, which acts as a conduit for information between O&Y and its creditors, notes that, besides the disposal of a Gulfstream jet,

O&Y has in the past month raised a paltry C\$1m from Canadian government bonds and a vendor take-back mortgage. A deal to dispose of its interest in a 12-storey office project in Budapest has fallen through. The sale of Home Oil of Calgary, which was said to be imminent even before O&Y sought court protection, has yet to be concluded.

Despite these hitches, few are willing to predict where O&Y is heading after today's court appearance. Some lenders are talking darkly of bankruptcy and liquidation, or of reviving efforts to "carve out" individual buildings from the protection of the courts.

**A**lthough the US operations are not in bankruptcy protection, a mammoth New York office building, are considering proposals to replace O&Y as manager and to bring in a new investor with the resources to pay for asbestos removal and other improvements.

Creditors are becoming increasingly edgy about the spiralling costs of the restructuring effort. The Canadian operations paid C\$8.6m in July to investment bankers, lawyers and accountants, and expect to fork out another C\$1.8m this month. Price Waterhouse estimates that the costs of the re-structuring committees are running at another C\$3m a month. But others suspect that the unremitting slump in the North American commercial property market has made the lenders more nervous about pushing O&Y over the brink.

A lawyer for one bank said he sensed that the lenders are "more malleable" than they were a month ago.

The scales could be tipped by the fate of the Canary Wharf development in London. Mr Paul Reichmann is negotiating to regain a foothold in the Docklands project through an investor group which includes US financiers Mr Laurence Tisch, Mr Sanford Weill and Mr Lewis Ranieri. Under the plan, O&Y would continue to manage the project.

Some participants in the restructuring predict that O&Y's chances of keeping its creditors at bay in the US and Canada will improve significantly if the Canary Wharf lenders and administrators throw their support behind the Reichmann-led Docklands bid.

Conversely, rejection of the Canary Wharf bid could weaken the confidence of lenders in North America that the rest of the Reichmann empire is worth preserving.



Toronto: heart of the troubled O&Y empire

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## P&G sells portion of pulp, timber assets

By Nikki Tait in New York

**PROCTER & Gamble**, one of the largest US consumer products companies, yesterday announced the sale of a large portion of its pulp and timber business to Weyerhaeuser, the Tacoma-based timber group, for \$600m.

P&G added that it was still reviewing proposals from potential acquirers for the rest of its pulp and timber business. The group announced in March that it planned to divest the pulp interests.

The move - a step away from the traditional strategy of internal vertical integration - was designed to make the group "more globally focused on core consumer businesses".

About half the pulp and timber division's output is sold to P&G for its products. The assets which Weyerhaeuser is buying comprise pulp mills in Grande Prairie, Alberta and Ogishville, Georgia; three saw mills, also in Alberta and Georgia; and about 175,000 acres of timberland in Georgia. Yesterday, P&G said

it expected to work with Weyerhaeuser as a supplier of pulp from the mills that it was selling. The buyer is also expected to offer continued jobs to all employees at the Georgia and Alberta facilities.

However, Standard & Poor's, one of the large US rating agencies, decided to downgrade Weyerhaeuser's senior debt as a result of the deal, to A from A-plus.

It stressed that it saw a beneficial relationship between the two companies but added that the increase in the buyer's debt levels, as a result of the purchase, "occurs at a time when pulp, paper and real estate markets are very soft".

"As a result, cash flow protection measures, which are already low for the rating, will weaken even further," suggested S&P.

The remaining timber assets for which P&G hopes to find buyers include a pulp mill and 686,000 acres of timberland in northern Florida, and a cotton linter's pulp plant and the cellulose and specialties division headquarters site in Memphis.

## Bristol-Myers share price tumbles

By Karen Zagor in New York

**SHARES** in Bristol-Myers Squibb, one of the world's largest pharmaceutical companies, tumbled yesterday morning on reports that the company expected its third-quarter earnings to be at the low end of expectations.

At mid-session, the stock was down 32% to \$66 in active trading.

Wall Street has been revising its expectations for Bristol-Myers since June. The company then warned of disappointing single-digit second-quarter earnings and sales growth. Yesterday's stock price erosion was less dramatic than the 57% shed then.

Before yesterday, most analysts had expected the company to earn between \$1.15 and \$1.25 a share in the third quarter, against \$1.08 a year earlier.

Although they expect full-year earnings per share to advance about 7 per cent this year from \$3.94 in 1991, the rate of growth is considerably below Bristol-Myers' usual pattern of reporting about 15 per cent earnings growth.

It also calls into question the company's ability to be a serious rival to Merck, the biggest US drugs company, which generally posts earnings improvements in the 15 to 20 per cent range.

Earlier in the year, Bristol-Myers blamed inventory reduction by wholesalers for its disappointing results. According to analysts, the company has also been hit by higher levels of discounting by managed health care groups, which are increasingly insisting on lower prices for drugs.

In addition, sales growth has been held back by higher inventories of anti-cancer and cardiovascular drugs.

Concern about Bristol-Myers' performance had little impact on other drug stocks.

## Ascii in search for new funding

By Steven Butler in Tokyo

**ASCII**, the aggressively expanding Japanese publishing and computer software company, said yesterday it was in talks with its banks in an effort to raise new funding to repay Y10.7bn in convertible bonds which mature next March.

Trading of Ascii shares on the over-the-counter market was temporarily suspended yesterday following reports that Ascii was encountering difficulty in its search for a capital injection or fresh funding from its banks.

Ascii's debts have grown rapidly as the company has expanded into new ventures, including film production and multi-media. The traditional

business of Ascii, founded by three university students in 1977, was publishing, software and integrated circuit design. Ascii is Japan's largest independent software company.

Ascii's net debt stood at Y24.12bn (\$190m) at the end of March, compared with Y19.74bn a year earlier. The economic slowdown also forced Ascii's rapid growth to a halt last year, when revenues grew by just 1 per cent to Y34.5bn.

Pre-tax profits, however, grew by 20 per cent to Y1.52bn, following an effort by the company to cut costs.

The company said yesterday that modest growth in the first quarter of the current fiscal year continued but a spokesman said it would have a problem repaying Y10.7bn

in convertible bonds. The Nihon Keizai Shimbun, the economic daily, reported yesterday that Ascii's banks, which include the Industrial Bank of Japan, the Fuyo Bank, Sakura Bank and Mitsubishi Bank, want Ascii to sell some of its investments in other companies before they will agree to a new funding package. They also want the company to take more drastic steps to cut costs.

Ascii said it could not comment on the substance of the negotiations, which began last year, until they were completed.

A year ago a boardroom dispute led to the resignation of two of Ascii's founders, leaving the more aggressive Mr Kasuhiko Nishi, 36, as president.

Managing director, said that during the first half tourist arrivals in Hong Kong were up 19 per cent on the Gulf war-induced depressed levels of a year ago.

Occupancy of its two Hong Kong hotels was up from 73 per cent to 78 per cent while levels in the company's other hotels around the world also showed an improvement, he said.

Mr Webb-Peploe said the upward trend in occupancy and rents was expected to continue for the rest of this year.

## HK hotels group lifts earnings 27%

By Simon Holberton in Hong Kong

**HONGKONG** and Shanghai Hotels, the Kadoorie family's hotels and property company, yesterday unveiled a 27 per cent rise in earnings to HK\$159m (US\$20.56m) from HK\$125m for the six months to June 30.

The rise in interim profit was struck on a 9 per cent growth in turnover to HK\$389m from HK\$360m. Earnings per share were up 15 per cent to 15 cents from 13 cents.

Directors declared a dividend of 6 cents a share, the same as last time.

Hongkong and Shanghai Hotels is the owner of the Peninsula and the Kowloon Hotels in Hong Kong. It has residential and office property interests in the colony and it also owns the Peak Tram.

Outside Hong Kong it owns the Peninsula in New York and is a part owner of the Peninsula in Manila, the Peninsula Beverly Hills, and the Palace Hotel in Beijing.

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## Navistar losses accelerate to \$115m

By Nikki Tait

**NAVISTAR** International, the largest US truck manufacturer, slumped to an after-tax loss of \$115m in the three months to end-July.

The deficit compares with a \$31m loss in the same period a year earlier, and brings Navistar's total losses for the first nine months of its financial year to \$182m, compared with

a \$98m loss last time. Sales in the third quarter were up from \$661m to \$920m, and in the nine-month period, from \$2.64bn to \$2.74bn.

The company reported signs of improvement in the market for heavy trucks, but added that the market for school buses remained weak. Its shares rose 3 1/2 to \$2 on the news. Navistar said the third quarter loss from continuing

operations was a more modest \$50m - of which \$34m represented a charge for the previously announced recall of school bus chassis.

Discontinued operations comprised a \$65m charge covering the settlement of litigation between the company and the Pension Benefit Guaranty Corporation, the federal agency which underpins pension benefits.

Writing on behalf of independent directors, Mr Sid Pasley, chairman, said that in their view the offer of 80 cents is fair to minority shareholders. Directors are accepting the offer in respect of their own shares.

range of between 74 cents and 84 cents a share. The NAB offer is 80 cents.

The recommendation comes amid growing restlessness among some minority shareholders over the terms of the deal. A number have claimed that they are being disadvantaged.

## De Beers in talks with Namibia

By Philip Gwath in Cape Town

**DE BEERS**, the South African company that controls the world diamond market, and the Namibian government are holding talks which could lead to the government taking an equity stake in De Beers' Namibian subsidiary, Consolidated Diamond Mines (CDM).

Such an arrangement would probably parallel arrangements in Botswana where the government holds a stake in the company Debswana.

A joint statement from De Beers and the Namibian government said the talks would concern their relationship and the future of the country's diamond industry. Mining, and the diamond industry in particular, is an important part of the Namibian economy.

The talks come after a week in which De Beers incurred the wrath of investors by revising downwards prospects for the second half of the year.

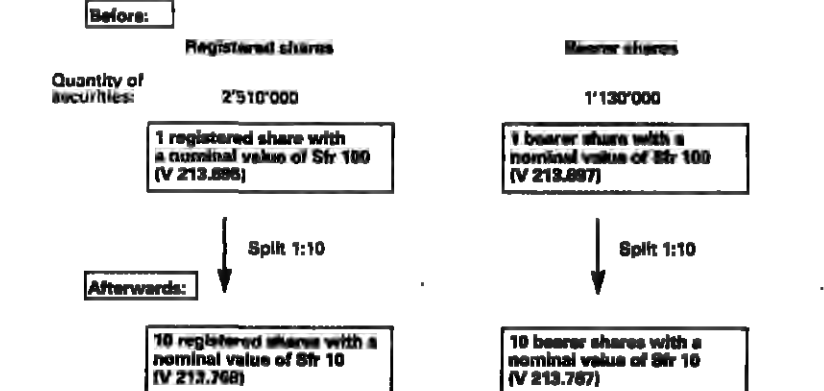
It is not clear what the Namibian government will offer in return for an equity stake, assuming it is not donated. In Botswana, new shares were issued in exchange for De Beers gaining control of a diamond stockpile, but Namibia has no equivalent stockpile.



## Split/Exchange of the registered shares and bearer shares

Qualifying date for the exchange: September 1, 1992

The extraordinary general meeting of the shareholders of Nestlé S.A. held on 18 August 1992 resolved to split the registered shares and bearer shares with a nominal value of Sfr 100 into 10 registered and 10 bearer shares with a nominal value of Sfr 10 each. The banks undersigned below will exchange the existing shares at no cost as follows:



Quantity of securities: 25'100'000 Registered shares, 11'300'000 Bearer shares

- Exchange ratio**  
Registered shares: 1 existing registered share of Nestlé S.A. with a nominal value of Sfr 100, certificate without coupon, will be exchanged into 10 new registered shares of Nestlé S.A. with a nominal value of Sfr 10 each, certificate without coupon.  
Bearer shares: 1 existing bearer share of Nestlé S.A. with a nominal value of Sfr 100, with coupons no. 12 & 13, will be exchanged into 10 new bearer shares of Nestlé S.A. with a nominal value of Sfr 10 each, with coupons.  
The new bearer shares will be issued as single securities and as certificates for 100 and 10 000 bearer shares.
- Exchange period**  
September 1, 1992 until November 30, 1992  
As from December 1, 1992 only the new securities will be acceptable as «good delivery» on the stock exchanges.
- Change of trading**  
The official trading of registered shares of Nestlé S.A. with a nominal value of Sfr 100 will continue until Monday, August 31, 1992; trading will stop on all stock exchanges as from Tuesday, September 1, 1992. From September 1, 1992 only the following securities will be officially traded:  
- registered shares of Nestlé S.A. with a nominal value of Sfr 10,  
- bearer shares of Nestlé S.A. with a nominal value of Sfr 10.
- Listing**  
Registered shares at the stock exchanges of Zurich, Basle, Geneva, Paris, London and Tokyo.  
Bearer shares at the stock exchanges of Zurich, Basle, Geneva, Paris, Amsterdam, Frankfurt, Düsseldorf, Brussels, Vienna and London.
- Exchange agents**  
In Switzerland: Credit Suisse, Zurich, and branches; Swiss Bank Corporation, Basle, and branches; Union Bank of Switzerland, Zurich, and branches; Swiss Volksbank, Bern, and branches; Bank Leu Ltd., Zurich and branches; BSI-Banca della Svizzera Italiana, Lugano, and branches; Banque Cantonale Vaudoise, Lausanne, and branches; Zürcher Kantonalbank, Zurich, and branches; Berner Kantonalbank, Bern, and branches; Zürcher Kantonalbank, Zug and branches; Banque de l'Etat de Fribourg, Fribourg, and branches; Dierker, Henrich & Cie, Geneva; Lombard, Odier & Cie, Geneva; Coutts & Co. Ltd., Zurich, and branches.  
In England: Credit Suisse, London; Swiss Bank Corporation, London; Union Bank of Switzerland, London.  
In the United States of America: Morgan Guaranty Trust Company of New York, New York; Credit Suisse, New York.  
In France: Crédit Commercial de France, Paris; Banque Paribas, Paris.  
In Germany: Dresdner Bank Ltd., Frankfurt/Main and Düsseldorf.  
In the Netherlands: Pierson, Haidring & Pierson, Amsterdam.  
In Austria: Girozentrale und Bank der österreichischen Sparkassen AG, Vienna.  
In Japan: Nomura Securities Co. Ltd., Tokyo; Yamaichi Securities Co. Ltd., Tokyo.  
In Belgium: Banque Bruxelles Lambert, Brussels.

- Instructions for the shareholders**  
- Deposited shares: If the registered and bearer shares are deposited in an open safekeeping account with a bank, the exchange of certificates will be done automatically at no cost to customers.  
- Shareholders who keep their shares at home: Shareholders who keep their registered shares at home will be informed about the exchange directly by the Share Transfer Office. Shareholders who keep their bearer shares at home are requested to present their shares to their bank or to one of the official exchange agents mentioned above.

Zurich, August 21, 1992 The bank responsible for handling the transaction: Credit Suisse

Security numbers	
Registered shares	Sfr 100 nom. Value (old) 213 695, ISIN CH 000 213695 7
Bearer shares	Sfr 100 nom. Value (old) 213 697, ISIN CH 000 213697 2
Registered shares	Sfr 10 nom. Value (new) 213 759, ISIN CH 000 213759 2
Bearer shares	Sfr 10 nom. Value (new) 213 767, ISIN CH 000 213767 4

## Telecom NZ falls 18% to NZ\$73.3m

By Terry Hall in Wellington

**TELECOM** Corporation of New Zealand suffered a 18 per cent fall in profit to NZ\$73.3m (US\$39.5m) for the first quarter to June 30, against NZ\$89.9m last time, but said it was on track for an increase for the full year.

The profit fall came in spite of more than halved tax payments to NZ\$178.6m against NZ\$69.9m. Pre-tax profit was down 30 per cent to NZ\$81.9m on revenue 6 per cent lower to NZ\$597m.

Telecom said its earnings

were achieved in a highly competitive environment which did not exist in the comparable period last year.

As expected, redundancy costs soared from NZ\$13.2m to NZ\$36m while staff costs were down 5.1 per cent as numbers fell by 1,861 to 12,882.

National calls revenue fell 13.9 per cent with volumes 4.1 per cent lower and international revenue 2.5 per cent down. But there was a 33.3 per cent growth in the cellular market.

Revenue from directories

rose 9 per cent, and from other services by 123 per cent to NZ\$25.8m.

Barry Brothers, Burrows, NZ's full report on National Australia Bank's takeover offer bid for Bank of New Zealand, has valued BNZ at between NZ\$1.37bn and NZ\$1.56bn. This compares with the NZ\$1.43bn being offered.

In its report, accompanying a recommendation by independent directors to all shareholders that they accept the offer, the Sydney firm said its valuation, on a discounted cash flow basis, valued the bank in a

range of between 74 cents and 84 cents a share. The NAB offer is 80 cents.

The recommendation comes amid growing restlessness among some minority shareholders over the terms of the deal. A number have claimed that they are being disadvantaged.

Writing on behalf of independent directors, Mr Sid Pasley, chairman, said that in their view the offer of 80 cents is fair to minority shareholders. Directors are accepting the offer in respect of their own shares.



## INTERNATIONAL CAPITAL MARKETS

## German bonds recover from early setback

By Sara Webb and Tracy Corrigan in London, and Patrick Harverson in New York

GERMAN government bond prices fell following the release of disappointing German money supply figures for July, but the market later picked up as the Bundesbank Council decided to leave interest rates unchanged at its meeting.

The eagerly-awaited figures showed that M3 money supply grew by 8.6 per cent in July, down from 8.7 per cent in June. The bund market had hoped for a more marked slowdown in money supply growth.

Dealers reported good demand for long-dated bunds later in the day, with some outright buying and lengthening trades leading to a further inversion of the yield curve. The 10-year bund futures contract broke through the 87.88 support level to close at around 87.92.

The bund market ended up about a quarter of a point, with the French-German 10-year bond spread widening from 104 basis points to 109 basis points.

French government bonds ended flat or slightly lower as Wednesday's opinion poll results on the Maastricht Treaty cast some gloom over

the market. Recent polls have shown a deterioration in the "yes" vote while a substantial proportion of voters remain undecided.

The French Treasury held its monthly auction yesterday, selling FF5.05bn of two-year notes and FF5.6bn of five-year notes.

**GOVERNMENT BONDS**

By midday the benchmark 30-year government bond was down 1/8 at 98 1/2, yielding 7.350 per cent. The two-year note was also slightly weaker at 100 1/2, yielding 4.012 per cent.

For the past week the market has been unsettled by rumours the president would unveil tax cuts in his acceptance speech. Bond investors fear tax cuts because they threaten to widen the budget deficit, and to revive inflationary pressures in the economy.

**JAPANESE** government bonds closed lower as a rebound in the Tokyo stock market prompted a wave of profit-taking.

The yield on the benchmark No 129 opened at 4.705 per cent and reached 4.66 per cent on hopes of a cut in interest rates. However, as the stock market

fell, investors took profits and the No 129 closed with a yield of 4.73 per cent in Tokyo, moving to 4.74 per cent in London trading.

The Nikkei stock index ended 617.02 points higher at 15,267.78, closing above the psychologically important 15,000 level for the first time in eight sessions.

The bond market has rallied strongly in recent weeks as the drop in stock prices raised hopes of a further easing in monetary policy.

**UK** government bonds ended an active trading session only slightly firmer as sterling weakness limited the market's gains. The 11 1/2 per cent gilt due 2007 edged up from 115 1/2 at the opening to 115 3/4 by late afternoon to yield 9.35 per cent while short-dated gilts ended little changed.

Volumes in the futures market were relatively high with about 35,000 contracts traded. The 10-year futures contract slipped from 97.24 to 97.20 by late afternoon.

BENCHMARK GOVERNMENT BONDS									
	Country	Red Date	Price	Change	Yield	Week	Month	Year	
AUSTRALIA		10/02	100,000	-0.050	8.38	8.48	8.71		
BELGIUM		8/750	100,000	-0.100	8.38	8.54	8.94	8.89	
CANADA *		8/602	100,000	+0.650	7.16	7.17	7.37		
DENMARK		10/00	100,000	-0.100	9.86	9.83			
FRANCE	BTAN OAT	8/500	97,488	-0.138	8.48	8.42	9.28		
GERMANY		10/00	98,600	-0.050	9.04	9.04			
ITALY		8/000	100,000	+0.220	7.97	8.06	8.08		
JAPAN	No 119	12/000	100,000	+0.900	13.67	13.62	15.58		
NETHERLANDS		4/800	100,000	-0.078	4.78	4.93	5.22		
SPAIN		6/400	100,000	-0.185	4.76	4.83	5.18		
UK GILT		8/500	98,600	-0.050	9.08	9.11			
US TREASURY		10/300	100,000	-0.000	12.15	12.12	12.25		
ECU (French Govt)		10/000	1100-19	-0.022	9.28	9.40	9.33		
1000 Floating, 1000		9/700	100-11	+0.032	9.22	9.28	9.16		
1000 annual yield		10/000	1000	-0.000	9.80	9.83			
* Gross annual yield (including withholding tax at 12.5% per cent payable by non-residents)		8/575	99-08	-0.052	8.49	8.72	8.69		
1000 Floating, 1000		7/350	99-23	-0.072	7.34	7.47	7.6		
1000 annual yield		8/500	94-91	+0.050	8.51	8.45	8.58		
LBS LBS to Shilling, others in decimal									
Percentages Denominated in Dollars Unless Indicated									



After a period of rapid growth Medeva's strategy is under the spotlight, reports **Richard Gourlay**

**Medeva**

Share price relative to the FT-Actuaries Health & Household Index

300  
250  
200  
150  
100  
50

Aug '87 88 89 90 91 92

Italy. The likely route will be to buy small companies with sales forces. It will also need to buy more development products that are in the late stage of clinical development, like the hepatitis B technology bought in March.

To reach that critical mass - sales of about £500m, compared with £23m last year - Mr Taylor says Medeva probably needs to add two or three more product areas to its vaccines, pain management and respiratory products businesses.

potential and the quality of its pharmaceutical management. "What we have to do is show that we are building a pharmaceutical company through acquisitions; we are not acquir-



## COMPANY NEWS: UK

## European growth lifts Rentokil

By Roland Rudd

EUROPEAN expansion helped Rentokil, the environmental and property group, report a 21 per cent growth in pre-tax profits for the six months to June 30.

The rise - from £42.3m to £51.1m - was further boosted by a strong performance from environmental services, including pest control, healthcare and tropical plant maintenance.

Mr Clive Thompson, chief executive, said that with about 55 per cent of profits generated outside the UK the group

would continue to meet its promise of annual earnings growth of 20 per cent.

"We are not limited by a single market such as a large supermarket chain in the UK. We have the opportunity to grow... in every significant market in the world."

Overall sales increased to £210.4m (£191.8m). Environmental services generated £181.9m (£163.5m) with property services accounting for £28.5m (£28.3m).

The biggest growth occurred in Europe with sales of £51.8m (£51.9m) and pre-tax profits of £14.3m (£11m).

Mr Thompson said: "We started from a lower base and were helped by some strategic acquisitions. The recession has not affected the Continent as badly as the UK."

In spite of the economic downturn in the UK the group reported sales of £86.4m (£80.5m) and increased pre-tax profits of £22.2m (£19m).

Asia Pacific and Africa saw sales rise to £41.4m (£37.3m) and pre-tax profits increase to £9.6m (£8.9m).

North America was the only market to report a fall in sales with turnover down from £22.1m to £20.9m, mainly

because of the weakness of the dollar. Pre-tax profits were little changed at £3.3m.

Mr Thompson said net cash of £39.8m enabled the group to consider more acquisitions throughout the world. "The recession has meant that there are more companies to select from when looking at acquisitions."

Interest income increased to £1.7m (£1.7m).

Earnings and dividends per share were 3.35p (2.76p) and 0.64p (0.53p) respectively, after adjusting for a share split in May.

See Lex

## Wellcome share issue expanded

By Maggie Urry

ROBERT FLEMING, the merchant bank which organised the global sale of shares in Wellcome, the drugs group, on behalf of the Wellcome Trust, last night decided to exercise part of its "green shoe" option, effectively increasing the size of the issue.

An extra 18m shares are expected to be sold by the Trust, a medical charity, taking the total sold to 288m. The extra shares, being sold at the 80p issue price, will raise another £14.4m for the Trust before expenses. The extra shares sold will cut the Trust's remaining stake in the company to 40 per cent. Before the sale in July it held 73.5 per cent.

At the same time Fleming is stopping stabilisation of the Wellcome share price. In the sale, Fleming over-allotted 40.5m shares, 15 per cent of the shares sold. It could then buy shares up to this level, in order to create a stable share price in the after-market, without reducing the sale size.

Fleming could then use the "green shoe" option of buying extra shares from the Trust to satisfy any remaining over-allocation.

For some time after the sale was concluded in late July Fleming supported the price at 80p. But falls in the stock market put pressure on the share price, and on August 10 and 11 Fleming was forced to buy back substantial amounts of shares.

On August 12 it cut its stabilisation bid to 78p and to 77p on August 13. However, other buyers then appeared for Wellcome shares, and since then the share price has risen without Fleming buying shares in its capacity as stabilisation manager.

Yesterday the Wellcome share price rose 10p to 80.2p.

## WMI to buy 90.1% stake in Swedish group

By Roland Rudd

Waste Management International, the UK-based provider of waste and environmental services, is acquiring 90.1 per cent of Svensk Avfallshandling (Sakab), which treats about 33,000 tons of hazardous waste per year.

The UK-based provider of waste and environmental services is acquiring 90.1 per cent of Svensk Avfallshandling (Sakab), which treats about 33,000 tons of hazardous waste per year.

Mr Joe Holsten, WMI's vice-president of acquisitions, said: "This is part of our strategy of increasing our ability of collecting and delivering hazardous waste. We are looking at further European acquisitions."

Waste Management International is part of Waste Management. The Chicago-based parent group sold 20 per cent of the UK company in a £405m global share offering in April. It said it would use the proceeds to exploit opportunities arising from tightening environmental regulations.

In 1991 Sakab reported pre-tax profits of £2.35m on sales of £14.1m. It also has undeveloped permits for solvent distillation, solvent separation and pre-treatment of waste oils.

## Prolific likely to part with its troubled Danish parent

By Norma Cohen, Investments Correspondent

PROLIFIC INSURANCE, the UK life insurance and unit trust company, has had an uneasy home since it was acquired in 1988 by Hafnia, the troubled Danish insurer.

Hafnia paid £90m - widely felt at the time to be over-paying - for what had been part of Provincial and Prolific, a company for which the economist John Maynard Keynes had worked as a fund manager.

The price, however, at 50 times historic earnings, was in retrospect too much for a company which has seen its funds under management shrink since then.

It is currently managing about £300m, about £350m of which are the assets of its largely unit-linked policy holders.

The bulk of its other funds are stand-alone unit trusts sold under the aegis of its Prolific Unit Trust and Prolific International companies.

Hafnia is believed to be in talks to find a buyer for its stand-alone insurance company but that it was unlikely to achieve a price along the lines it paid three

years ago.

Yesterday Prolific went to pains to point out that it was structurally insulated from the difficulties facing its parent. "Prolific's operations are structured so that the investments are all held by trustees or custodians and the assets are therefore totally protected," it said in a statement.

"Prolific's regulators in the UK, Imro, have been kept informed of the Danish developments and are happy with the position as it relates to the UK companies."

According to returns filed with the Department of Trade and Industry for the year ended December 31 1991, Prolific had a regulatory solvency margin of roughly 6 per cent, twice the minimum set by the DTI.

With a required minimum margin of 3.6m, Prolific had assets valued at £13.3m.

Analysts said that Hafnia would not have been able to gain access to Prolific's excess capital without conducting a time-consuming revaluation and that it was unlikely to have done so since the returns were flat.

The returns also show that inter-company loans made by Prolific were actually reduced

in 1991, from £1.2m to £500,000. The DTI returns do not specify whether the loans were to Hafnia or to any other entity.

Hafnia said that the unit trusts had never held the shares of Hafnia or of any of its main shareholders.

Ironically, analysts point out, a Hafnia fire sale of the company may well improve Prolific's fortunes.

Although it ranks at best 40th among UK insurers in size, it still has an attractive franchise.

Its unit trusts are sold largely through independent financial advisers and are offered through some of the largest chains. Without its troubled parent Prolific's prospects might well improve.

"It is very frustrating for us because the investment performance has been very good but the headlines have been dominated by the troubles of our Danish parent," said one Prolific fund manager.

According to the latest figures from Microcap, the unit trust performance measurement service, 10 out of Prolific's 13 unit trusts rank in the top half of the performance league and seven of these rank in the top 25 per cent.

## Alfred McAlpine falls £71,000 into red

By Angus Foster

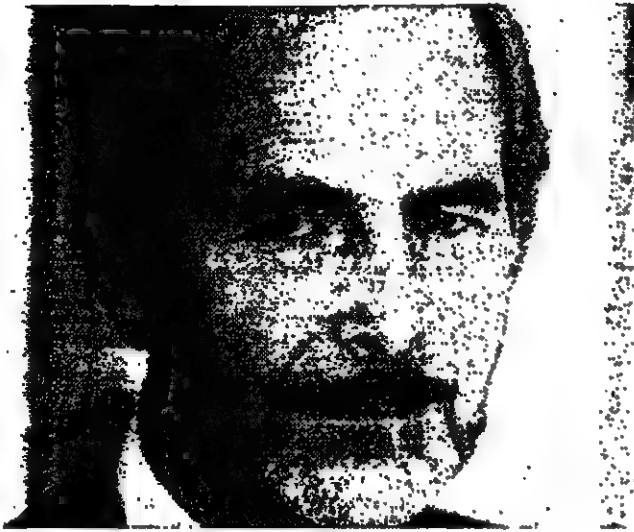
DEPRESSED house prices and recession in the construction industry almost wiped out operating profits at Alfred McAlpine, which fell from £4.7m to £279,000 in the six months to April 30.

But a reduced interest charge of £950,000 (£4.01m), helped by the proceeds of last year's £38m rights issue, contained the pre-tax loss to £71,000, compared with a profit of £700,000 last time. Turnover slipped to £250m (£234.2m).

Construction recorded an operating loss of £300,000 (£4.2m profit) although turnover fell only slightly to £164.4m (£175.9m). There were redundancy costs of £500,000.

Housebuilding improved to an operating profit of £1.4m (£1.1m) and 489 units (393) were sold. But average prices fell 5 per cent to £28,000. The company has 3,500 plots with planning consent, with an average purchase cost of £22,000, and margins are improving as more expensive sites are acquired in the late 1980s are developed.

McAlpine is buying the 40 per cent minority stake it does



Graeme Odgers: cutting the dividend again

not already own in the housebuilding division from the founding Grove family. The group will pay a mixture of cash, shares and loan notes for the stake, which is valued at about £18m at yesterday's closing price. There is also an earnest consideration based on average profits in the three-

and-a-half years to October 1995. Minerals made operating profits of £800,000 (£1.6m) while the US division reported unchanged profits of £500,000. Earnings fell to 0.2p (0.3p). The interim dividend is set to 3p (4.5p). There was a retained loss of £1.29m (£380,000).

## COMMENT

Shareholders who applauded the 1990 appointment of Mr Graeme Odgers to enliven McAlpine may be having second thoughts. Yesterday's was the second dividend cut he has implemented. Assuming the final payment is similarly scaled back, this year's total of 6.5p compares with 16.1p before his appointment. Meanwhile, those who subscribed for rights last year at 25p have already lost more than half their money. Undoubtedly, recession takes much of the blame. But it is difficult to see any short-term release from the pain.

With construction looking grim until 1994 at least, housing is crucial to McAlpine's recovery prospects. There is scope for more margin improvements as costs land is replaced, and the company's plans to increase volumes 10 per cent each year may be successful. But what McAlpine and many others really need is rising new house prices, and that has already been ruled out until 1993. Profit forecasts for this year have been scaled back to 50m, putting the shares on an unappealing 14 times.

## Independent News up 35% to £7m

By Tim Coone in Dublin

Independent Newspapers, the Irish publishing group headed by Mr Tony O'Reilly, announced a 35 per cent increase in pre-tax profits from £5.3m to £7.2m (£6.6m) for the half year to June 30.

Turnover rose by 4 per cent to £77.4m (£74.5m). Mr O'Reilly said the result reflected improved margins in the Irish publishing operations which had come from circulation increases, advertising market share improvements, and introduction of new technology.

He said the group had also recently acquired a 2 per cent stake in the Mirror Group. Earnings per share rose by 29 per cent to 16.2p (12.5p) and an interim dividend of 6.5p (5p) is declared.

## Ferromet accounts qualified

By Peter Pearce

THE 1991 accounts of Ferromet Group, the USM-quoted metals trader, have been heavily qualified by Touche Ross, the group's auditor.

The company's shares have been languishing at 1/2p since July 17. In its report TR said: "We are unable to form an opinion as to whether the financial statements give a true and fair view of the state of the affairs of the company and the group at December 31 1991... and whether the financial statements have been properly prepared in accordance with the Companies Act 1985."

The qualification hinged on uncertainty over Ferromet Resources Inc, the group's principal operating subsidiary in the US which was placed into Chapter 11 bankruptcy

proceedings on March 17.

This followed Ferromet Resources Inc's sale at the end of 1991 of Ferromet Resources (UK) and Ferromet Alloy, its two UK subsidiaries, to Ferromet Group, a transaction which, in view of the Chapter 11 proceedings, may be reversed. TR stated that it could "express no opinion as to whether the going concern basis [of the group] is appropriate in these circumstances".

Following the problems at Ferromet Resources Inc, the group's profit and loss account for 1991 showed retained losses of £12.2m (profit £642,000) and its consolidated balance sheet showed negative shareholders' funds of £5.39m, a turnaround of £12.8m.

However, Mr David Hillel, finance director, pointed to the pro forma consolidated balance sheet in the accounts for the "comparatively clean" rumour of the group - Portsmouth Metals, the Bermuda-based metals trader, and Clogna (Nevada), a

gold mine. Net assets here were £1.8m.

Mr Roger Wain, who moved up from non-executive to executive chairman on August 10, said he was still seeking a partner to invest cash and/or businesses into the rumour. Portsmouth had been profitable in the first half of 1992, and he was looking for a joint venture partner for Clogna.

To sever ties between this rumour and the Chapter 11 companies, provisions of £4.88m were taken. Mr Wain said that creditors' claims on the Chapter 11 companies could not be demanded of the parent group.

Mr Larry Whyte, the chief executive, who brought Ferromet Resources Inc into the group and attempted a management buy-out in March 1991, is now to leave the group. He and the board have agreed that the group's claims on him and his on the group will be dropped, subject to shareholders' approval.

## BOARD MEETINGS

Company	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Clarke (T)	1.26	Oct 5	1.26	-	6.562
Dawsonsgroup	0.75	Nov 6	-	-	1.5
Expamet Int	2.09	Nov 20	4.18	-	10.38
Independent News	8.54p	Sept 17	5	-	14
Kode Int	1.5	Sept 24	1	-	4
Lec	4	Oct 10	4	-	14.5
McAlpine (A)	3	Oct 16	4.5	-	10.3
Rentokil	0.64	Nov 9	0.592	-	1.592
Shorco	2.4	Oct 2	2.4	-	5.2
Spears (W)	2.5	Oct 5	2	-	10
Willis Corroon	3.3	Oct 1	-	-	13.2
Wywale	2.48p	Oct 2	2.48	-	3.72

Dividends shown pence per share net except where otherwise stated. TON increased capital. USM stock. Irish pence.

## Gestetner Holdings PLC

On 17th June 1992, the Directors announced the consolidated results for the 6 months ended 30th April 1992 and declared an interim dividend of 1.8p per share to holders of Ordinary shares registered at the close of business on 31st July 1992. This dividend will be paid on 28th August 1992.

Holders of Ordinary Capital shares are reminded that they have an entitlement to a cash dividend of 0.075p per Ordinary Capital share which will be paid on 28th August 1992. They are further entitled to scrip in lieu of the interim dividend for the year ending 31st October 1992. Such entitlement, based upon each Ordinary Capital share registered at close of business on 31st July 1992, is as follows:

based on the average price of	133.7058824p
for each Ordinary Capital share held, holders will receive	0.01720194 of an Ordinary Capital share

Fractions of new shares will be sold for the benefit of the Company.

Scrip, to be allotted on 24th August 1992, will be despatched to registered shareholders on 28th August 1992.

Holders of Ordinary Capital shares in bearer form should lodge Coupon 134 with allotment instructions at Barclays Bank PLC, Stock Exchange Services Department, 168 Fenchurch Street, London, EC3P 3HP on or after 28th August 1992 for their entitlement to the nominal cash dividend and to Ordinary Capital shares in registered form in accordance with the above.

66 Chiltern Street  
London W1M 2AP  
21st August 1992

S.E. Snow  
Secretary

ELYSER COURT TERME,  
Société d'Investissement à Capital Variable  
Société gérée par: L-2132 Luxembourg  
Société gérée par: L-2132 Luxembourg  
Société gérée par: L-2132 Luxembourg

Messieurs les actionnaires sont convoqués par le présent avis à l'ASSEMBLEE GENERALE STATUTAIRE de notre Société qui aura lieu le 1er Septembre 1992 à 11.00 heures au siège social avec l'ordre du jour suivant:

- Examen du rapport de gestion du Conseil d'Administration, du rapport du Réviseur d'Entreprises agréé, des comptes annuels et de l'affectation des résultats.
- Décharge aux Administrateurs pour l'exercice de leur mandat.
- Renouvellement du mandat du Réviseur d'Entreprises agréé pour une année.
- Nomination des Administrateurs pour un nouveau terme statutaire de trois ans.
- Questions diverses.

Les actionnaires sont avertis qu'il n'y a pas de quorum pour débiter valablement et que les résolutions sont prises à la simple majorité des actions présentes ou représentées.

Les détenteurs d'actions au porteur sont priés de déposer leurs titres cinq jours avant l'Assemblée auprès de:

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Le Conseil d'Administration

Maikel Myllys and Duff Forecasts for 1992  
The recession is over, stockmarkets are in a bull trend, the US dollar will continue to recover. You did NOT read that in Fullerton!  
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## Friendly 1991 RESULTS

RESULTS IN BRIEF	1991
TURNOVER	£7000
PROFIT BEFORE TAX	28,734
EARNINGS PER SHARE	3,893
DIVIDENDS	16.3p
	5.5p

- Dividends increased by 10%.
- The Group now operates 22 hotels with a further two under development as well as 17 serviced offices.
- Gearing remains at a low level so that investment to develop and enlarge our businesses can continue.
- Improved trading has been experienced in recent weeks and the Group is strategically placed to take immediate advantage of any economic upturn.

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Interested candidates should contact us on 071 721 7283, or during the evenings and weekends on 071 721 8272. Alternatively send or fax your CV (quoting ref. 326) to:

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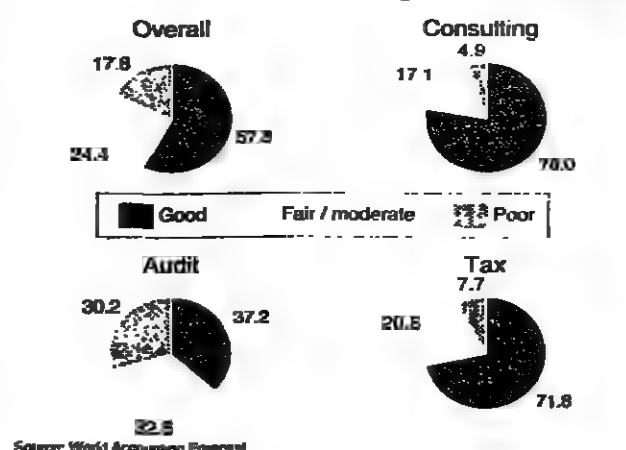
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# Firms take a bullish view of the future

Andrew Jack considers a survey that shows the profession is still optimistic about its prospects

## Accountants' forecast of growth 1992/97



AN INTRIGUING survey done by Grant Thornton in the US, says growth will parallel the economic recovery, the degree of which is still unknown.

But the worst position appears to be in Scandinavia. The Norwegians in particular are gloomy. Mr Paul Bellamy, head of Grant Thornton in that country, highlights the financial difficulties for firms as a result of the economic crisis in the country, with rising bankruptcies and the dire position of the banking industry. He also stresses the competitive pressures from clients, combined with a relaxation in accountants' ethical rules on tendering for contracts.

The main impression (as the chart shows) is one of optimism for the future. Asked to project growth over the next five years, most of the partners expected their firms to grow well above the increase in gross domestic product.

Mr Jim Butler, senior partner of KPMG Peat Marwick in the UK and chairman of its worldwide network, said he expected double-digit growth in each year over the decade.

Mr Brandon Gough, his opposite number at Coopers & Lybrand, was more circumspect. "The 1990s saw a particular, perhaps even unique, configuration of events which created rapid growth. We may not see it like again."

Overseas, there is a clear transatlantic division. Partners in North America have been humbled by the severity of the

recession. Mr Robert Nason, head of Grant Thornton in the US, says growth will parallel the economic recovery, the degree of which is still unknown.

Elsewhere in Europe, partners are more optimistic. Mr Hans-Heinrich Otte, senior partner at BDO Deutsche Wirtschaftsprüfungsgesellschaft, says there has been a boom in fee volumes in Germany, driven by the opening up of the former eastern Germany. Requirements for auditing from the end of last year in the new Länder is generating substantial new income.

Growth in Eastern Europe is equally strong, although several partners suggest that future expansion may be held in check by the lack of local professionals.

There is similar optimism in Portugal. Mr David Sargison,

the partner in charge of Arthur Andersen, which dominates the country, stresses it remains a small, underdeveloped market.

More companies are coming under the requirement for a legal audit each year, while he believes that other business for the firms will be driven by issues including privatisations, regulation, the adoption of new EC laws, foreign investment, the internationalisation of existing companies, the growth in complexity of the tax system, and expanding demands for information.

In general, growth will not be uniform between different parts of the accountancy firms' practices, however. As competition intensifies and demand for new services stabilises, the importance of audit is on the wane almost everywhere.

Arthur Andersen even believes it is declining in less mature markets such as Spain, although in Brazil, Mr Ernesto Rubens Gelbeck of Directa BDO sees expansion driven by that country's economic growth, new requirements for auditing, and privatisation work.

to grow. In the US, partners highlighted demand for additional tax advice in response to fiscal measures taken by the federal government, as well as the financial crises in state and local government.

But consulting is widely seen as having the strongest potential for future growth. Partners stress areas such as information technology, electronic data processing, productivity enhancement and environmental services.

If there is one concern which dominates partners' minds more than any other, it is litigation. Legal actions and awards continue to rise, according to the survey, driven by both the theory that accountancy firms have "deep pockets", and by the apparent belief in the role of auditors to detect fraud.

Several partners voiced concern about the combination of corporate collapses triggered by the recession, combined with fee competition which might risk compromise on quality of services. Concerns are particularly high in the US and other parts of the developed Anglo-Saxon world.

Even in Korea, Mr David Telepak of Young Wha Accounting Corporation worries about the risks. He points out that the country has no indemnity insurance cover available to professional ser-

vice firms. Yet he expects potential lawsuits to rise in tandem with the number of bankruptcies, the growing sophistication of shareholders and the liberalisation of the financial markets.

Litigation is one factor which is likely to drive incorporation. Mr Anthony Xavier of Simpson Xavier Horwath International in Ireland says he will not be surprised if there are at least two accountancy firms on the Dublin stock exchange by the end of the decade. But KPMG's Mr Jim Butler in London insists by contrast that partnership is right at least for his firm and that it acts in the best interests of the public.

Several partners still believe there is scope for a merger between two of the "big six" firms, notably Arthur Andersen and Price Waterhouse. A larger number believes some middle-tier firms will unite among themselves, but that smaller firms which are not affiliated to international networks will disappear over the next few years.

"Times are going to be much tougher than the firms realise," says Mr Michael Lafferty, who co-ordinated the analysis. World Accounting Forecast - 1992. Lafferty Business Research, The Tower, IDA Centre, Pearse St, Dublin 2, Ireland. £295

## ACCOUNTANCY APPOINTMENTS

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You will probably be aged around 30, and exposure to the insurance market, either inside or outside

the Profession, would be an advantage.

You must also be outgoing, willing to take initiatives and responsibility, and able to see the combined merits of a career with a leading Financial Institution, avoiding the London rat-race (full removal costs will be reimbursed if appropriate).

Please apply in strict confidence to: Peter Wilson FCA, Management Appointments Limited, Finland House, 56 Haymarket, London SW1Y 4RN. Tel: 071-930 6314. Fax: 071-930 9539.

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Intellectual and commercial ability to command respect at the highest levels coupled with stature and strength of personality to manage and motivate a large department. ● Graduate, qualified Accountant. Aged mid-30s. Potential to progress beyond this role. ● First class business acumen, team player, with the necessary assertiveness, willingness and capability to originate and implement change. ● Previous track record of achievement in a fast moving, multi-site, service/retail environment utilising sophisticated management information systems.

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A progressive and expanding quoted retail group in the Channel Islands seeks a Finance Director for its main board to advise the board on financial matters and on planning and information systems, to assist the Chief Executive in the implementation of the group's growth plans and to head a department of about 45 staff.

You will be a chartered accountant, mid-thirties to late forties and either already the financial director of a retail group or heading the function in an operating subsidiary or division with turnover of \$100m or more. Financial management ability at the strategic and operating levels coupled with strong IT systems specification and implementation skills will be looked

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A full benefits package, including share options, car, pension, private medical and life assurance will be provided.

Please send full personal and career details, including current remuneration, in confidence to Humphrey Sturt, Coopers & Lybrand Executive Resourcing Ltd., 76 Shoe Lane, London EC4A 3JB, and quoting reference HS930 on both envelope and letter.

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### THE ROLE

- Complete responsibility for financial and management accounts, budgetary control, cash management and capital investment appraisal.
- Spearhead the implementation and development of integrated financial, management and manufacturing reporting systems.
- Provide strong leadership to the finance function by motivating, developing and delegating to a department of 30 staff.
- Development of financial and internal control procedures, establish structure and content of local management information.

### THE CANDIDATE

- Graduate calibre, qualified Accountant, aged 30-35.
- A minimum of 5 years' post qualification experience of financial management in a large fast-moving environment.
- Presence and maturity to operate effectively at senior level.
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- Computer literate with ability to translate action into results.

Interested applicants should reply, in writing, to: Hitchenor Maher at First Floor, 27 York Place, Leeds LS1 2EY. Tel: (0532) 470170.

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### THE REQUIREMENTS

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Candidates must be graduates, with a suitable accountancy qualification, and they will probably be aged 35-45. Experience as a hands-on, line manager of a service industry accountancy function is essential, preferably within the insurance field. Excellent project management skills and the ability to deal within the international finance arena are also crucial. In this environment of change, flexibility, creative problem-solving, communication skills and a flair for team leadership are central. Above all, candidates must recognise the need to deliver a quality-driven service to users.

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David Rush, Director,  
Management Selection Consultants Ltd,  
1 Prince of Wales Passage,  
117 Hampstead Road, London NW1 3EE  
Tel: 071-383 3553.



Management Selection Consultants

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The Board invites experts in the fields related to the above objectives of the Organization to kindly send their curriculum vitae, indicating their qualifications, experiences, publications and research, and addresses, to the following address:

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FINANCIAL TIMES/LES ECHOS

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Gandon Securities Limited,  
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## COMMODITIES AND AGRICULTURE

## Polish copper strike suspended

POLISH COPPER workers yesterday agreed to suspend a month-long strike at the KGHM Polska Miedz combine without obtaining the pay increases they had demanded, reports Reuters from Warsaw.

Mr. Jozef Pietraszek, a company official, estimated that the strike had caused the loss of 25,000 tonnes of electrolytic copper from the planned yearly production of 320,000 tonnes and cost the company \$70m.

KGHM is Poland's only copper producer and exports about 70 per cent of its output.

The strikers were offered one-off payments equivalent to between \$100 to \$130 a head. They had demanded wage rises of up to 30 per cent but Mr. Pietraszek said any award would be much lower.

The strike, which started on July 20, prompted six trade unions to call for nationwide action in support of the KGHM workers. They also demanded an end to Poland's economic reforms. Seven collisions were hit by strike action and railway workers caused the cancellation of about a quarter of all passenger train services in Silesia, southern Poland.

## Call for ban on use of beef hormones in US

By Nancy Dunne in Washington

THE US General Accounting Office has recommended that the government order an end to the sale of food products from animals treated with recombinant bovine growth hormones (rBGH) until it can be determined that they pose no risk to human health.

The GAO - the investigative arm of congress - said the risk to people was not directly from the hormones but stemmed from the growing number of cases of mastitis in cows treated with them.

"Increased incidence of mastitis in cows treated with rBGH could possibly lead to the increased use of antibiotics which, in turn, might raise the level of antibiotics found in milk and beef," the GAO said.

Prime minister Hanna Suchowska said yesterday that the government was not prepared to meet the unions' demands, adding: "The government is going to be firm. It cannot run around the country at every request of the unions."

China's copper demand in 1992 will rise to a record 810,000 tonnes from 650,000 tonnes last year because of a boom in the construction sector, Nissio Iwai Corporation, a big Japanese trade house estimates.

The country's copper output is likely to be 590,000 tonnes in 1992, up from 570,000 in 1991, Nissio Iwai believes.

"To cover the supply shortage, China will have to buy nearly 210,000 tonnes of copper throughout this year in the spot market and through bilateral deals," a Nissio Iwai official said yesterday. It had contracted to buy 170,000 tonnes of copper as of the end of August, he added.

## Broker lifts world sugar output estimate

By David Blackwell

CZARNIKOW, THE London sugar broker, has raised sharply its forecast for world production in the current season.

World output is now put at 115.53m tonnes, 2.61m tonnes above the estimate published in May, and well ahead of projections at 111.72m tonnes. However, consumption is the former Soviet Union is reckoned to be down 1.55m tonnes from last season's level.

The initial estimates for 1992-93 show the sugar market much more closely balanced, with production at 115.53m tonnes and consumption at 114.55m tonnes.

This season Czarnikow estimates that just over 3.5m tonnes will have been added to world stocks, bringing the total addition over the last two seasons to nearly 6m tonnes. However, in 1992-93 it expects stocks to rise by just 440,000 tonnes.

More than 2m tonnes of the 1991-92 production increase is accounted for by just two countries - India and China. "It remains a significant element in the world supply outlook that an important volume of this extra sugar has remained with the producers in these countries, even though some exports have been concluded."

Indian production is estimated at 14.57m tonnes, well above the 1991-92 level of 13.7m tonnes by the end of next month. Chinese output is put at 8.6m tonnes - above domestic consumption at 8.55m tonnes.

Czarnikow says the 1992-93 season "is already emerging as one of sharp contrasts". It expects output gains in the subsidised markets of the US, Mexico and the European Community, plus improvements in Thailand and Australia, to offset losses through drought in South Africa and a probable downward reaction in both China and India.

## South African smelter decision delayed

By Kenneth Gooding, Mining Correspondent

FINAL APPROVAL for the world's biggest aluminium smelter, a \$2bn, 460,000-tonne-a-year plant proposed for Richards Bay, South Africa, has been delayed for three months.

Shareholders in Alusaf, South Africa's only primary aluminium producer, which hopes to build the smelter in Natal, are taking longer than expected to make up their minds whether to commit themselves to the huge investment.

Also Alusaf has still to win environmental approval for the smelter, which faces strong opposition from some Richards Bay residents.

Mr Theodor Tschopp, chairman of Alusaf, one of Alusaf's shareholders, said that the project would be given the go-ahead at the end of this year. Then it would take three years to bring the smelter, to be built using technology supplied by Pechiney of France, into production.

Mr Tschopp said he had been too optimistic when he thought that Alusaf's shareholders - which also include Gencor (General Union Mining Corporation) and the Industrial Development Corporation of South Africa - would have made their decisions by this month, particularly in the light of present political turmoil in South Africa and the aluminium market's severe problems.

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The project sprang from Alusaf's ability to win a favourable 25-year electricity supply contract from Eskom, the South African utility, under which the tariff will be linked to the world aluminium price. This is not new in the industry but what is unique is that the contract sets no floor or ceiling prices. Eskom may also take a 25 per cent shareholding in the venture.

Mr Fred Roux, managing director of Gencor's minerals division, said the smelter deal was partly because Eskom had still to decide whether to sell up the equity option. "It would make funding easier if Eskom comes in," he pointed out. Gencor and IDC both had access to funds for the project, however, and "I am confident we will have the go-ahead by November 1. That's three months later than expected," said Mr Roux.

The environmental issue had also caused some delay. Alusaf's Mr Barbour said it was true that "strong concern" had been expressed that the lowest-cost site near the harbour was too close to a residential area. However, Alusaf was looking at a back-up (but higher-cost) site which would satisfy all objections. A draft environmental impact study was ready in mid-October for final comment by the public, he said.

Comalco of Australia is to decide before the end of this year whether to expand annual capacity at its Boyne Island aluminium smelter in Queensland from 250,000 to 460,000 tonnes at an estimated cost of A\$880m. If it decides to go ahead, a consortium in which Comalco will have between 20 and 25 per cent will buy the nearby Gladstone power station from the Queensland state government for A\$750m. Analysts suggest that, if these arrangements are completed, expansion of Comalco's 79 per cent-owned Tivoli Point aluminium smelter in New Zealand, will be less likely and questions will be raised about the future of the Bell Bay smelter in Tasmania.

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Having moved into other minerals over the past decade the company is now widening its horizons to encompass transport, pulp and paper and metal production, both at home and tentatively, abroad.

Expansion seems almost inevitable. The 16-company group has sales of \$4.5bn a year. "I would say that, today, the biggest problem is where to invest all that money," says Mr Fontana.

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FRIDAY AUGUST 21 1992

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Pharmaceuticals group

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# Sterling weakness turns shares lower

By Terry Byland, UK Stock Market Editor

CURRENCY fears took a hand in the UK stock market yesterday, and early gains in shares were reversed as the pound slipped lower against the D-Mark on the foreign exchange market, challenging its low in the European exchange rate mechanism.

The FTSE 100 index was only 41 off its choice of share trading, but this contrasted with an earlier rise of 13 points when London was responding favourably to the Bundesbank's decision to leave its Lombard rate unchanged.

The slide in the pound, fuelled by a new threat of higher interest rates in the UK, sent the stock market down.

Increased selling pressure towards the close of trading. The final reading put the FTSE 100 at 2,389.4, with traders sounding nervous about this morning's opening in the London market.

Barclays de Zeeuw, the UK investment bank, last night reduced its year-end forecast for the FTSE 100 from 2,750 to 2,600, following downgrades to both its GDP and corporate earnings predictions. The bank's 2,750 estimate is postponed until the end of next year.

The bank's decision coincided with a similar bearish review of the economy from Professor Doug McWilliams, economic adviser to the Confederation of British Industry, who warned yesterday that economic recovery will be delayed until 1994.

The stock market's currency concern was also fuelled by weakness in the US dollar ahead of an important speech from President Bush and by rumours, denied by the German Finance Ministry, that a meeting of the Group of Seven ministers was planned.

The stock market opened cautiously, unwilling to extend the modest recovery of the previous session in spite of the recovery of 4.2 per cent in the Nikkei Average, which was off-set by Wall Street's fall of 22 Dow points overnight.

However, the blue chip stocks, inclined to drift easier while awaiting the outcome of the Bundesbank policy meeting, were quickly pulled upwards from an initial dip of six points to a firm recovery in stock index futures. The FTSE 100 rose ahead by 13 points at 2,576.5.

Trading volume was light at this stage and optimism restrained by the latest German money supply data, which appeared to set a gloomy backdrop for the Bundesbank meeting. The July money supply statistics for the UK had little effect, however.

Although below its best levels, the London market held up at mid-session and drew the expected benefit from the Bundesbank's favourable decision on German interest rates. The setback in share prices did not appear until the pound turned down, but the response from stock index futures was swift, and the underlying blue chips followed suit.

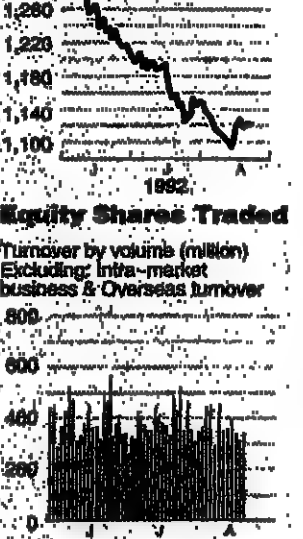
Seag trading volume increased to 425.5m shares, the highest daily total this week, as market traders nervously lightened their dealing books. The 383.7m shares traded across the Seag network on Wednesday reflected retail, or customer, business in equities worth only £778m, still very poor in terms of profitability in the London securities industry.

## Account Dealing Dates

and Mergers Commission inquiry into newspaper suppliers, recovering 11 to 33p. S.G. Warburg was said to be positive. But nervousness ahead of next week's figures kept W.H. Smith under pressure to end 8 lower at 383p. Brewer and hotelier Vaux was knocked by a sell note and

How these changes may affect your place from 8.30 am two business days earlier

## FT-A All-Share Index



Equity Shares Traded

Turnover by volume (million)

business & overseas turnover

## BRITISH FUNDS

Fund Name	Price	Yield	Assets
British American	100.00	4.5%	£1.2bn
British Equity	100.00	5.2%	£1.5bn
British Growth	100.00	4.8%	£1.8bn
British Income	100.00	3.5%	£1.1bn
British Life	100.00	4.0%	£1.3bn
British Property	100.00	3.8%	£1.4bn
British Science	100.00	4.2%	£1.2bn
British Tech	100.00	4.6%	£1.1bn
British World	100.00	4.1%	£1.3bn
British World	100.00	4.1%	£1.3bn

Other Fixed Interest

Yield

Assets

Price

Yield

Assets

Price

Yield

Assets

Price

Yield

Assets

Price

Yield

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## FINANCIAL TIMES STOCK INDICES

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	Aug 20	Aug 19	Aug 18	Aug 17	Aug 16	Aug 15	Aug 14	Aug 13	Aug 12	Aug 11	Aug 10	Aug 9	Aug 8	Aug 7	Aug 6	Aug 5	Aug 4	Aug 3	Aug 2	Aug 1	Jul 31	Jul 30	Jul 29	Jul 28	Jul 27	Jul 26	Jul 25	Jul 24	Jul 23	Jul 22	Jul 21	Jul 20	Jul 19	Jul 18	Jul 17	Jul 16	Jul 15	Jul 14	Jul 13	Jul 12	Jul 11	Jul 10	Jul 9	Jul 8	Jul 7	Jul 6	Jul 5	Jul 4	Jul 3	Jul 2	Jul 1	Jun 30	Jun 29	Jun 28	Jun 27	Jun 26	Jun 25	Jun 24	Jun 23	Jun 22	Jun 21	Jun 20	Jun 19	Jun 18	Jun 17	Jun 16	Jun 15	Jun 14	Jun 13	Jun 12	Jun 11	Jun 10	Jun 9	Jun 8	Jun 7	Jun 6	Jun 5	Jun 4	Jun 3	Jun 2	Jun 1	May 31	May 30	May 29	May 28	May 27	May 26	May 25	May 24	May 23	May 22	May 21	May 20	May 19	May 18	May 17	May 16	May 15	May 14	May 13	May 12	May 11	May 10	May 9	May 8	May 7	May 6	May 5	May 4	May 3	May 2	May 1	Apr 30	Apr 29	Apr 28	Apr 27	Apr 26	Apr 25	Apr 24	Apr 23	Apr 22	Apr 21	Apr 20	Apr 19	Apr 18	Apr 17	Apr 16	Apr 15	Apr 14	Apr 13	Apr 12	Apr 11	Apr 10	Apr 9	Apr 8	Apr 7	Apr 6	Apr 5	Apr 4	Apr 3	Apr 2	Apr 1	Mar 31	Mar 30	Mar 29	Mar 28	Mar 27	Mar 26	Mar 25	Mar 24	Mar 23	Mar 22	Mar 21	Mar 20	Mar 19	Mar 18	Mar 17	Mar 16	Mar 15	Mar 14	Mar 13	Mar 12	Mar 11	Mar 10	Mar 9	Mar 8	Mar 7	Mar 6	Mar 5	Mar 4	Mar 3	Mar 2	Mar 1	Feb 29	Feb 28	Feb 27	Feb 26	Feb 25	Feb 24	Feb 23	Feb 22	Feb 21	Feb 20	Feb 19	Feb 18	Feb 17	Feb 16	Feb 15	Feb 14	Feb 13	Feb 12	Feb 11	Feb 10	Feb 9	Feb 8	Feb 7	Feb 6	Feb 5	Feb 4	Feb 3	Feb 2	Feb 1	Jan 31	Jan 30	Jan 29	Jan 28	Jan 27	Jan 26	Jan 25	Jan 24	Jan 23	Jan 22	Jan 21	Jan 20	Jan 19	Jan 18	Jan 17	Jan 16	Jan 15	Jan 14	Jan 13	Jan 12	Jan 11	Jan 10	Jan 9	Jan 8	Jan 7	Jan 6	Jan 5	Jan 4	Jan 3	Jan 2	Jan 1	Dec 31	Dec 30	Dec 29	Dec 28	Dec 27	Dec 26	Dec 25	Dec 24	Dec 23	Dec 22	Dec 21	Dec 20	Dec 19	Dec 18	Dec 17	Dec 16	Dec 15	Dec 14	Dec 13	Dec 12	Dec 11	Dec 10	Dec 9	Dec 8	Dec 7	Dec 6	Dec 5	Dec 4	Dec 3	Dec 2	Dec 1	Nov 30	Nov 29	Nov 28	Nov 27	Nov 26	Nov 25	Nov 24	Nov 23	Nov 22	Nov 21	Nov 20	Nov 19	Nov 18	Nov 17	Nov 16	Nov 15	Nov 14	Nov 13	Nov 12	Nov 11	Nov 10	Nov 9	Nov 8	Nov 7	Nov 6	Nov 5	Nov 4	Nov 3	Nov 2	Nov 1	Oct 31	Oct 30	Oct 29	Oct 28	Oct 27	Oct 26	Oct 25	Oct 24	Oct 23	Oct 22	Oct 21	Oct 20	Oct 19	Oct 18	Oct 17	Oct 16	Oct 15	Oct 14	Oct 13	Oct 12	Oct 11	Oct 10	Oct 9	Oct 8	Oct 7	Oct 6	Oct 5	Oct 4	Oct 3	Oct 2	Oct 1	Sep 30	Sep 29	Sep 28	Sep 27	Sep 26	Sep 25	Sep 24	Sep 23	Sep 22	Sep 21	Sep 20	Sep 19	Sep 18	Sep 17	Sep 16	Sep 15	Sep 14	Sep 13	Sep 12	Sep 11	Sep 10	Sep 9	Sep 8	Sep 7	Sep 6	Sep 5	Sep 4	Sep 3	Sep 2	Sep 1	Aug 31	Aug 30	Aug 29	Aug 28	Aug 27	Aug 26	Aug 25	Aug 24	Aug 23	Aug 22	Aug 21	Aug 20	Aug 19	Aug 18	Aug 17	Aug 16	Aug 15	Aug 14	Aug 13	Aug 12	Aug 11	Aug 10	Aug 9	Aug 8	Aug 7	Aug 6	Aug 5	Aug 4	Aug 3	Aug 2	Aug 1	Jul 31	Jul 30	Jul 29	Jul 28	Jul 27	Jul 26	Jul 25	Jul 24	Jul 23	Jul 22	Jul 21	Jul 20	Jul 19	Jul 18	Jul 17	Jul 16	Jul 15	Jul 14	Jul 13	Jul 12	Jul 11	Jul 10	Jul 9	Jul 8	Jul 7	Jul 6	Jul 5	Jul 4	Jul 3	Jul 2	Jul 1	Jun 30	Jun 29	Jun 28	Jun 27	Jun 26	Jun 25	Jun 24	Jun 23	Jun 22	Jun 21	Jun 20	Jun 19	Jun 18	Jun 17	Jun 16	Jun 15	Jun 14	Jun 13	Jun 12	Jun 11	Jun 10	Jun 9	Jun 8	Jun 7	Jun 6	Jun 5	Jun 4	Jun 3	Jun 2	Jun 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4	Jan 3	Jan 2	Jan 1	Dec 31	Dec 30	Dec 29	Dec 28	Dec 27	Dec 26	Dec 25	Dec 24	Dec 23	Dec 22	Dec 21	Dec 20	Dec 19	Dec 18	Dec 17	Dec 16	Dec 15	Dec 14	Dec 13	Dec 12	Dec 11	Dec 10	Dec 9	Dec 8	Dec 7	Dec 6	Dec 5	Dec 4	Dec 3	Dec 2	Dec 1	Nov 30	Nov 29	Nov 28	Nov 27	Nov 26	Nov 25	Nov 24	Nov 23	Nov 22	Nov 21	Nov 20	Nov 19	Nov 18	Nov 17	Nov 16	Nov 15	Nov 14	Nov 13	Nov 12	Nov 11	Nov 10	Nov 9	Nov 8	Nov 7	Nov 6	Nov 5	Nov 4	Nov 3	Nov 2	Nov 1	Oct 31	Oct 30	Oct 29	Oct 28	Oct 27	Oct 26	Oct 25	Oct 24	Oct 23	Oct 22	Oct 21	Oct 20	Oct 19	Oct 18	Oct 17	Oct 16	Oct 15	Oct 14	Oct 13	Oct 12	Oct 11	Oct 10	Oct 9	Oct 8	Oct 7	Oct 6	Oct 5	Oct 4	Oct 3	Oct 2	Oct 1	Sep 30	Sep 29	Sep 28	Sep 27	Sep 26	Sep 25	Sep 24	Sep 23	Sep 22	Sep 21	Sep 20	Sep 19	Sep 18	Sep 17	Sep 16	Sep 15	Sep 14	Sep 13	Sep 12	Sep 11	Sep 10	Sep 9	Sep 8	Sep 7	Sep 6	Sep 5	Sep 4	Sep 3	Sep 2	Sep 1	Aug 31	Aug 30	Aug 29	Aug 28	Aug 27	Aug 26	Aug 25	Aug 24	Aug 23	Aug 22	Aug 21	Aug 20	Aug 19	Aug 18	Aug 17	Aug 16	Aug 15	Aug 14	Aug 13	Aug 12	Aug 11	Aug 10	Aug 9	Aug 8	Aug 7	Aug 6	Aug 5	Aug 4	Aug 3	Aug 2	Aug 1	Jul 31	Jul 30	Jul 29	Jul 28	Jul 27	Jul 26	Jul 25	Jul 24	Jul 23	Jul 22	Jul 21	Jul 20	Jul 19	Jul 18	Jul 17	Jul 16	Jul 15	Jul 14	Jul 13	Jul 12	Jul 11	Jul 10	Jul 9	Jul 8	Jul 7	Jul 6	Jul 5	Jul 4	Jul 3	Jul 2	Jul 1	Jun 30	Jun 29	Jun 28	Jun 27	Jun 26	Jun 25	Jun 24	Jun 23	Jun 22	Jun 21	Jun 20	Jun 19	Jun 18	Jun 17	Jun 16	Jun 15	Jun 14	Jun 13	Jun 12	Jun 11	Jun 10	Jun 9	Jun 8	Jun 7	Jun 6	Jun 5	Jun 4	Jun 3	Jun 2	Jun 1	May 31	May 30	May 29	May 28	May 27	May 26	May 25	May 24	May 23	May 22	May 21	May 20	May 19	May 18	May 17	May 16	May 15	May 14	May 13	May 12	May 11	May 10	May 9	May 8	May 7	May 6	May 5	May 4	May 3	May 2	May 1	Apr 30	Apr 29	Apr 28	Apr 27	Apr 26	Apr 25	Apr 24	Apr 23	Apr 22	Apr 21	Apr 20	Apr 19	Apr 18	Apr 17	Apr 16	Apr 15	Apr 14	Apr 13	Apr 12	Apr 11	Apr 10	Apr 9	Apr 8	Apr 7	Apr 6	Apr 5	Apr 4	Apr 3	Apr 2	Apr 1	Mar 31	Mar 30	Mar 29	Mar 28	Mar 27	Mar 26	Mar 25	Mar 24	Mar 23	Mar 22	Mar 21	Mar 20	Mar 19	Mar 18	Mar 17	Mar 16	Mar 15	Mar 14	Mar 13	Mar 12	Mar 11	Mar 10	Mar 9	Mar 8	Mar 7	Mar 6	Mar 5	Mar 4	Mar 3	Mar 2	Mar 1	Feb 29	Feb 28	Feb 27	Feb 26	Feb 25	Feb 24	Feb 23	Feb 22	Feb 21	Feb 20	Feb 19	Feb 18	Feb 17	Feb 16	Feb 15	Feb 14	Feb 13	Feb 12	Feb 11	Feb 10	Feb 9	Feb 8	Feb 7	Feb 6	Feb 5	Feb 4	Feb 3	Feb 2	Feb 1	Jan 31	Jan 30	Jan 29	Jan 28	Jan 27	Jan 26	Jan 25	Jan 24	Jan 23	Jan 22	Jan 21	Jan 20	Jan 19	Jan 18	Jan 17	Jan 16	Jan 15	Jan 14	Jan 13	Jan 12	Jan 11	Jan 10	Jan 9	Jan 8	Jan 7	Jan 6	Jan 5	Jan 4	Jan 3	Jan 2	Jan 1	Dec 31	Dec 30	Dec 29	Dec 28	Dec 27	Dec 26	Dec 25	Dec 24	Dec 23	Dec 22	Dec 21	Dec 20	Dec 19	Dec 18	Dec 17	Dec 16	Dec 15	Dec 14	Dec 13	Dec 12	Dec 11	Dec 10	Dec 9	Dec 8	Dec 7	Dec 6	Dec 5	Dec 4	Dec 3	Dec 2	Dec 1	Nov 30	Nov 29	Nov 28	Nov 27	Nov 26	Nov 25	Nov 24	Nov 23	Nov 22	Nov 21	Nov 20	Nov 19	Nov 18	Nov 17	Nov 16	Nov 15	Nov 14	Nov 13	Nov 12	Nov 11	Nov 10	Nov 9	Nov 8	Nov 7	Nov 6	Nov 5	Nov 4	Nov 3	Nov 2	Nov 1	Oct 31	Oct 30	Oct 29	Oct 28	Oct 27	Oct 26	Oct 25	Oct 24	Oct 23	Oct 22	Oct 21	Oct 20	Oct 19	Oct 18	Oct 17	Oct 16	Oct 15	Oct 14	Oct 13	Oct 12	Oct 11	Oct 10	Oct 9	Oct 8	Oct 7	Oct 6	Oct 5	Oct 4	Oct 3	Oct 2	Oct 1	Sep 30	Sep 29	Sep 28	Sep 27	Sep 26	Sep 25	Sep 24	Sep 23	Sep 22	Sep 21	Sep 20	Sep 19	Sep 18	Sep 17	Sep 16	Sep 15	Sep 14	Sep 13	Sep 12	Sep 11	Sep 10	Sep 9	Sep 8	Sep 7	Sep 6	Sep 5	Sep 4	Sep 3	Sep 2	Sep 1	Aug 31	Aug 30	Aug 29	Aug 28	Aug 27	Aug 26	Aug 25	Aug 24	Aug 23	Aug 22	Aug 21	Aug 20	Aug 19	Aug 18	Aug 17	Aug 16	Aug 15	Aug 14	Aug 13	Aug 12	Aug 11	Aug 10	Aug 9	Aug 8	Aug 7	Aug 6	Aug 5	Aug 4	Aug 3	Aug 2	Aug 1	Jul 31	Jul 30	Jul 29	Jul 28	Jul 27	Jul 26	Jul 25	Jul 24	Jul 23	Jul 22	Jul 21	Jul 20	Jul 19	Jul 18	Jul 17	Jul 16	Jul 15	Jul 14	Jul 13	Jul 12	Jul 11	Jul 10	Jul 9	Jul 8	Jul 7	Jul 6	Jul 5	Jul 4	Jul 3	Jul 2	Jul 1	Jun 30	Jun 29	Jun 28	Jun 27	Jun 26	Jun 25	Jun 24	Jun 23	Jun 22	Jun 21	Jun 20	Jun 19	Jun 18	Jun 17	Jun 16	Jun 15	Jun 14	Jun 13	Jun 12	Jun 11	Jun 10	Jun 9	Jun 8	Jun 7	Jun 6	Jun 5	Jun 4	Jun 3	Jun 2	Jun 1	May 31	May 30	May 29	May 28	May 27	May 26	May 25	May 24	May 23	May 22	May 21	May 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23	Dec 22	Dec 21	Dec 20	Dec 19	Dec 18	Dec 17	Dec 16	Dec 15	Dec 14	Dec 13	Dec 12	Dec 11	Dec 10	Dec 9	Dec 8	Dec 7	Dec 6	Dec 5	Dec 4	Dec 3	Dec 2	Dec 1	Nov 30	Nov 29	Nov 28	Nov 27	Nov 26	Nov 25	Nov 24	Nov 23	Nov 22	Nov 21	Nov 20	Nov 19	Nov 18	Nov 17	Nov 16	Nov 15	Nov 14	Nov 13	Nov 12	Nov 11	Nov 10	Nov 9	Nov 8	Nov 7	Nov 6	Nov 5	Nov 4	Nov 3	Nov 2	Nov 1	Oct 31	Oct 30	Oct 29	Oct 28	Oct 27	Oct 26	Oct 25	Oct 24	Oct 23	Oct 22	Oct 21	Oct 20	Oct 19	Oct 18	Oct 17	Oct 16	Oct 15	Oct 14	Oct 13	Oct 12	Oct 11	Oct 10	Oct 9	Oct 8	Oct 7	Oct 6</



## INVESTMENT TRUSTS - Contd.

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**MINES - Cont.**

Phase	$\alpha$	1992	1993	1994
		High	Low	Case/On
E11	—	121.5	111	1,508
E12	—	121.5	117.1	2,822
E71	—	355	275	220
E77	—	371	571	540.5
E78	—	675	675	540.5
E79	—	675	674	1,800
E84	—	119.4	42.9	1,128
18	—	35	16	3,590
19	—	39	10	3,641
20	—	39	10	3,641
21	—	46	19	1,330
24	—	51	18	52.5
E14	+	223.4	114.1	250.0
E16	+	212.9	112.9	1,848
E24	+	121.4	101.8	78
E25	+	131.2	81.2	8.58
E26	+	131.4	10.5	42.7
E33	+	500	503	500
E3	+	89	89	1,205
181	+	119	65	254.2
182	+	125.2	143	2,091
77	+	187	787	787.8
78	+	102.5	675	950.6
79	+	105	90	700.5
80	+	105	90	700.5
74	—	58	50	10.5
710	—	110	100	33.7
711	—	110	100	33.7
712	—	110	100	33.7
713	—	110	100	33.7
714	—	110	100	33.7
715	—	110	100	33.7
716	—	110	100	33.7
717	—	110	100	33.7
718	—	110	100	33.7
719	—	110	100	33.7
720	—	110	100	33.7
721	—	110	100	33.7
722	—	110	100	33.7
723	—	110	100	33.7
724	—	110	100	33.7
725	—	110	100	33.7
726	—	110	100	33.7
727	—	110	100	33.7
728	—	110	100	33.7
729	—	110	100	33.7
730	—	110	100	33.7
731	—	110	100	33.7
732	—	110	100	33.7
733	—	110	100	33.7
734	—	110	100	33.7
735	—	110	100	33.7
736	—	110	100	33.7
737	—	110	100	33.7
738	—	110	100	33.7
739	—	110	100	33.7
740	—	110	100	33.7
741	—	110	100	33.7
742	—	110	100	33.7
743	—	110	100	33.7
744	—	110	100	33.7
745	—	110	100	33.7
746	—	110	100	33.7
747	—	110	100	33.7
748	—	110	100	33.7
749	—	110	100	33.7
750	—	110	100	33.7
751	—	110	100	33.7
752	—	110	100	33.7
753	—	110	100	33.7
754	—	110	100	33.7
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762	—	110	100	33.7
763	—	110	100	33.7
764	—	110	100	33.7
765	—	110	100	33.7
766	—	110	100	33.7
767	—	110	100	33.7
768	—	110	100	33.7
769	—	110	100	33.7
770	—	110	100	33.7
771	—	110	100	33.7
772	—	110	100	33.7

Panconther Ltd	g	33
Paragon Res.		1

139	33	+	88	51%	381.8	
138	31	+	89	37	402.2	3.9
137	29	+	90	35	402.5	3.9
136	28	+	91	32	402.5	3.9
135	27	+	92	30	402.5	3.9
134	26	+	93	28	402.5	3.9
133	25	+	94	26	402.5	3.9
132	24	+	95	24	402.5	3.9
131	23	+	96	22	402.5	3.9
130	22	+	97	20	402.5	3.9
129	21	+	98	18	402.5	3.9
128	20	+	99	16	402.5	3.9
127	19	+	100	14	402.5	3.9
126	18	+	101	12	402.5	3.9
125	17	+	102	10	402.5	3.9
124	16	+	103	8	402.5	3.9
123	15	+	104	6	402.5	3.9
122	14	+	105	4	402.5	3.9
121	13	+	106	2	402.5	3.9
120	12	+	107	0	402.5	3.9
119	11	+	108	0	402.5	3.9
118	10	+	109	0	402.5	3.9
117	9	+	110	0	402.5	3.9
116	8	+	111	0	402.5	3.9
115	7	+	112	0	402.5	3.9
114	6	+	113	0	402.5	3.9
113	5	+	114	0	402.5	3.9
112	4	+	115	0	402.5	3.9
111	3	+	116	0	402.5	3.9
110	2	+	117	0	402.5	3.9
109	1	+	118	0	402.5	3.9
108	0	+	119	0	402.5	3.9
107	0	+	120	0	402.5	3.9
106	0	+	121	0	402.5	3.9
105	0	+	122	0	402.5	3.9
104	0	+	123	0	402.5	3.9
103	0	+	124	0	402.5	3.9
102	0	+	125	0	402.5	3.9
101	0	+	126	0	402.5	3.9
100	0	+	127	0	402.5	3.9
99	0	+	128	0	402.5	3.9
98	0	+	129	0	402.5	3.9
97	0	+	130	0	402.5	3.9
96	0	+	131	0	402.5	3.9
95	0	+	132	0	402.5	3.9
94	0	+	133	0	402.5	3.9
93	0	+	134	0	402.5	3.9
92	0	+	135	0	402.5	3.9
91	0	+	136	0	402.5	3.9
90	0	+	137	0	402.5	3.9
89	0	+	138	0	402.5	3.9
88	0	+	139	0	402.5	3.9
87	0	+	140	0	402.5	3.9
86	0	+	141	0	402.5	3.9
85	0	+	142	0	402.5	3.9
84	0	+	143	0	402.5	3.9
83	0	+	144	0	402.5	3.9
82	0	+	145	0	402.5	3.9
81	0	+	146	0	402.5	3.9
80	0	+	147	0	402.5	3.9
79	0	+	148	0	402.5	3.9
78	0	+	149	0	402.5	3.9
77	0	+	150	0	402.5	3.9

and, where possible, are updated on interim figures. PVEs are calculated on "net" production basis, meaning that sales between member firms are excluded from the calculation.

[illegible]

Forecast dividend yield, pre based on statement.

[illegible]

12	48	15 1/2	8.28	-
305	759	40 1/2	1.832	64
213	478	213	298.6	32

For more details:

237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690
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**FT MANAGED FUNDS SERVICE**

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CANADA											
Index	Stock	High	Low	Close	Chng	Index	Stock	High	Low	Close	Chng
TORONTO											
3:00 pm prices August 20											
Quotations in cents unless marked \$											
4200 Alcan Ltd	15 1/4	14 1/4	14 1/4			2000 Laurent B	51 1/4	17 1/4	17		
6200 AgriLife	56 1/4	54	54			2000 Laurent G	55 1/4	5 1/4	5		
30000 Air Can	40	40	40			1000 Lawton M	50 1/4	5 1/4	5		
20000 Alcan	51 1/4	15 1/4	15 1/4			2100 Loblaw	51 1/4	17 1/4	17		
57000 Alcan A1	52 1/4	28 1/4	28 1/4			7700 Macdonald	51 1/4	5 1/4	5		
87000 Am Barr	32 1/4	32 1/4	32			9000 Maple Leaf	51 1/4	15	15		
100 Alcan C1	14 1/4	12 1/4	12 1/4			8000 Mark T&T	50 1/4	20 1/4	20		
170000 Am Mgmt	54 1/4	48 1/4	48 1/4			2000 M&M B	51 1/4	16 1/4	16 1/4		
101000 Bn Hovr	20 1/4	20 1/4	20 1/4			2000 M&M C	51 1/4	13 1/4	13 1/4		
10000 Bn Sags	54 1/4	48 1/4	48 1/4			2000 M&M D	51 1/4	21 1/4	21 1/4		
10000 Bn Sags	54 1/4	48 1/4	48 1/4			2000 M&M E	51 1/4	21 1/4	21 1/4		
10000 Bn Sags	54 1/4	48 1/4	48 1/4			2000 M&M F	51 1/4	21 1/4	21 1/4		
10000 Bn Sags	54 1/4	48 1/4	48 1/4			2000 M&M G	51 1/4	21 1/4	21 1/4		
10000 Bn Sags	54 1/4	48 1/4	48 1/4			2000 M&M H	51 1/4	21 1/4	21 1/4		
10000 Bn Sags	54 1/4	48 1/4	48 1/4			2000 M&M I	51 1/4	21 1/4	21 1/4		
10000 Bn Sags	54 1/4	48 1/4	48 1/4			2000 M&M J	51 1/4	21 1/4	21 1/4		
10000 Bn Sags	54 1/4	48 1/4	48 1/4			2000 M&M K	51 1/4	21 1/4	21 1/4		
10000 Bn Sags	54 1/4	48 1/4	48 1/4			2000 M&M L	51 1/4	21 1/4	21 1/4		
10000 Bn Sags	54 1/4	48 1/4	48 1/4			2000 M&M M	51 1/4	21 1/4	21 1/4		
10000 Bn Sags	54 1/4	48 1/4	48 1/4			2000 M&M N	51 1/4	21 1/4	21 1/4		
10000 Bn Sags	54 1/4	48 1/4	48 1/4			2000 M&M O	51 1/4	21 1/4	21 1/4		
10000 Bn Sags	54 1/4	48 1/4	48 1/4			2000 M&M P	51 1/4	21 1/4	21 1/4		
10000 Bn Sags	54 1/4	48 1/4	48 1/4			2000 M&M Q	51 1/4	21 1/4	21 1/4		
10000 Bn Sags	54 1/4	48 1/4	48 1/4			2000 M&M R	51 1/4	21 1/4	21 1/4		
10000 Bn Sags	54 1/4	48 1/4	48 1/4			2000 M&M S	51 1/4	21 1/4	21 1/4		
10000 Bn Sags	54 1/4	48 1/4	48 1/4			2000 M&M T	51 1/4	21 1/4	21 1/4		
10000 Bn Sags	54 1/4	48 1/4	48 1/4			2000 M&M U	51 1/4	21 1/4	21 1/4		
10000 Bn Sags	54 1/4	48 1/4	48 1/4			2000 M&M V	51 1/4	21 1/4	21 1/4		
10000 Bn Sags	54 1/4	48 1/4	48 1/4			2000 M&M W	51 1/4	21 1/4	21 1/4		
10000 Bn Sags	54 1/4	48 1/4	48 1/4			2000 M&M X	51 1/4	21 1/4	21 1/4		
10000 Bn Sags	54 1/4	48 1/4	48 1/4			2000 M&M Y	51 1/4	21 1/4	21 1/4		
10000 Bn Sags</											



## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

**3:00 pm prices August 20**

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**Continued on next page**

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**NASDAQ NATIONAL MARKET**

Stock	Div.	Yld.	100s	High	Low	Last	Chng	Stock	Div.	Yld.	100s	High	Low	Last	Chng	Stock	Div.	Yld.	100s	High	Low	Last	Chng
ADACorp.	0.44	22	11	27	26 1/2	37	+	Doc Sys	0.27	12	42	9 1/2	8 1/2	9 1/2	+	Eastman	0.18	15	28 1/2	14	13 1/2	14 1/2	+
Adco Corp.	0.84	26	11	31	30 1/2	37	+	Dow Chem	0.20	2	47	11 1/2	10 1/2	10 1/2	+	Eastman	0.52	12	32	16 1/2	16 1/2	16 1/2	+
Adco Int'l	0.15	11	9 1/2	19 1/2	19 1/2	19 1/2	+	Dynalene	0.22	5	22 1/2	5 1/2	5 1/2	5 1/2	+	Eastman	0.12	11	21 1/2	10 1/2	10 1/2	10 1/2	+
Adco Int'l	0.15	11	9 1/2	19 1/2	19 1/2	19 1/2	+	Eastman	0.12	11	21 1/2	10 1/2	10 1/2	10 1/2	+	Eastman	0.12	11	21 1/2	10 1/2	10 1/2	10 1/2	+
Adco Int'l	0.15	11	9 1/2	19 1/2	19 1/2	19 1/2	+	Eastman	0.12	11	21 1/2	10 1/2	10 1/2	10 1/2	+	Eastman	0.12	11	21 1/2	10 1/2	10 1/2	10 1/2	+
Adco Int'l	0.15	11	9 1/2	19 1/2	19 1/2	19 1/2	+	Eastman	0.12	11	21 1/2	10 1/2	10 1/2	10 1/2	+	Eastman	0.12	11	21 1/2	10 1/2	10 1/2	10 1/2	+
Adco Int'l	0.15	11	9 1/2	19 1/2	19 1/2	19 1/2	+	Eastman	0.12	11	21 1/2	10 1/2	10 1/2	10 1/2	+	Eastman	0.12	11	21 1/2	10 1/2	10 1/2	10 1/2	+
Adco Int'l	0.15	11	9 1/2	19 1/2	19 1/2	19 1/2	+	Eastman	0.12	11	21 1/2	10 1/2	10 1/2	10 1/2	+	Eastman	0.12	11	21 1/2	10 1/2	10 1/2	10 1/2	+
Adco Int'l	0.15	11	9 1/2	19 1/2	19 1/2	19 1/2	+	Eastman	0.12	11	21 1/2	10 1/2	10 1/2	10 1/2	+	Eastman	0.12	11	21 1/2	10 1/2	10 1/2	10 1/2	+
Adco Int'l	0.15	11	9 1/2	19 1/2	19 1/2	19 1/2	+	Eastman	0.12	11	21 1/2	10 1/2	10 1/2	10 1/2	+	Eastman	0.12	11	21 1/2	10 1/2	10 1/2	10 1/2	+
Adco Int'l	0.15	11	9 1/2	19 1/2	19 1/2	19 1/2	+	Eastman	0.12	11	21 1/2	10 1/2	10 1/2	10 1/2	+	Eastman	0.12	11	21 1/2	10 1/2	10 1/2	10 1/2	+
Adco Int'l	0.15	11	9 1/2	19 1/2	19 1/2	19 1/2	+	Eastman	0.12	11	21 1/2	10 1/2	10 1/2	10 1/2	+	Eastman	0.12	11	21 1/2	10 1/2	10 1/2	10 1/2	+
Adco Int'l	0.15	11	9 1/2	19 1/2	19 1/2	19 1/2	+	Eastman	0.12	11	21 1/2	10 1/2	10 1/2	10 1/2	+	Eastman	0.12	11	21 1/2	10 1/2	10 1/2	10 1/2	+
Adco Int'l	0.15	11	9 1/2	19 1/2	19 1/2	19 1/2	+	Eastman	0.12	11	21 1/2	10 1/2	10 1/2	10 1/2	+	Eastman	0.12	11	21 1/2	10 1/2	10 1/2	10 1/2	+
Adco Int'l	0.15	11	9 1/2	19 1/2	19 1/2	19 1/2	+	Eastman	0.12	11	21 1/2	10 1/2	10 1/2	10 1/2	+	Eastman	0.12	11	21 1/2	10 1/2	10 1/2	10 1/2	+
Adco Int'l	0.15	11	9 1/2	19 1/2	19 1/2	19 1/2	+	Eastman	0.12	11	21 1/2	10 1/2	10 1/2	10 1/2	+	Eastman	0.12	11	21 1/2	10 1/2	10 1/2	10 1/2	+
Adco Int'l	0.15	11	9 1/2	19 1/2	19 1/2	19 1/2	+	Eastman	0.12	11	21 1/2	10 1/2	10 1/2	10 1/2	+	Eastman	0.12	11	21 1/2	10 1/2	10 1/2	10 1/2	+
Adco Int'l	0.15	11	9 1/2	19 1/2	19 1/2	19 1/2	+	Eastman	0.12	11	21 1/2	10 1/2	10 1/2	10 1/2	+	Eastman	0.1						

## 3:00 pm prices August 2

3:00 pm prices August 2

	Div.	Yr.	5Y	High	Low	Close	Chng	Stock	Div.	Yr.	5Y	High	Low	Close	Chng	Stock	Div.	Yr.	5Y	High	Low	Close	Chng	Stock	
Qtr	1	20	6	8	4	1		East Coast	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		West Coast	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		Central	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		South	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		North	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		East	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		West	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		Central	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		South	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		North	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		East	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		West	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		Central	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		South	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		North	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		East	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		West	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		Central	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		South	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		North	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		East	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		West	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		Central	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		South	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		North	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		East	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		West	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		Central	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		South	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		North	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		East	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		West	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		Central	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		South	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		North	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		East	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		West	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		Central	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		South	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		North	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		East	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		West	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		Central	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		South	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		North	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		East	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		West	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		Central	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		South	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		North	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		East	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		West	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		Central	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
Qtr	1	20	6	8	4	1		South	Qtr	1	20	6	8	4	1		Home	Qtr	1	20	6	8	4	1	
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*Journal of Management Inquiry* 18(6)

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River Inc	0.70	8	708	8	8 1/2	0	0
Placer Int	0.80	12	27	108 4	5	58 4	0
Stanley S	1.30	15	4380	29 1/2	58	95	+ 1/2
Rockwell	0.56	4	1281	10 1/2	87	95	+ 1/2
Howard I	0.68	8	57	17 1/2	187	17	+ 1/2
Rockwell					161	16 1/2	+ 1/2

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[illegible]

- S -														
Shops	0.20	14	76	74	74	+	Kentucky	0.11	5	54	11	11	+	
Shops	0.32	1	217	13	12	13	+	Kimball	0.76	14	11	27	27	+
Shops	0.80	12	100	29	27	28	-1	Kirschner	10	3	9	9	9	+
Shops	0.44	25	14	21	21	20	+	N.A. Inst	8	30	7	7	7	+
Shops	1.3	17	470	26	34	25	+	Knowledge	583	263	12	11	11	+
Shops	1.08	9	101	43	42	42	+	Reorg Inc	20	43	15	19	18	+

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**ARE  
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**DATE:**



**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER

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## AMERICA

# Short-lived bank rally leaves Dow depressed

## Wall Street

US STOCK markets remained depressed after an early rally in bank stocks fizzled out, writes Patrick Harverson in New York.

By 1 pm the Dow Jones Industrial Average was down 5.41 at 3,301.65. The more broadly based Standard & Poor's 500 was also lower at mid-session, down 0.21 at 417.96, while the Amex composite was down 0.34 at 385.55 and the Nasdaq composite 0.55 lower at \$67.05. NYSE turnover was 112m shares by 1 pm.

Wednesday's late decline was caused by a flurry of selling in the banking sector, where a variety of rumours, all of them unconfirmed, had depressed sentiment. When trading opened, analysts expected banks to recover the ground lost on Wednesday.

Although bank stocks posted early gains, they did not wipe out all the damage inflicted the afternoon before. The failure of the sector to stage a more substantial recovery dragged prices down across the board.

Citicorp, the biggest loser on Wednesday, rose early on, then fell back, then rose again to stand 3 1/2% higher at 17 1/4%. Chemical, which moved in similar fashion, was up 3 1/2% at

\$33 1/4. BankAmerica firmed 3 1/4% to \$49 1/4, and JP Morgan put on just 1 1/4% at \$59 1/4. The best performer was Chase Manhattan, which rose 1 1/4% to \$23 1/4, but the gain was still insufficient to cancel out the previous day's losses.

Bristol Myers Squibb fell 3 1/4% to \$68 1/4 in turnover of

## NYSE volume

Daily (million)

350

300

250

200

150

100

7 10 11 12 13 14 15 16 17 18 19 20

August 1992

Average daily volume 178,188,000

1.7m shares after the broker,

Smith Barney, cut its rating

from "hold" to "underperform"

and reduced its third quarter

earnings forecast from \$1.17 a

share to \$1.13 a share.

Willis Corroon fell 1 1/2% to

\$18 1/4 in heavy trading after the

insurance broker reported pre-

tax profits of \$54.1m in the first

half of 1992, down 22 per cent

from a year ago.

RJR Nabisco fell 3 1/4% to \$89 1/4 after the second analyst in two days, this time from Robinson

Humphrey, lowered his rating on the stock because of pressure on tobacco margins.

Fisher-Price fell 1 1/4% to \$23 after PaineWebber, the securities

firm, cut its rating on the toy company's shares from

"attractive" to "neutral".

On the Nasdaq market, In

Focus Systems climbed 1 1/4% to

\$8 on news of a joint venture

which the company will form

with Motorola (up 3 1/4% at \$84 on

the NYSE). Under the terms of

the venture, Motorola will buy

a 20 per cent stake in In Focus

at \$10 a share.

## Canada

TORONTO edged higher in

dull midday trading, enlivened

only by activity in banking and

financial issues. The TSE 300

firmed 5.2 to 3,390.7 in volume

of 11.5m shares valued at

\$3,137.9m. Advances led

declines by 205 to 182 with 236

issues unchanged.

The financial services sector

rose 22.49 to 2,766.31, as bank-

ing shares continued to rise

following a positive report

from Goldman Sachs on

Wednesday. The Royal Bank of

Canada gained 0.5% to \$25 1/4,

and the Bank of Nova Scotia

rose 0.5% to \$23 1/4.

## EUROPE

THE fall-out from the Hafnia debacle in Denmark spread from the troubled Nordic bourses to other continental equity markets yesterday, writes Our Markets Staff.

FRANKFURT lost its early gains after Deutsche Bank Research downgraded its forecasts for Commerzbank in view of the latter's loan exposure to Hafnia, the Danish insurance group which suspended pay-

ments on Wednesday. DLR dropped its 1992 Commerzbank EPS by DM3 to DM2.25 and 1993's by DM2 to DM2.35. Commerzbank shares

dropped DM15.80 to DM220.50. Other analysts said that it was

unlikely that Commerzbank

would lose all of the DM300m

implied by these calculations

but remembered that its recent

performance includes exposure

to the embattled Canadian

property developer, O & Y.

The DAX index came back

from an intraday high of

1,536.05 to 1,513.05, down 1.96

on the day. Dealers were

looking for a good day with M3

in line with expectations and

bond futures looking good, but

they said that the bears seized

on the bad news to extend

their short positions.

Sectors which suffered most

yesterday were construction,

## FT-SE Eurotrack 100 - Aug 20

## Hourly changes

Open	10.30am	11 am	12 pm	1 pm	2 pm	3 pm	close
1035.70	1035.50	1033.48	1031.26	1031.07	1031.85	1031.86	1030.23

Day's High	1035.89	Day's Low	1030.41
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Aug 19	Aug 18	Aug 17	Aug 16	Aug 15
1033.91	1035.74	1045.00	1042.13	1035.59

Base value 1000 (31/10/89)

regarded as still highly priced, and engineering and steel which stayed weak on their association with Mannesmann which dropped another DM7.20 to DM227, bring its fall this week to DM45.50.

PARIS sank further into its

depression as a broker down-

graded in the oil sector and wor-

ries about the forthcoming ref-

erendum on Maastricht took

the CAC-40 index down by

10.03 to 1,724.18. Turnover was

larger than usual at FF1.8bn.

Dealers said the excessive

falls in share prices following

negative comments from bro-

kers this week showed how

nervous the market was.

Total dropped FF12.70 to 5.5

per cent to FF212.50 in rela-

tively heavy volume of 1.1m

shares after Merrill Lynch

downgraded it buy from neu-

tral ahead of first-half results

due in late September. A

spokesman for the oil company

said that the bourse had over-

reacted to the broker's anal-

ysis. In the same sector, Elf

dropped FF10.10 to FF312.80

ahead of its earnings, due on

Monday.

Elsewhere, UAP fell FF11.90

or 3.1 per cent to FF374 on

worries about the conse-

quences of its 6 per cent stake

in Hafnia.

Among smaller stocks, Valeo

slipped FF34 to FF715 as

Paribas adopted a more cau-

tious stance on the automotive

sector.

MILAN was temporarily

shaken out of its August torpor

by a newspaper report which

revived an old rumour that a

group of investors, led by

Mediobanca, was interested in

buying Iri's 57 per cent stake

in Banca Commerciale Italiana

(BCI). The Comit index rose

3.72 to 404.90 in turnover es-

timated at L50.55bn.

Brokers found the price-tag

of between L35 and L4 trillion

- around L8,000 a share -

mooted in the report as too

high, considering BCI's funda-

mentals. They also pointed out

that if Iri sold its 57 per cent

stake in the bank to another

party, this would trigger the

new Opa law designed to pro-

tect the interests of minority

shareholders.

BCI shares gained 6.8 per

cent or L159 to L2,489 volume

of just over 4m shares. Medi-

obanca was also strong, rising

L376 to L1,147.

The state telephone company

Sip was the most heavily

traded stock on the screen, fall-

ing L28 to L1,101 in volume

of 4.6m shares. Dealers said

renewed rumours of a rights

issue weighed on the stock.

ZURICH turned lower after a

sudden drop in the dollar,

some banks falling as the SMI

index fell 22.2, or 1.3 per cent

to 1,783.5. SBC fell SF5 to SF221

and Swiss Volksbank by SF30

to SF760.

STOCKHOLM saw a rise in

Sweden's key marginal lending

rate, aimed at stemming the

outflow of capital from the

country, and the Affarsvärlden

General index fell 6.3 to 781.1.

Ericsson B eased SKr1 to

SKr113 in spite of a better-

than-expected first-half profit

of SKr58m.

Newspaper reports estimated

the size of S-E-Banken loans to

Hafnia at between SKr450m

and SKr1.4bn and the bank's

stock fell to a new 12-month

low of SKr17.50, down SKr1.

OSLO dropped another 3.5

per cent, the all-share index

closing 11.66 lower at 327.97

with Den norske Bank A down

DKr2.2 to a new low of DKr2.0

to DKr15.5.

HELSINKI's bank and

finance index fell 5.8 per cent

as Moody's put two Finnish

banks, KOP and Okobank,

under review for a possible rat-

ings downgrade. The Hex index

closed 14.4, or 2.4 per cent

lower at 634.3.

Pohjola, the insurer, saw its

B free shares fall FM6.1, or 17.5

per cent to FM24 following

Wednesday's Hafnia announce-

ment. The insurer has a 10 per

cent stake in the Swedish

insurer Skandia, of which Haf-

nia holds some 15 per cent.

AMSTERDAM ended lower

in quiet trading, as the CBS

Tendency index fell 0.6 to 111.3.

VIENNA ended firmer,

boosted by the expiry of

August options contracts. The

18-share ATX index gained

18.82 to 745.7 and the bourse

index rose 2.24 to 356.29.

## European paper shares reflect the damage

Paul Abrahams on a sector which is suffering from the recession and overcapacity

European paper and pulp companies are suffering badly from the global economic recession and overcapacity in the industry. The damage is likely to worsen and it could take two years for profitability to improve.

The structural problem is that paper manufacturing is capital-intensive with high fixed costs. When demand strengthens, prices move up quickly because of the difficulties of bringing on new capacity. But when demand is weak, capacity reduction is almost impossible and prices fall equally quickly.

Paper and pulp shares have been highly volatile as investors, uncertain about the economic cycle, attempt to call the end of recession. Sentiment has fluctuated. For example, shares in MoDo, the Swedish group, increased from a level of SKr185 at the beginning of the year to SKr273 by June. Since then they have fallen back to SKr190.

Air Denis Christie, European paper and packaging analyst at James Capel, warns: "There is a lot of hope-value in some paper shares and it is not necessarily justified."

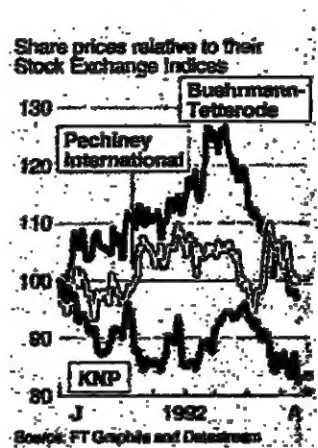
Some sectors are suffering more than others. The pulp industry is in difficulties with most plants operating at below 90 per cent capacity. Although a strike in British Columbia cut about 20 per cent of northern bleached softwood kraft capacity recently, the long-term outlook is poor, according to Mr Christie.

Pulp capacity growth is likely to exceed demand growth by almost two times and pulp prices this year will remain below those of

last year, warns Mr Christie. Furthermore, in the long term, low-cost South American manufacturers are bringing on new capacity which will prevent Nordic producers repeating the profits peak of 1989.

Nordic groups are also likely to suffer in the newsprint sector. Demand for newsprint has fallen, as newspapers have cut pagination following the fall in advertising revenue.

At the same time, two newsprint plants in Germany and one in Switzerland with a combined capacity of 650,000 tonnes are due to come on stream by 1994. These will be sited near cities and will use recycled paper, offering a significant cost advantage over those using virgin fibre,



Share prices relative to their stock exchange indices

Source: FT Graphics and Datastream

packaging. Mr Christie believes that when demand picks up prices are also likely to improve quite quickly.

"In these conditions it is difficult to pick any stocks," adds Mr Christie. "There is a lot of pain still to endure."

He argues, however, that those willing to wait for capital gains could find it profitable to invest near the bottom of the cycle. Some Continental stocks are tightly held, and when sentiment improves it can be difficult to buy them. He recommends avoiding those integrated with significant pulp capacity.

KNP, the Dutch group, is short on pulp and therefore able to benefit from low prices. In addition, the group is strong

in lightweight coated paper, which is likely to be one of the first areas to recover. It also has a joint venture with Buehmann-Tetradite in corrug